

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday February 24 1983

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UK pay strategy  
has sprung  
a leak, Page 18

Australia	Sub 15	Germany	100.00	Philippines	100.00
Belgium	100.00	Italy	100.00	Portugal	100.00
Canada	100.00	Japan	100.00	S. Africa	100.00
Denmark	100.00	South Korea	100.00	Singapore	100.00
France	100.00	Taiwan	100.00	Spain	100.00
West Germany	100.00	Thailand	100.00	Sweden	100.00
Finland	100.00	USA	100.00	Switzerland	100.00
Greece	100.00				
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Thailand	100.00				
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No. 29,008

## NEWS SUMMARY

### GENERAL

#### Arafat backed on peace strategy

The Palestine Liberation Organisation's (PLO) parliament in exile strongly condemned terrorism yesterday in a move which may help to improve ties with European states though the call was linked to an attack on the U.S. and Israel.

At a crucial session in Algiers, PLO chief Yasser Arafat won room for manoeuvre to explore peaceful Middle East solutions - and avoided a major split in his movement.

At the same time, U.S. special envoy, Philip Habib arrived in Lebanon yesterday to continue his mission to secure the withdrawal of all Israeli, Syrian and Palestinian forces from Lebanon. Page 3

#### Namibia attack

South African troops launched a search and destroy attack on guerrilla insurgents in Namibia as peace talks on the disputed territory began. Page 3

#### IAEA rift heals

U.S. delegates are attending a meeting of the International Atomic Energy Agency's board of governors in Vienna, six months after a U.S. walkout in a row over Israel's credentials.

#### Assam flare-up

Troops were called out in Assam to deal with renewed violence as Prime Minister Indira Gandhi's Congress (I) Party swept the board in the state elections.

#### Hijack ends

The hijackers of a Libyan Airlines Boeing 727 surrendered at Malta's Lugga airport and freed their 160 hostages.

#### Chicago poll 'fraud'

Federal officials impounded ballots in the primary election for Chicago's mayor after a fraud allegation. Representative Harold Washington, seeking to become the city's first black mayor, was tipped to be ahead of incumbent Jane Byrne.

#### OECD report row

A political row erupted in Australia after claims that the Government "doctored" a report on the economy by the Organisation for Economic Co-operation and Development (OECD). Page 3

#### Andropov rallying call

Soviet leader Yuri Andropov called for changes in the way the economy was run in a keynote article marking the centenary of Karl Marx's death.

#### 'No truce' for Pope

El Salvadoran troops and left-wing rebels were fighting on three fronts yesterday as Defence Minister Jose Guillermo stated that there would be no ceasefire during the Pope's visit next month.

#### Coup plotters freed

Spain released seven coup plotters on the second anniversary of their failed takeover as the Government prepared to unveil broad military reforms today.

#### Briefly...

Brussels: Veteran cycle champion Romain Mesdi, aged 69.  
Indonesia: An ancient Buddhist temple re-opened after restoration costing \$2m.  
Quebec: A convict was sentenced to 25 years jail for killing three guards in a prison riot.  
Karachi: Police fired tear gas on hundreds of religious protesters in renewed unrest.

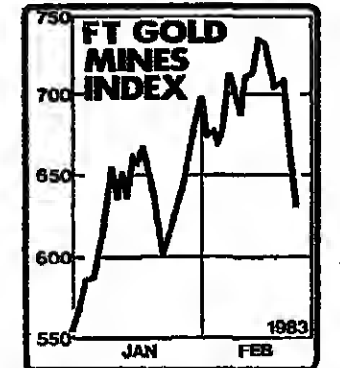
### BUSINESS

#### Japanese face new move on steel

THE AMERICAN Iron and Steel Institute and eight major U.S. steel companies yesterday refuted a petition seeking to curb Japanese steel imports by 1.75m tonnes a year. Page 20

STERLING rose 25 points to \$152.2, and to DM 3.6375 (DM 3.67), FF 10.445 (FF 10.4), SwFr 3.1 (SwFr 3.0725) and Y358 (Y356.25). Its trade-weighted index stood at 119.8 (119.3). Page 44

GOLD lost \$15.5 in London to \$475.25. In Zurich, it shed \$15 to \$471.5 and in Frankfurt it lost \$18 to \$469. Page 41



\$470.25. In New York the Comex February settlement was \$467.9 (\$469). Page 41

LONDON: FT Industrial Ordinary index dropped 5.2 to 637.2. Government Securities edged up. Page 37. FT Share Information Service, Pages 42, 43.

WALL STREET closed up 16.45 at 1095.85. Page 37. Full share listings, Pages 38, 39.

HONG KONG: Hang Seng index added 2.28 to close at 92.81. Pages 37, 40.

TOKYO: Nikkei Dow index gained 13.49 to reach 7391.65. The Stock Exchange Index edged up 0.84 to 579.84. Pages 37, 40.

FRANKFURT: Commerzbank index was unchanged at 791.3. Pages 37, 40.

AUSTRALIA: AN-Ordinaries index fell 8.3 to 485.4. Pages 37, 40.

HONG KONG: Hong Kong index increased indirectly after a record budget deficit was forecast. Page 3

TAIPEI: District court has thrown out a suit by Apple Inc. of the U.S. accusing two Taiwanese firms of infringement of copyright. Page 4

EUROPEAN Community's executive commission is to urge 10 member - countries to press for a 0.5 per cent cut in minimum lending rates charged on export credits.

#### Companies

DOMESTIC Petroleum's Mr Jack Gailaher is resigning as chief executive. The group is negotiating a C\$1bn (\$810m) rescue package. Page 21

SAINT GOBAIN, French state-owned industrial group, hopes to raise up to FF 750m (\$109m) next month in the first issue of "participatory certificates" sponsored by the Government. Page 21

B F GOODRICH, U.S. tyre-maker, reported net loss of \$32.8m for last year against a \$108.5m profit in 1981. Page 21

IG METALL, West Germany's biggest trade union, began to prepare for possible strikes in its pay campaign. Page 2

NORTH American Philips Corporation has completed two deals worth a total of \$200m with Westinghouse. Page 21

## Opec to hold key talks in search for oil price unity

BY ROGER MATTHEWS AND MICHAEL HOLMAN IN LONDON

AN EXTRAORDINARY meeting of the Organisation of Petroleum Exporting Countries (Opec) is to be held within a few days to decide on price cuts agreed yesterday by oil ministers meeting in Saudi Arabia.

Opec ministers are seeking urgent consultations with key producers outside the organisation, such as Britain Norway and Mexico, to improve chances for success at the meeting. It is admitted that failure at these talks could set off a savage price-cutting war.

A Mexican representative is expected in London today for talks with British officials. At the same time Opec continues its efforts to bring the dissidents, Nigeria, Libya and Iran, back into the fold.

At least six Opec members, headed by Saudi Arabia, are understood to have agreed on a cut in the reference price from \$34 to \$30. If the \$4 cut fails to win full Opec acceptance, Saudi Arabia and its Gulf allies are prepared for more substantial reductions.

Sheikh Ahmed Zaki Yamani, the Saudi Oil Minister, said the six states were Saudi Arabia, Kuwait, the United Arab Emirates, Qatar, Iraq and Indonesia. Venezuela and Ecuador are also thought to have agreed to the \$4 cut.

Nigeria, which broke Opec ranks at the weekend with a \$5.50 price

cut, reducing its Bonny Light to \$30, was brought into the negotiations yesterday. Nigerian agreement on a new reference price is critical to efforts to halt a potential price slide.

Nigeria is understood to be willing to review and bring up its price, provided there is a binding agreement between Opec and non-Opec producers, including Britain, Norway and Mexico.

London officials said they had not been approached by the Gulf states for talks but confirmed that such discussions would be welcomed. The Government would favour an increase in price from Nigeria, but would not consider pressuring companies to cut their production levels.

Industry officials in Lagos say that Nigeria would not accept any proposal which leaves Bonny Light more expensive than North Sea crude oil - Bonny is now \$30 cents less than North Sea. But reduction of this differential was open to negotiation, the officials said.

Two other conditions must be met before Nigeria reviews its reference price, the officials said. Nigeria is likely to call for strict adherence to already agreed production quotas for Opec countries, and confirmation of a price differential of \$1.50 for its premium grade crude oil.

The officials said that liftings have improved dramatically since the price cut to around 1m barrels a day (b/d) after a low earlier this month of 400,000 b/d. The month-end average is expected to be 750,000, slightly down on January and well below Nigeria's Opec quota of 1.3m b/d.

In an apparent reference to Nigeria, Sheikh Yamani said yesterday the Gulf producers would not enter a price war but would use their weight to make other producers rethink their positions. He said: "We have ample weight and power to make the others think twice before waging a price war against us."

The Saudi Minister refused to speculate on the size of the cuts. He said: "It depends on circumstances. If this happens we will do that, and if that happens we will do this."

The agreement in Riyadh came after two days of talks. Ministers from other Opec countries are expected in Saudi Arabia within the next 48 hours.

Dr Mana al Otaibi, the UAE Oil Minister, confirmed that, if there was no agreement within Opec, then the Gulf states "would slash

Continued on Page 20  
Why prices may drop further, Page 8  
Lombard, Page 19

## Japanese Y300bn bond cancelled over rate row

BY ALAN FRIEDMAN IN LONDON AND JUREK MARTIN IN TOKYO

A Y300bn (\$128bn) issue of Japanese 10-year government bonds planned for this month has been cancelled as a result of disagreements between Japanese underwriters and the Ministry of Finance over the interest level to be paid.

The underwriters, which include major commercial banks as well as Japanese securities houses, are refusing to accept the same terms as those on the January issue - a 7.5 per cent coupon at a price of 98.50, to yield 7.76 per cent on the grounds that they are too low.

Such a refusal is rare; when it last happened, in the summer of 1982, the result was an increase in the coupon paid on government bonds to 8 per cent from 7.5 per cent.

The cancellation of the February issue means that the Japanese Government, which must raise

Y18,000bn in the fiscal year to March may have to increase its March offer by Y300bn to a total of between Y1,000bn and Y1,100bn.

The Japanese underwriters have balked because the yields available on outstanding government 10-year bonds issues are running about 25 to 30 basis points higher than the proposed 7.76 per cent yield on the February issue. The Finance Ministry, reluctant to allow Japanese interest rates to rise at a time when it is hoping to see them follow U.S. rates downward, insisted upon maintaining the January terms.

Negotiations are now resuming with the March issue in mind, but Japanese bankers say these will be tough. If Japanese interest rates decline before March, there is a considerable chance that prices on the currently flat secondary bond market could turn bullish and yields no

existing issues could fall. This would strengthen the Finance Ministry's hand in insisting on a 7.5 per cent coupon level.

On the other hand, the Finance Ministry is now proceeding with a new West German-style placement worth Y300bn of 15-year floating rate notes.

This is the first time the Government has attempted such a placement to insurance companies, trust banks and other institutions. The maturity is longer than normal bonds and the interest level, 30 basis points over the 10-year government bond yield, is higher than is normal.

This placing, modelled loosely on German "Schuldschein" placements, does not replace the February public bond offer.

## IBM and Mitel plan UK exchange plant

BY GUY DE JONQUIERES IN LONDON

INTERNATIONAL Business Machines (IBM), of the U.S., the world's largest computer company, and Mitel, the Canadian telecommunications manufacturer, are discussing plans for the production in Britain of a new range of private exchanges to be sold internationally.

The exchanges (PABXs), would be made at a £32.5m (\$49.4m) plant which Mitel has built recently near Newport, South Wales, and sold by IBM in Europe, the Middle East and Africa as well as in the UK.

IBM is also planning to phase out production of its existing PABX 3750 at its plant in Bordeaux. The 3750 was introduced 11 years ago and is nearing the end of its useful life.

IBM has made only small sales of telecommunications equipment to date, but plans to capture a much larger share of markets on both sides of the Atlantic. It is also inter-

ested in negotiating partnerships with European telecommunications companies.

The PABXs, which are expected to be made at Caldicot, Berkshire, would extend a collaborative arrangement with Mitel. IBM last year commissioned the Canadian company to develop a new "family" of switching systems.

IBM presently makes in its European factories most of the equipment which it sells in the region, though it purchases large quantities of components and some sub-assemblies from outside suppliers.

It has not collaborated with any companies in Europe, but in the U.S. it recently acquired 12 per cent of Intel, a leading semiconductor supplier. It is also discussing a proposal with Matsushita, the large Japanese electronics manufacturer.

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Reins sales Plessey, Page 20

## Superdrug starts on a high

By Dominic Lawson in London

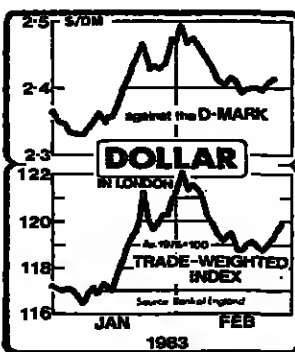
DEALINGS in the shares of Superdrug Stores, the UK discount retailers of medicines and toiletries, got off to a hectic start on the London Stock Exchange yesterday.

The offer for sale of 25 per cent of Superdrug's equity last week was oversubscribed 95 times, the highest multiple of a new issue offer for 30 years.

Yesterday the shares opened at 295p each, a premium of 69 per cent over the 175p offer price, and capitalising the company at more than £100m.

At 9.30 am the crush around the dealers in the shares was intense. One dealer prominently displayed Superdrug promotional placards with slogans such as, "Low prices this week - low prices every week."

Continued on Page 20  
Lex, Page 20



## Dollar's early advance fades

By Jeremy Stone in London

APPREHENSION about the crude oil price again dominated the foreign exchange markets yesterday, but with conflicting effects as dealers struggled to weigh up the consequences of a reported agreement between the Gulf oil ministers on a new benchmark price.

For most of the day the dollar was very strong against all currencies. At one stage it reached its record high against the pound, which was then briefly traded at \$1.5120.

"But the dollar is running around like a chicken with its head off," said one dealer. "You can find a thousand buyers at DM 2.415 and a thousand sellers at DM 2.425."

"People are very torn between last week's conviction that the dollar was fundamentally overvalued and this week's feeling that the U.S. may have the most to gain from cheaper oil."

The dollar buying ran out of steam late in the London trading day. Sterling recovered to close at \$1.5226, 25 points higher than on Tuesday, and was also able to show a gain in its effective exchange rate of 0.4 to 80.1 on the Bank of England's index (which measures its value against a trade-weighted basket of currencies).

The dollar also lost most of its early gains against the continental currencies, nevertheless closing in London at DM 2.4190, a gain of 70 points, and gaining 140 points on the Swiss franc to finish at SwFr 2.6340.

Gold again fell sharply as speculators continued to extricate themselves from the long positions taken up as the price showed signs, in recent weeks, of lifting off from its \$500 platform.

Yesterday the bullion price closed in London at \$472.50 an ounce, making a two-day drop of \$32.

Money markets, Page 44

## French banks and Saudis in Poclain rescue

BY DAVID MARSH IN PARIS

A MAJOR rescue package, involving a total of more than FF 850m (\$95m) in capital injections and bank loans and an equity stake from Saudi Arabia, has been agreed for Poclain, France's troubled construction equipment group.

The package, orchestrated at top level by the French finance and industry ministries, includes significant fresh equity injections into the group by nationalised banks.

Some banks - which already hold stakes in the company - have tried during the past few months of complex negotiations to avoid putting up extra capital. But, as a sign of the extent of Poclain's difficulties and of the Government's power to influence banking decisions, Credit Lyonnais, the No 2 French bank, confirmed last night that it was joining in a FF 252m capital increase.

A Poclain spokesman yesterday could not give full details, but the plan is for the capital increase to be subscribed jointly by Case Teneco, the U.S. construction group which owns 40 per cent of Poclain, by the Jeddah-based Arabian Auto Agency and by a group of French banks and financial organisations.

The banks will put up a further FF 440m or more in a mixture of medium-term and long-term credits and subordinated loans, increasing the package to an overall FF 850m-plus.

Some of this will represent refinancing of existing short-term debt. Along with Credit du Nord, Credit Lyonnais is the company's main banker.

The package was agreed in principle on Tuesday, but the funds will not be paid until April or May, according to spokesmen for Poclain and Credit Lyonnais yesterday.

The capital increase more than doubles Poclain's present capital of FF 157m. This has proved to be sadly inadequate in the face of a sharp run-down in the building industry and losses of more than FF 200m last year.

Poclain, France's largest construction plant-maker, has already announced a heavy redundancy programme and factory closures. It does not expect to return to the black until next year.

The effect of the capital increase will be to keep Case Teneco's stake unchanged at 40 per cent, to give the Saudi Arabian partner around 7 per cent, and to increase the stake of 11 per cent owned by French financial institutions.

The Arabian Auto Agency is Poclain's agent in Saudi Arabia, and is owned by Emir Sudaeri, a member of the Kingdom's far-flung Royal Family.

Teneco took its stake in 1977 as part of a previous rescue package made necessary by the first post-1973 collapse of the construction market.

Debtors' economic strategy, Page 2

## Caracas imposes exchange controls

BY KIM FUAD IN CARACAS

THE VENEZUELAN Government yesterday imposed selective foreign exchange controls in a move aimed at stemming massive capital flight. According to central bank figures, \$730m left the country in the first two weeks of February.

Foreign exchange markets, which were closed on Sunday night, will remain closed for the rest of the week.

The decision was announced in the early hours of yesterday. It followed four days of heated debate within the Cabinet in which a proposed 45 per cent devaluation of the bolivar was defeated by Dr Arturo Sosa, the Finance Minister.

Dr Sosa said that the current rate of 4.30 to the dollar would be maintained for payment of public and

private sector debt, government expenditures abroad, imports of essential goods and services, expenses of students abroad, and dollar-purchases made by the state-owned oil and iron industries and the Venezuelan investment fund.

Dr Sosa, with other members of President Luis Herrera Campins' Cabinet, had strongly opposed a proposal by Sr Leopoldo Diaz Brizuela, Central Bank president, that the bolivar be devalued by about 45 per cent.

The deteriorating economic situation has forced Venezuela to seek re-negotiation of more than the estimated \$9m in short-term public sector foreign debt falling due this year. The country's foreign debt totals \$23.4bn.

## A little trumpet blowing for large scale Foreign Exchange

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## EUROPEAN NEWS

## Nato considers cutting up to 2,000 nuclear weapons in Europe

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

SENIOR OFFICIALS of the North Atlantic Treaty Organisation are preparing a report for defence ministers which could recommend cuts of up to 2,000 nuclear weapons in Western Europe.

The High Level Group (HLG) of senior alliance officials met in California earlier this month to assess how far Nato could cut its stockpile of some 6,000 nuclear warheads in Europe without jeopardising its nuclear deterrence strategy.

It will submit an interim report to the Nuclear Planning Group of defence ministers in Portugal next month. The

ministers will decide, probably in the autumn, what action to take.

The HLG's study, which began last year, is concerned principally with so-called battlefield nuclear weapons. These range from nuclear artillery shells and short-range missiles to bombs dropped by aircraft. Most, but not all, are owned and operated by the United States. The study is partly related to Nato's 1979 decision to deploy 572 cruise and Pershing 2 missiles in Europe from the end of this year. The alliance has guaranteed that the deployment will not result in a net increase of

nuclear weapons in Western Europe.

However, the study is also taking place amid growing conviction within Nato that the use of battlefield nuclear weapons could be politically and militarily untenable.

Though they rarely state their views publicly, Nato politicians see the practical impossibility of ordering the use of nuclear weapons which effectively would destroy their own territory first, while many of Nato's generals believe that early use of even small-yield nuclear weapons would provoke Moscow into massive nuclear retaliation.

Western officials are currently at pains, nevertheless, to point out that the HLG's study is merely an attempt to rationalise nuclear stockpiles in Europe. They insist that, even if substantial numbers of warheads are withdrawn, Nato's strategy of flexible response—which envisages the graduated use of nuclear weapons of varying yields and ranges—would remain unchanged.

They also insist that the study bears no relation to ideas of establishing zones in Europe which would be free of nuclear battlefield weapons. No Nato government espouses such a

policy, though it has been advocated by the Palme Commission on disarmament, and by the Social Democratic Party in Britain.

The precise nature and size of Nato's nuclear stockpile is a closely guarded secret and officials consequently refuse to speculate on the numbers of weapons which could be withdrawn by the alliance.

The U.S. Government, however, has already indicated areas where cuts could be made. It has said, for example, that it intends over the next few years to replace the Nike Hercules nuclear-armed air defence

system with the conventionally armed Patriot and nuclear landmines with conventional weapons. The cruise missiles are expected to take over the role of some of the nuclear bombs now carried by a variety of aircraft.

Pentagon officials have estimated unofficially that cuts of up to 2,000 weapons could be made.

Nato ministers are agreed that if large numbers of weapons are to be withdrawn, more political capital should be made than was the case in 1979, when the U.S. unilaterally withdrew 1,000 nuclear warheads,

virtually without publicity. There is less agreement, however, on whether the withdrawals should be offered as bargaining chips in arms control negotiations, as General Bernard Rogers, the Nato supreme commander in Europe, has suggested. At a recent

summit, Gen Rogers suggested that the weapons to be withdrawn should be "stuffed in the hip pocket of Paul Nitze," the U.S. negotiator in Geneva. However, many officials feel the weapons should be withdrawn on the sole basis that there is no future military need for them.

## Ireland ponders cost of Shergar lawsuit

By Brendan Keenan in Dublin

IRISH TAXPAYERS, already groaning under the weight of a tough budget earlier this month, may be faced with a £120m (£14m) bill for the loss of Shergar, a 34-year-old Thoroughbred horse, who was stolen from the Aga Khan, and has since been found dead in a field near Kildare. The horse was stolen nearly three weeks ago from Ballymany stables in Kildare and all efforts to find him have so far failed.

Should the claim succeed, Kildare ratepayers would be liable for an extra 30p in the pound on their rates—the maximum legal imposition—arising from such a claim. But, with only business premises rated in Ireland, this would raise only £120,000, and the rest would have to be borne by the taxpayer.

Mr Gerard Ward, the county manager, said he did not think the council would be in a position to pay even this amount. Mr Charles McCreery, a local MP and racing enthusiast, pointed out that there was probably more than £150,000 worth of Thoroughbreds in the county, the centre of the Irish bloodstock industry.

Mr John Kelly, a Government MP, who is also an eminent constitutional lawyer, tried to call an emergency debate in the Dail (Parliament) on the issues of principle raised by such large claims against the State.

Irish lawyers expect a complicated battle if the case comes to court. Especially if Shergar has not been found, if he is found, but injured, the question would arise as to where the injury was sustained, and whether it was "malicious" within the legal definition. It is not known whether Shergar was insured against malicious injury, but one bloodstock agent said the normal Lloyd's policy for breeding stallions would cover only the risk of death through accident or disease.

## Police warn about stolen bank drafts

By Our Dublin Correspondent

IRISH POLICE have warned businesses in Ireland and Britain about bank drafts stolen from three banks. So far, forged drafts have been used to acquire goods worth more than £200,000. In one of the most spectacular hauls a stolen draft was used to purchase Kruggerands in Jersey worth £35,000.

There is particular concern that of 1,086 drafts stolen, only 21 have so far been used—but with considerable success.

The most recent incident was in Manchester, where a stolen draft was presented for furniture worth £20,000. However, the police were alerted, and the goods, to be delivered to an address in Ireland, were not despatched.

The Dublin Fraud Squad believes the drafts may have been stolen by paramilitary groups—but were "laundered" into the criminal world. Det. Insp. Frank Hanlon said traders should check all references, documents and telephone numbers, if presented with a draft drawn on any of the three banks: Northern Bank, County Cavan; Bank of Ireland, Old Castle, County Meath; and Ulster Bank, Wexford.

## Revisions in Swiss company law proposed

By John Wicks in Zurich

THE FEDERAL COUNCIL, Switzerland's decision-making body, has presented Parliament with proposals for a partial revision of company law. The draft amendments, to be published in full in the coming weeks, are the latest form of a revision programme in preparation since 1972.

The proposed amendments would compel joint-stock companies to publish more information about the development of their businesses and their financial situation.

Detailed regulations would be issued for the drawing up of balance sheets and profit-and-loss accounts. Companies would have to disclose any transfers from hidden reserves and would be forbidden to set off assets against liabilities or earnings against costs.

It is not yet clear to what extent the Government supports full consolidation of corporate accounts. A Justice Ministry working party expressed the possibility in 1975 that it was impossible to insist on international consolidation for corporate groups. But it recommended that consolidation should be "made more attractive" by permitting a parent company to present an abridged form of accounts.

FINANCIAL TIMES. Published daily except Sundays and holidays. U.S. subscription rates \$420 per annum. Second class postage paid at New York, N.Y., and at additional mailing centres.

## French Government debates severity of economic curbs

BY DAVID HOUSEGO IN PARIS

THE FRENCH Government is conducting an internal debate on the severity of the economic measures needed after next month's municipal elections to curb the external and public sector deficits.

M. Jacques Delors, the Finance Minister, characteristically came out in a broadcast on Monday night on the side of those favouring more restrictive policies. He said that the reduction of the external deficit must be the main aim of policy.

If the trade deficit did not improve, he declared, then further measures would be needed to cut it from FF 93bn (£8.94bn) last year to FF 45bn (£4.3bn) this year. He even set the ambitious objective of bringing the trade account back into balance by 1984.

Apart from protectionist measures to curb imports—opposed by M. Delors—the alternative policies under study by the Government all involve cuts in household purchasing power as a way of reducing the import bill.

Officials have been considering the impact of higher social security contributions, "forced" savings by higher incomes groups and the raising of public sector tariffs. Among the most outspoken supporters of a new phase of "rigor" has been M. Michel Rocard, the Minister of the Plan.

However, according to new figures released by Insee, the Government statistics institute, household consumption of industrial products fell by 5.2 per cent in January compared with December. This reflects the

downturn in incomes resulting from last year's four months wage freeze and from the deflationary package announced in June in the wake of the devaluation of the franc.

These figures have already been seized on by those in the administration who believe that a left-wing Government has no business to follow former Prime Minister Raymond Barre in cutting purchasing power and that, instead, it should help to sustain economic activity and the level of jobs.

Within this group fall both the Communist ministers and M. Jean-Pierre Chevènement, Minister of Industry.

They set their case as being strengthened by the fall in the price of oil and the downward slide in the U.S. dollar, both of which will diminish France's import bill. A \$4 drop in the Opec price is seen as saving France some FF 15bn (£1.5bn) on its import bill.

M. Pierre Mauroy, the Prime Minister, has taken a half-way position. He believes that the main stabilisation measures have already been taken but that further adjustments might be needed. He does not see these as amounting to a "new austerity" plan and thus announced with confidence last week that the Government does not have such a plan up its sleeve.

President Francois Mitterrand is keeping his options open. He believes—as he suggested in a New Year broadcast—that a recovery of the world economy could spare the necessity of a further unpleasant economic dose.

## Controversial textile aid programme to continue

BY DAVID MARSH IN PARIS

THE FRENCH Government declared yesterday that, in spite of EEC criticism, it would maintain this year its controversial but effective aid programme for the country's struggling textile industry.

But the aid measures—which have cost around FF 600m (£75m) since their introduction last April, will in future be modified to fit them more closely to individual companies' investment plans. The Ministry for Research and Industry said yesterday. The programme will run, as planned, for another year.

The EEC Commission last month rejected French support for the textile sector—built around reductions in companies' social charges in exchange for employment guarantees. The Commission ruled that the aid flew in the face of the EEC attitude that such measures should

be linked to industrial restructuring. M. Jean-Pierre Chevènement, the Research and Industry Minister, told the weekly cabinet meeting yesterday that the aid had been effective in slowing down job losses in textiles. It had cost around FF 600m (£75m) since their introduction last April, will in future be modified to fit them more closely to individual companies' investment plans. The Ministry for Research and Industry said yesterday. The programme will run, as planned, for another year.

The EEC Commission last month rejected French support for the textile sector—built around reductions in companies' social charges in exchange for employment guarantees. The Commission ruled that the aid flew in the face of the EEC attitude that such measures should

## Renault delay on sackings

BY OUR PARIS CORRESPONDENT

THE MANAGEMENT of the Renault car plant at Flins outside Paris announced yesterday that it would postpone a decision on whether to press for a Ministry of Labour endorsement of its decision to sack three delegates of the pro-Socialist CFTD union.

As a result, the union decided to suspend the strike action it planned for today. The union brought the factory to a virtual halt on Monday in

protest against the sackings, but has since been attempting to find some compromise with the Renault management.

At the Citroen car plant at Autry, the Communist-led CGT union also showed restraint when it decided against instigating the sacked CGT representatives into the factory. Over the past two days it has deliberately challenged the management by encouraging the sacked workers to take up their posts as normal.

## Seven coup plotters freed from prison in Spain

BY DAVID WHITE IN MADRID

SEVEN OF the condemned plotters in the Spanish coup attempt two years ago were released early yesterday morning from jails in Madrid and Cadiz, pending the Government's appeal against the leniency of their two-year sentences. Fourteen other plotters are still in jail, including former Lt Col Antonio Tejero and Lt Gen Jaime Milans, the only two to receive maximum 30-year sentences.

Yesterday was the second anniversary of the attempted coup. Security forces were placed on what was described as a standard alert for important political anniversaries. The

ultra right-wing newspaper El Alcarriz reported the release of the prisoners without comment on its back page.

One newspaper did mark the occasion with a cartoon showing the moustached figure of Col Tejero, who won fame by storming the Cortes in full parliamentary session. He is drawn not in his shiny Guardia Civil but in a striped prison uniform and at a stool.

"Keep still, the lot of you," he booms and is heard only by a mouse which throws up in alarm the piece of cheese it was nibbling on.

Jokes about the February 23 revolt are rare and still cut close to the bone.

## Schmidt points way out of world depression

BY JONATHAN CARR IN BONN

AN URGENT action programme to help stop the world plunging into deep economic depression has been advocated by Herr Helmut Schmidt, the former West German Chancellor.

At a news conference in Bonn yesterday he outlined a package of steps he would like to see taken by the Western economic summit conference in the United States in May.

The measures include controlled reflation efforts by low-inflation countries, and a binding pledge against new trade protectionism—as well as new efforts to strengthen the international financial system and to

## New rules to combat 'acid rain'

By Leslie Collett in Berlin

THE WEST GERMAN Government has lowered the amount of sulphur dioxide which may be emitted from power stations and industrial furnaces. The intention is to reduce the annual fall-out of sulphur dioxide in the West German zone from the present 3.5m tonnes to 1m tonnes.

The "acid rain" which results from such emissions is destroying forests throughout Europe. Newly-erected power stations in West Germany will have to be equipped in future with gas scrubbers to lower sulphur dioxide emissions to 400 mg per cubic metre of smoke from the previous level of 650 mg. Electricity plants already in operation will have to meet the new standards within a certain period or close down.

Permissible levels of nitrogen oxide have also been lowered to 1,800 mg per cubic metre of smoke. The Government has hailed the measure as a significant step toward curbing acid rain. The opposition Social Democrats, however, said it was inadequate to halt the accelerated destruction of woodland. Heavily polluting older power stations fuelled by hard and brown coal will have another 10 years of life under the regulations, they said.

The Social Democrats also pointed out that power stations would not have to install expensive gas scrubbers if the can prove the investment is "economically unreasonable."

Environmental damage has become one of the leading issues in the West German general election campaign. The Christian Social and Free Democrats are vying with each other to be seen as concerned about the environment as the "Greens" movement, which was the star of the campaign on an ecology platform.

curb erratic exchange rate fluctuations. Herr Schmidt made clear that of two main threats now facing the West—the arms race and a sustained economic crisis—the latter was to be the more pressing.

He combined his presentation with an appeal to the U.S., warning that if Washington failed to show leadership in the international economic field, it could lose its political leadership, too.

Herr Schmidt has been working on what amounts to his "economic testament" since losing office last October—distilling the experience of eight Western economic summits in

which he took part as government leader. The full document is being published this week in The Economist newspaper.

The former Chancellor makes clear he feels the U.S. summit should adopt a series of complementary economic and financial measures, along the lines of the Bonn conference in 1978.

Among his key proposals are: Real interest rates must be cut in the first place by the U.S. He stresses the connection between the high U.S. budget deficit, high interest rates, the burden of dollar debt in developing states and the cut in U.S. exports to countries unable to pay their way, thus intensifying the recession.

● Countries far enough along in the battle against inflation should pursue more expansionary policies. He names Japan, West Germany and Britain among the big ones, supported by similar steps in the Netherlands, Austria and Switzerland. The boost would help France, among others, in its export efforts.

● The seven participants in the summit (the U.S., West Germany, Britain, France, Italy, Japan and Canada) should make, as a minimum, a binding pledge to introduce no new obstacles to trade for two years.

● There should be much

Jonathan Carr looks for the facts behind the campaign claims

## Kohl seeks lift on rising economy



the FDP and partly for the CDU too. It has been made all the harder to bridge because there has been less than half a year since the collapse of the SPD-FDP coalition and the effort of the centre-right alliance to confirm itself in power in a (premature) general election.

The Free Democrats may well drag themselves gasping over the 5 per cent hurdle. But if they do so, then at least part of their thanks will be due to voters who are pretty sceptical about the claims of all parties, but see the liberals as a partial brake on the wilder fringes of both Left and Right.

For if the CDU is exaggerating the impact of its policies on the economy, the SPD's proposals to boost growth and cut unemployment look unconvincing too. This week, the Social Democrats have produced a plan for what they call "a second labour market" under which those out of work for a long time, especially young people, would be given jobs cleaning up public buildings and waterways, helping out the

example France), West German industry seemed uncomfortably competitive, even after the 13 years of SPD-led "misrule" criticised by the CDU.

Another problem for the CDU is that it is in coalition with the liberal Free Democratic Party (FDP), and Herr Kohl, above all, wants the alliance to continue after March 6 if the FDP clears the minimum 5 per cent hurdle of voter support needed to secure parliamentary seats.

Yet this same FDP was not only in government with the Social Democrats for the past 13 years, it provided the Economic Ministers throughout most of that time. The last of them, Count Otto Lambsdorff, held the post under Herr Schmidt and now has it under Herr Kohl.

Voters are thus being asked to perform mental acrobatics in scribbling the bankruptcy and unemployment to the SPD and the positive elements (if any) in the previous government period to the CDU's current liberal partner.

Little wonder if a certain credibility gap has emerged for

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## Mediation agreed in Sweden

By Our Stockholm Correspondent

THE SWEDISH Government has persuaded the trade union body, the Landsorganisation (LO), representing 21 line collar unions, and employers in nine key industries threatened by strike action to accept mediation.

The industries, which belong to the 37-member employers' organisation, SAE, had promised to match any strike with a lock-out, jeopardising the economic recovery programme of the already Social Democratic Government of Mr Olof Palme, the Prime Minister.

Both sides in the national wage negotiations dispute had already indicated they would be prepared to stand down if mediation, which is not binding, could be agreed.

The Prime Minister had originally pressed for an early, low wage settlement to give exporters a competitive advantage on the back of October's 16 per cent devaluation of the krona.

Sweden yesterday announced the lifting of a price freeze on non-imported products, effective on March 1. This had been part of the devaluation package.

## EEC backs £4bn Mediterranean plan

BY LARRY KLINGER IN BRUSSELS

THE EUROPEAN Commission yesterday approved a £4bn development strategy for the EEC's economically hard-pressed Mediterranean regions, primarily for the modernisation of agricultural production.

In deciding to press ahead with the proposed programme, the Commission is honouring a year-old political commitment to Italy, France and Greece to pro-

duce an "integrated" aid plan embracing the EEC's regional and social policies in addition to the Common Agriculture Policy.

The plan—which was designed by Sig Lorenz Natali, the Commissioner for Mediterranean Affairs—will try to modernise agricultural infrastructure and marketing in areas dominated by small, inefficient, family farms while

cushioning the possible harmful social effects by providing alternative jobs through parallel development in sectors such as tourism and local industry.

With the decision to go ahead in principle, the Commission will now have to flesh out its programme with specific plans and projects. It could be several months before these can be presented for approval by

member-states. While the Ten support in principle the Commission's commitment to broaden Community regional and social policy, several conspicuous states such as Britain and West Germany will want to make certain that the money will be spent in genuinely disadvantaged areas, and on projects with real potential for lasting improvements.

## Court move spurs action on transport policy

BY JOHN WYLES IN BRUSSELS

EUROPEAN GOVERNMENTS are attempting to speed up their efforts to assemble a common EEC transport policy following the European Parliament's move to induce them for a "failure to act."

After discussing a European Commission document charting the progress made on new measures for inland transport, transport ministers agreed yesterday to meet again in June.

Mr David Howell, Britain's Transport Minister, said afterwards that the Parliament's prosecution of the Council of Ministers at the European Court had given an "impetus to the discussions that has been healthy."

The Parliament's case is still in its preliminary stages, but it is the first attempt to hold member governments responsible for failing to implement the Treaty of Rome, which called for a common policy in the sphere of transport, which the Parliament alleges has been blocked by division and inertia in the Council of Ministers.

Mr Howell spelled out his priorities at yesterday's meeting—frequent increases in the licence quotas governing heavy goods traffic between member states, the removal of delays to traffic at frontiers, and a relaxation of the EEC rules on lorry drivers' hours, which he said were hampering "the efficiency

and flexibility of our transporters."

The Netherlands is also anxious to exploit the new urgency imposed by the Parliament. Miss Vella Smits-Kroes, Dutch Transport Minister, warned yesterday that her Government would not agree to any increases in the Community's budget revenues without greater progress on the transport front.

Dutch hauliers are particularly troubled by a variety of West German restrictions which they claim are unduly protective. According to the Dutch minister, they want agreement on commonly acceptable axle weights, the elimination of

horder formalities and the removal of restrictions on the quantities of petrol which can be carried across national borders.

Although the Commission's view of future transport policy requirements was generally welcomed by ministers yesterday, its suggestion that governments should assume responsibility for railway infrastructures and then charge the railways a users' fee did not win much general support.

Mr Howell said the move at making railway financing more transparent, but it must not be a pretext for greater subsidisation of the railways.



## OVERSEAS NEWS

### Sharp rise in indirect taxes for Hong Kong

BY ROBERT COTTELL IN HONG KONG

HONG KONG faces a sharp increase in indirect taxation, following the 1983-84 budget presented yesterday by Mr John Bremridge, the Financial Secretary. In spite of increased revenues, the Government expects to run a substantial deficit for the second successive financial year.

Mr Bremridge provisionally estimated that, for the financial year ending March 31 1983, the Government will have sustained a record deficit of at least HK\$2.5bn (\$376m) on its general revenue account — the first deficit since 1974-75. His original budget forecast this time last year had been for a HK\$2.5bn surplus.

The shortfall is due to the collapse last year in local land prices. Mr Bremridge had expected to raise HK\$1.5bn in capital revenues — almost entirely from the sale of leasehold interests in crown land.

The revised estimate is that just HK\$5.7bn in capital revenue will prove to have been raised, of which land transactions account for HK\$4.5bn, against HK\$9.7bn in 1981-82. For the coming financial year, Mr Bremridge provisionally estimates that land transactions will yield just HK\$3bn.

The indirect tax increases are aimed mainly at smokers, drinkers and drivers. Property rates are also raised. Most increases come into immediate effect. They are expected to yield an additional HK\$3bn in the financial year 1983-84. Nonetheless, said Mr Bremridge, the general revenue account is still likely to show a deficit estimated at HK\$2.2bn.



Bremridge... forecasts real GDP growth of 4 per cent

Mr Bremridge says the deficits for both the current and coming financial years will be financed from Government reserves. "Free reserves" — net of contingent liabilities — will stand at HK\$11.5bn on April 1 1983.

The Government may eventually consider borrowing to finance capital expenditure, said Mr Bremridge, but probably not for at least another year, and only then if recurrent revenue is strong.

According to revised estimates presented yesterday by Mr Bremridge, Hong Kong achieved real growth in gross domestic product (GDP) of 2.4 per cent in the 1982 calendar year.

The budget forecast a year ago had been for 8 per cent growth, in the wake of 11 per cent growth in 1981.

The decline reflects the severity with which world recession has cut into Hong Kong's export-oriented economy. For 1983, Mr Bremridge forecasts real GDP growth of 4 per cent — emphasised to be a tentative projection.

To keep a tight rein on public expenditure this year, Mr Bremridge is introducing the "cash limit" concept. He projects a total public sector expenditure for financial year 1983-84 of HK\$42.5bn, and 11.7 per cent increase in money terms over the HK\$38bn seen in 1982-83.

Total public sector expenditure is measured by the consolidated account, which differs from the general revenue account by taking in "off balance-sheet" items, which include a reserve fund for capital works, loan funds, and housing authority expenditure.

In spite of the Government's non-interventionist policies, the public sector's share of GDP increased from 15.4 per cent in 1977-78 to 24.2 per cent in 1982-83. Mr Bremridge aims to hold the public sector share to 24.1 per cent in 1983-84.

Public sector growth in recent years was fuelled by high capital revenues from land sales as Hong Kong went through a property boom. The Government now views the financial years 1980-81 and 1981-82, when land sales contributed roughly one-third of total revenues, as a "windfall" period, not likely to be repeated.

Mr Bremridge's indirect tax increases reflect the swing back towards recurrent revenue raising.

### Row over OECD report on Australia

By Michael Thompson-Noel in Sydney

CLAIMS THAT the Australian Government "doctored" a report on the economy by the Organisation for Economic Co-operation and Development (OECD) produced a Labor Party call yesterday for the resignation of Mr John Howard, the Federal Treasurer.

The claim was denied, but Mr Paul Keating, Labor's shadow treasurer, said that if Labor won next month's general election, a Labor Government would demand the OECD for "complicity" with a series of requests from successive Liberal governments.

According to a leaked treasury memo to Mr Howard, the report, which was published last month, was altered at the request of treasury officials.

The memo said: "In brief, the meetings (with OECD officials) went very well indeed. We achieved all our main objectives, that is, to have removed from the 'conclusions' of the survey suggestions that there would be merit in a return to a centralised system of wage fixation or that, in the context of such a system, 'dialogue, compromise and moderation' would provide the answers to Australia's immediate problems."

Centralised wage fixing is a cornerstone of Labor's election strategy.

Mr Keating sharply criticised the Government for presenting the OECD report as an impartial vindication of its own economic policies. Mr Howard said a draft copy of the OECD report had been altered in Paris after representation by treasury officials, and claimed this was normal practice.

Mr Bob Hawke, the Labor leader, said yesterday: "It is impossible to overstate the depths of deception which have been practised and perpetrated by the Treasurer."

He demanded publication of the original full draft of the report — after which, "it seems to me beyond question that the resignation of the Treasurer should be demanded by the Prime Minister."

### Jim Muir in Algiers assesses the Palestine National Council session

### Precarious unity for Palestinians

TO OUTSIDERS, looking for clean-cut decisions and strategies, the endless haggling over phrasology which characterised the nine-day session of the Palestine National Council (PNC), may have looked perilously like rearranging the deck chairs as the ship goes down.

To maintain internal unity in a critically dangerous period, niggling compromises had to be struck, raising the danger that the Palestine Liberation Organisation (PLO), united but adrift, might end up heading nowhere.

Yet the range of directions open to the PLO was severely restricted by conditions far beyond Palestinian control.

Those PNC members most acutely aware of the urgent need to arrest the West Bank's absorption by Israel, had no ammunition with which to argue their case for co-operation with the Reagan initiative.

After the events of the past year, with the U.S. unable to demonstrate any real ability to influence or restrain Israel, Washington's credibility as a peace broker is low.

For the PLO leadership, which accepted U.S. guarantees for the evacuation from Beirut, the Israeli entry into West Beirut and the subsequent massacres at Sabra and Shatila made the lack of U.S. credibility much more than just an intellectual perception.

It is not clear whether Mr Yasser Arafat, the PLO chairman, came to Algiers hoping to win a mandate which would allow him to fall in with the Reagan initiative by authorising West Bank mayors or non-PLO Palestinians to join King Hussein of Jordan in a delegation to peace negotiations.

The resolutions appear to block out such a possibility. It would be difficult — even for Mr Arafat — to find a chink through which to slip in current conditions.

But senior PLO officials made it clear that, if the U.S. injected the concept of Palestinian self-determination into its package,

ISRAEL totally rejected yesterday the resolutions adopted by the Palestine National Council (PNC) at its meeting in Algiers, writes David Lennan in Tel Aviv. But Palestinians in the occupied West Bank and Gaza Strip welcomed what they saw as an opening for King Hussein of Jordan to negotiate with Israel on their future.

Mr Yitzhak Shamir, the Israeli Foreign Minister, said the PNC had re-affirmed previous decisions taken to destroy Israel in stages, the first stage being the establishment of a Palestinian state in the West Bank and Gaza Strip.

But Mr Rashad al-Shawa, the deposed Mayor of Gaza, who has been mentioned as a possible member of a Jordanian-Palestinian delegation in future talks with Israel, welcomed what he believed was a victory for the moderates in Algiers. "The council, indirectly, delegated Jordan to go ahead and hold the peace negotiations with Israel, to try to emerge from the present deadlock that besets the Palestinian problem," he said.

Meanwhile, Israel continued to be cool to President Ronald Reagan's offer to guarantee the security of Israel's northern border after its troops pulled out of Lebanon. The official position remains that U.S. guarantees cannot be a substitute for an agreement between Israel and Lebanon.

the question of representation would melt away.

The problem is that the substance of the Reagan plan withholds self-determination, while the implementation strategy seeks to exclude the symbol of self-determination, the PLO.

If the principle were to be accepted, the symbol would become irrelevant. "If the Americans accept self-determination, we would send a 10-year-old boy to the talks," said one PLO official.

How the U.S. chooses to relate the PNC resolutions to the Reagan initiative is largely up to Washington. Mr Arafat fought hard to avert outright rejection of the Reagan plan and just managed to do so through a formula whereby the PNC declared its "refusal to consider the Reagan plan a suitable basis for a just and lasting solution" because it did not meet Palestinian rights.

The U.S. could take that as rejection. But Washington is looking for signs of a constructive willingness to seek peace, there are plenty of those. Above all, it is clear that, provided the deal was on the table, Mr Arafat would have little difficulty in

carrying the Palestinians towards it.

The Syrians, Libyans and others who in recent months encouraged hard-line factions to deny Mr Arafat's diplomatic manoeuvrings — his collaboration with Jordan, contacts with Cairo, meetings with Israeli liberals — may have done him an enormous service.

In the end, even the radical factions are Palestinians first and foremost. The PNC is fairly representative of the Palestinian population, and there was no doubt about the mood of realism prevailing among its members — not about their overwhelming support for Mr Arafat.

The hardline groups were well aware of this. They responded by ultimately swinging into line on virtually all issues, tacitly abandoning the vibrant rejection of Mr Reagan and Fez proposals they had declared from Tripoli in January. Those who recorded a minority position were regarded as having done so, to please their Arab paymasters, and received a contemptuous silence from the floor.

The result is that Mr Arafat's image as Palestinian ringmaster is considerably enhanced. He

leaves Algiers with a freedom of manoeuvre which is remarkable, considering the intensity of the attacks on him.

He got the PNC to endorse the Fez plan without reservations, and to accept the principle of a confederation with Jordan, which could act as a link to pull the U.S. plan towards Fez.

He is left with almost complete freedom to continue contacts with Egypt and Israeli sympathisers, and to pursue the relationship with Jordan. Mr Arafat even managed to slip in, virtually unnoticed in clause 8 of the PNC resolutions on international relations, an unqualified denunciation of terrorism — a step which is not seen as contradictory to the escalation of armed actions against Israeli military targets, and which is presumably aimed at paving the way for PLO inclusion in the Arab League delegation to London.

He got just about as much as he could have hoped for. As how one of Mr Arafat's advisers summed up the outcome. The fact that he cannot steer the PLO rapidly towards peace is, as far as he is concerned, because the routes are blocked off by others. If he has not jumped towards the U.S. plan now, it is because he cannot see anything yet to risk jumping for.

In spite of all the problems and pressures, Mr Arafat managed to keep the PLO's voice independent, unified and, as far as one can see, in tune with the feelings of most Palestinians.

That makes it something all the Arabs have to listen to and, even if Washington is tempted to try to write the PLO off for "failing to grasp a golden opportunity," Mr Arafat has so far been proven right in his assertion that "we are here, we represent the Palestinians, and our unity cannot be broken up by any Arab or American decision."

### S. Africa claims Swapo incursion

BY J. D. F. JONES IN JOHANNESBURG

SOUTH AFRICAN and Angolan delegations are meeting in the Cape Verde Islands to try to negotiate a ceasefire in Namibia (South West Africa) while reports from Windhoek claim there has been a major incursion of Swapo guerrillas into the disputed territory.

The South West African Peoples Organisation is said to have despatched a number of detachments south across the Angolan border. The authorities in Windhoek claim that 129

guerrillas have been killed so far, but it is suggested that further Swapo forces are poised to enter the territory from Angola.

Observers here are not surprised that the South African Press has been encouraged to give prominence to these incursions at the very moment that a senior delegation from Pretoria is entering a second round of talks with the Angolans. It makes sense for both sides to try to underline the strength of their military positions even while the Cape Verde talks are

focusing on a *de facto* ceasefire.

Similarly, Mr Pik Botha, the South African Minister of Foreign Affairs, has cast doubts on peace prospects in view of "certain events," presumably the Swapo incursion.

Mr Botha yesterday confirmed that a South African team had left for the Cape Verde islands led by the director-general of his department, Mr Hans van Daeen, and including the South African ambassador to the U.S., Mr Brand Fourie.

### Iran calls for end to aggression

BY ALEKSANDAR LEBL IN BELGRADE

THE FALL of the Baghdad Government is not a precondition for ending the war between Iran and Iraq, Mr Ali Akbar Velayati, the Iranian Foreign Minister, said in Belgrade yesterday.

Mr Velayati, speaking at the end of a two-day visit, said Iran still hopes that the Iraqi people

will topple their regime. He said it was not Iran's duty to do so because it does not interfere in other countries' internal affairs.

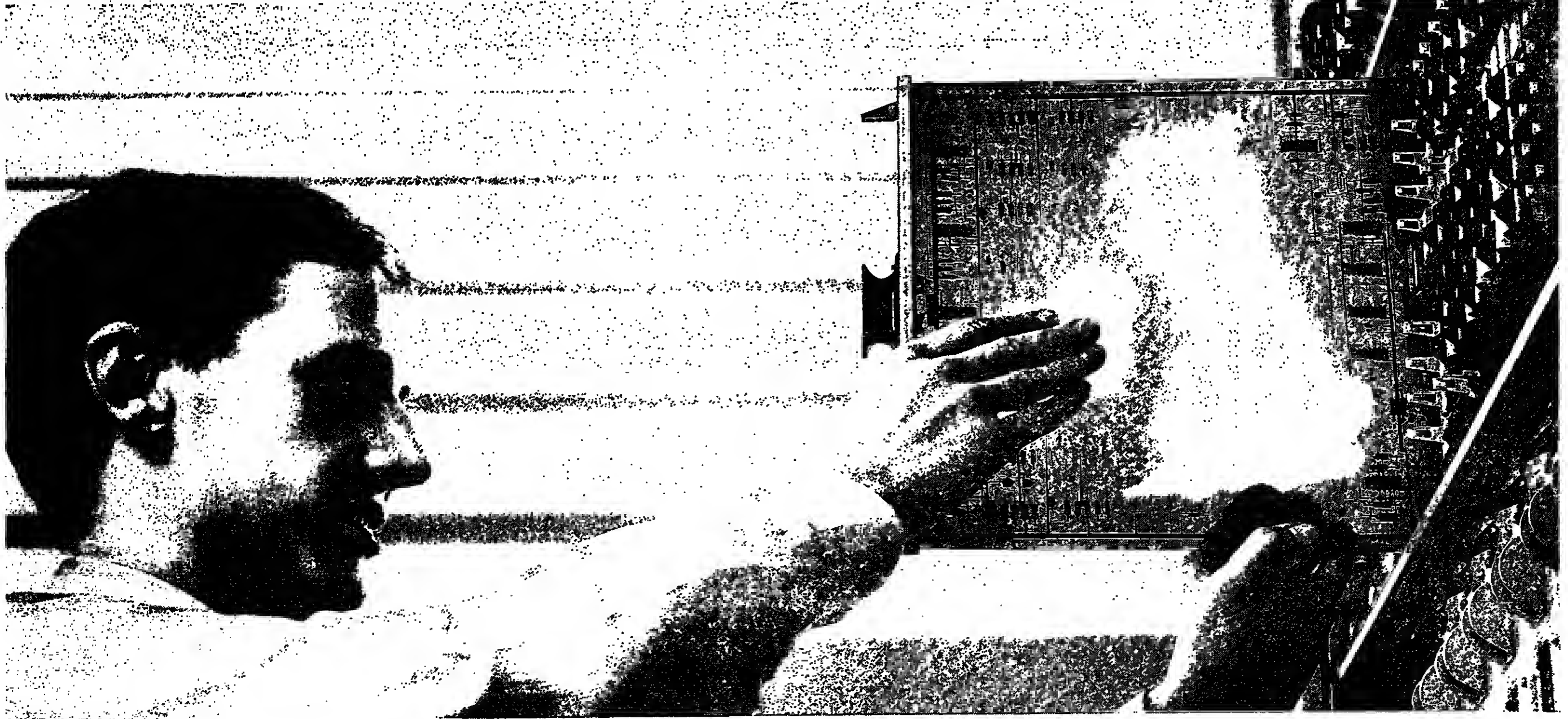
Iran was prepared to make peace on condition that aggression came to an end and Baghdad paid Tehran war damages. But he said Tehran

could not sit at the negotiating table with "the aggressors."

Reuters adds from Bahrain: Iran has cleared a debt of \$333m with the French oil company Elf Aquitaine, in spite of France's refusal to repay a \$1bn loan from Iran, Bank Markazi Iran, the central bank, said

### Further clashes in Karachi

Police fired tear gas yesterday on several hundred demonstrators during a brief relaxation of a curfew imposed on west Karachi to end religious violence, witnesses reported. Reuters reports from Karachi. They said the tear gas barrage was fired when Sunni Muslims tried to attack a Shia Muslim place of worship which was guarded by armed police.



## The switch is on to System X.

For Britain's future telephone network there's a challenging role for Plessey. Because Plessey has now been firmly entrusted with completing the development of System X for British Telecom's existing modernisation programme, and its evolution.

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## AMERICAN NEWS

# Byrne ousted as Chicago mayor in election upset

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

MR HAROLD WASHINGTON, a 60-year-old Congressman, looked set to become Chicago's first black mayor yesterday after a sensational upset victory over the incumbent Mrs Jane Byrne.

At the latest count, the former underdog Mr Washington had a 3 per cent edge over Mrs Byrne in the Democratic primary after a massive turn-out by black voters. His next task is to survive an official review of the close vote, after fraud charges, and then beat the Republican nominee, Mr Bernard Epstein, a 61-year-old insurance lawyer, in what is expected to be a heavily Democratic Chicago to be an easy contest on April 12.

Mrs Byrne, who spent almost \$5m on her campaign for re-election, reluctantly conceded defeat. Mr Washington said: "I proudly and humbly accept on behalf of the people of Chicago." He said that the Democratic party had been "returned to the people."

Mr Washington came from a long way behind, with few campaign funds, to break what has traditionally been a white grip on the levers of power in the U.S.'s second most populous city. Mr Richard Daley, a 40-year-old lawyer, failed to capture the inheritance of his famous father, Mayor Richard Daley, who ran Chicago for 21 years until his death in 1976. Mr Daley Junior finished a poor



Washington... jubilant

third and conceded defeat. Mr Washington has spent 16 years as a state legislator, and over two years in Congress. Last time he ran for mayor, however, in 1977, he finished with only 11 per cent of the vote. He entered Tuesday's race only after a Democratic voter registration drive last year added about 120,000 new black voters to the rolls.

His apparent surprise victory altered the power balance in a city in which blacks narrowly outnumber whites, but in which they have never gained clear cut political expression. In the lost vote, in 1979, much of the black vote went to Mrs Byrne.

## Askew enters race for Democratic nomination

WASHINGTON — Former Florida Governor Reubin Askew yesterday became the fourth formal candidate for the 1984 Democratic presidential nomination, pledging to unite Americans in prosperity and peace. Mr Askew, chief U.S. trade representative in the latter half of former President Jimmy Carter's Administration, entered the race a distinct longshot behind former vice-president Walter Mondale and Senators Gary Hart and Alan Cranston.

Others, including Senator John Glenn, the former astronaut, are expected to join the race later.

In his announcement at the National Press Club, Mr Askew expressed confidence that he could win the nomination.

So far Mr Askew is the only candidate from the South, which provided the base for launching Jimmy Carter from relative obscurity to the presidency in 1976. Reuter

# Why 'toxic turmoil' worries the White House

BY REGINALD DALE, U.S. EDITOR IN WASHINGTON

IT HAS BEEN called "Sewer-gate" and "Shreddergate"—thanks to the use of shredding machines to dispose of some allegedly key documents. The Washington Post would dearly love to turn it into a new Watergate, and is trying harder every day.

It has been described as the nastiest scandal that the Reagan Administration has yet faced—"Reagan's toxic turmoil," according to one headline. President Ronald Reagan is not himself directly involved, but the whole affair has become a symbol for his opponents of disregard for the environment and the favouritism of big business.

The issue is the way in which the U.S. Environmental Protection Agency (the EPA), a government body, has handled, or mishandled the clean-up of potentially dangerous chemical waste dumps, with the help of a \$1.6bn five-year programme known as the Superfund, set up in 1980.

No fewer than six Congressional committees are now investigating the EPA's activities. Allegations range from a charge that it has failed to account for \$53m to suspicions that one or more of its senior officials have had contacts with major chemical producers that are too close for comfort.

Mrs Anne Gorsuch, the EPA's

chief (Mrs Burford since her marriage at the weekend), has been cited for contempt of Congress for failing to supply documents about the programme. She refused on White House orders.

The White House has also summarily sacked Miss Rito Lavelle, the programme's administrator, for reasons that are still not totally clear. Miss Lavelle has compounded the problem by failing to respond to a Congressional subpoena to give evidence—although she may appear on Capitol Hill later this week.

Mr Reagan devoted a major part of his most recent Press conference last week to the issue, claiming that less than 100 out of a mountain of documents are involved. But there is an important constitutional issue at stake—how far the President can withhold evidence from Congress on the grounds of "executive privilege." While one Congressional committee is now satisfied with a deal negotiated with the White House, allowing it a discreet peek at the documents, others are not.

Miss Lavelle's diary has been published in the daily papers, showing that she met representatives of chemical companies during her time at the agency. In some cases to be extremely toxic. Residents of the now almost deserted town

time taste ran to a chicken salad sandwich and a glass of water, but Washington's nose for ethical misbehaviour has been sniffing nonetheless.

It is, of course, a serious problem. The EPA has identified about 14,000 potentially hazardous dump sites so far and designated 413 "worst" cases for possible allocations from the Superfund. But clean-up work has only been completed at five sites and the agency has adopted a policy of negotiating settlements with dumping companies rather than taking them to court for possible infringements of the law.

The practice has led to allegations that the Administration is negotiating so-called "sweetheart" deals with serious offenders. Environmentalists also claim that only a fraction of the dangerous dumps have so far been identified, and there are tales of Mafia involvement in undercover dumping operations.

Mrs Burford has publicly insisted that she will take a tough line with polluters. In an attempted publicity coup earlier this week she offered to buy the whole town of Times Beach, Missouri, which has been hit by floods and poisoning by the chemical toxin, which has been proven, in some cases to be extremely toxic. Residents of the now almost deserted town



EPA workers clear up a chemical waste dump.

were half-overjoyed, half cynical about the \$53m offer. The story is still unfolding, and the extent of wrongdoing, if any, remains to be decided. At

the very least, it seems that the EPA has been naïvely, if not sloppily managed, and that there are murky depths still to be plumbed.

## Uruguay to seek \$750m more in loans

By Peter Montagnon, Euromarkets Correspondent

URUGUAY is to seek about \$750m (\$487m) this year from the international banking community to refinance existing debt and cover its new money requirements for 1983.

As announced in Montevideo last month this will include a rescheduling of something over \$500m of short-term debt contracted last year when medium-term markets were effectively closed to Uruguay because of the Falklands crisis. The balance is intended to cover this year's additional financing needs.

Uruguayan officials in London said yesterday that serious talks on Uruguay's financing needs are expected to start in New York next week. They stressed that Uruguay is continuing to service its \$30m debt normally at the moment.

## World Bank plans \$2bn action programme

BY NANCY DUNNE IN WASHINGTON

THE WORLD BANK yesterday announced a special \$2bn (\$1.3bn) action programme designed to provide additional lending to mostly upper and middle income developing nations over the period 1983-1985.

The programme, designed to maintain development momentum despite economic stagnation and debt problems in the

developing countries, will raise lending this year from \$90m to \$9.5bn. It provides for a 36 per cent increase in lending in 1984 and a 30 per cent increase the year after.

Part of the additional financing will be used to help countries like Brazil and Mexico which are suffering debt crises.

Structural adjustment lending, designed to help countries with balance-of-payments problems and previously restricted to 30 per cent of a borrower's total lending, may be increased under the programme.

Under the new scheme the bank will increase its traditional share of bank financing in projects. However, only a small por-

tion of the \$2bn will be available for soft loans to poorer developing countries.

The bank said it was establishing the programme for two years in the hope that the world economy would begin to recover during this period. However, if recovery takes longer, the programme may be extended.

## Mexico offers more aid to ailing private sector

BY WILLIAM CHISLETT IN MEXICO CITY

THE MEXICAN Government has announced a programme of incentives to help the country's ailing private sector, over its liquidity crisis and to encourage businesses to maintain employment.

The programme is part of the Government's pact with trade unions and the private sector to stabilise the economy. In return for offering increased state financing, tax incentives and help in restructuring company debts, the Government expects businesses to minimise the number of job lay-offs and trade unions to stick

to their policy of accepting a cut in real wages and increasing productivity. The main points of the programme, presented by Sr Hector Hernandez, the Trade and Industry Minister, are: ● The public sector will stimulate depressed demand by

making 700bn pesos (\$3.1bn) worth of purchases this year in the domestic market and only 400bn pesos abroad. ● In purchasing abroad, preference will be given to countries which commit themselves to taking more Mexican exports.

## Anti-trust suit filed against airline

By Richard Lambert in New York

THE U.S. Justice Department yesterday filed a civil anti-trust suit against American Airlines and its president and chief executive, Mr Robert Crandall. If the lawsuit is successful, Mr Crandall could be barred from holding any senior position on the airline for two years.

The allegations concern the period a year ago when Braniff International, which was based, like American, at Dallas - Fort Worth, was fighting a desperate battle to avoid bankruptcy. In a bid to increase its cash flow, Braniff slashed its prices to the bone, damaging its local rival in the process.

The Justice Department alleges that on February 1 last year, Mr Crandall telephoned Braniff's chairman, Mr Howard Putnam, and proposed that Braniff raise its prices on certain key routes by 20 per cent. According to the department, he "assured" Braniff that American Airlines would follow suit "the next morning."

Braniff rejected the alleged price-fixing attempt, the department added. It charged that Mr Crandall attempted to secure collusive monopoly powers in a number of markets by trying to fix prices, and warned that further such actions may be taken in other cases.

The lawsuit seeks an injunction that would bar Mr Crandall for two years from serving as president or chief executive officer of American, or in any position which would give him some authority over pricing.

At the time of Braniff's bankruptcy last summer, there were a number of allegations that American had indulged in various anti-competitive actions in an attempt to drive Braniff out of business.

American, the third largest U.S. airline, always dismissed these charges as "ludicrous and ridiculous."

## Salvador arms plea

Defence Secretary Casper Weinberger has told the House of Representatives the Foreign Affairs Committee that El Salvador needs an additional \$60m (\$39m) in arms aid to fight left-wing guerrillas trying to overthrow its government. His report from Washington.

## WORLD TRADE NEWS

## Taipei court rejects Apple copyright suit

BY OUR TAIPEI CORRESPONDENT

THE District Court of Taipei has thrown out a suit by Apple Inc. of the U.S. charging that two Taiwanese firms had infringed copyrights for the Apple II home computer.

The court based its decision not to hear the case on a 1981 interpretation of the Taiwan criminal code. The interpretation held that foreign firms not registered to do business in Taiwan are not legal entities and thus cannot bring criminal charges against Taiwanese companies. Apple has a sales agent in Taiwan, but not a branch office.

The interpretation, which is not binding in law but which is generally followed in practice, has for some time been viewed as a major barrier to successful prosecution of copyright and patent infringement cases.

Some Taiwanese lawyers claim that the interpretation is superseded by a 1948 treaty on commerce and navigation which sets out provisions for mutual recognition of the legal rights of American and Taiwanese businesses. But the court maintained in the Apple case that a later company law enacted in Taiwan requires a physical presence before a criminal suit can be brought.

Apple filed criminal complaints against Sunrise Computer Services Ltd and Golden Formosa last September. It filed a separate civil action against Sunrise, asking for damages of about U.S.\$25,000. Both suits alleged that in copying the Apple II home computer, the companies infringed on Apple's copyright on its read-only memory (ROM).

software. The Apple II computer has become a popular target for counterfeiters in Taiwan. The pirated versions sell for about U.S.\$250, compared with a suggested selling price of about \$1,500 in the U.S. At one time last year, pirates were reportedly turning out literally hundreds, if not thousands, of copied Apples a month.

The physical presence rule applies only to copyright and patent cases, however. Foreign companies that feel their trademarks have been violated may complain to a newly-established anti-counterfeiting committee set up by the Government. If the committee feels the complaints are justified, it will bring criminal charges against the offender in place of the trademark holder. It is not known whether Apple will appeal the ruling.

In a related development, the Government has enacted a tough new trademark law which will ensure that convicted pirates spend at least some time in jail. The law, passed by the legislature last month, was signed by the President without much fanfare. According to the Government, the law became effective late in January.

The new law eliminates provisions in Taiwan's criminal code that allowed many convicted counterfeiters the option of buying their way out of jail sentences at the rate of about U.S.\$23 cents a day. It also increases the maximum sentence for knowingly copying a trademark registered here to five years.

## Saudi computer contract

FINANCIAL TIMES REPORTER

A CONTRACT for 500 computers, signed yesterday in London between Saudi Arabia and Britain, boosts to \$10m orders for the Andromeda Zita, a new British-built computer, which claims to be the first in the world which can operate under extremes of climate and yet is fully portable.

The distribution agreement was signed between the Yba Kanoo Group of Riyadh and the Information and Technology Computer Services Group

(ITCS). Some 2,000 of the computers have been ordered since it was launched last month by the Staloes, Middlesex, group.

Distribution throughout the Gulf is ensured by the contract, as the Yba Kanoo group is one of the largest merchant houses in the Middle East.

Mr Khalid Mohamed Jasim Kanoo, a descendant of the firm's founder, signed the contract on behalf of his family.

## Kathryn Davies on Indonesia's move to use barter in its trade with an Asean partner

### Jakarta moves to cut Singapore oil intake

INDONESIA is taking further steps to limit its purchase of oil products from Singapore by requiring future contracts to be negotiated on a barter instead of a cash basis.

Oil companies in Singapore have been told that because of Indonesia's "unfavourable financial position," the state oil company, Pertamina, will no longer purchase crude oil, kerosene or diesel from next month unless this is done through a counter-trade system, the details of which have not yet been spelled out.

Although Indonesia produces about 1.5m barrels of crude per day, it imports a special grade of crude oil through Singapore from the Middle East to turn into lubricating oil.

Oil officials say the implications for Singapore's oil sector, which contributes 40 per cent to the country's total industrial output, will not become clear until April or May when Indonesia's domestic demand for oil products is expected to pick up.

The nature of the proposed barter deal, which is expected

to require the exchange of one oil product for another, will be the subject of negotiations between Pertamina and the Singapore oil companies in coming weeks. However, Pertamina has already told Singapore refiners

that it is unable to pay bills of up to \$250m for contracting work already completed on three oil refinery expansions now under construction, writes Richard Cowper in Jakarta.

The company rejected a published news report that it was having trouble paying bills to cover contractors on expansion work on the country's Balikpapan, Citibon and Dumai oil refineries as "patent nonsense." The total cost of the three projects, to be completed over the next few years, is more than \$3bn.

One company official said "that a company with a turnover the size of Pertamina

cannot pay bills of \$250m is patent nonsense.... No one is doubting our intention of paying up."

Pertamina is, however, believed to be up to 90 days overdue on payments for contracting work and supplies worth about \$250m to Bechtel and Fluor of the U.S. Technicas Reunidas and Centurion of Spain are also affected, as are several dozen local contractors. Pertamina is Indonesia's biggest company with a turnover estimated at more than \$80bn a year.

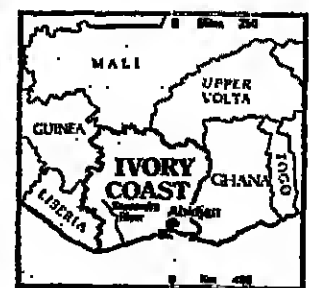
Attentions about payments problems come at a time when the world is poised on the brink of a further decline in the international oil price.

As Asia's largest oil exporter, Indonesia is facing its largest ever current account trade deficit of around \$7bn in fiscal 1982-83, but the government still has reserves of approximately \$6.5bn in the state banking system. Officials say Indonesia is clearly in a position to meet its obligations.

Bechtel is building a 200,000 b/d extension to the existing 60,000 b/d refinery at Balikpapan in East Kalimantan. Fluor is building a similar 200,000 b/d extension at Cilacap in West Java. Technicas Reunidas and Centurion are jointly building a 62,000 b/d hydro cracker at Dumai in central Sumatra.

capacity of 1.02m h/d, more than the rest of Asean members put together (Indonesia, Malaysia, the Philippines and Thailand). However, Indonesia and Malaysia are close to satisfying a long-held ambition to expand refining capacity in order to reduce dependence on Singapore. Between 30 per cent and 60 per cent of third party crude oil refined in the republic has until recently been for Pertamina. Two new refineries in Indonesia are to come on stream later this year, each with a capacity of 200,000 b/d, doubling the country's existing capacity. Malaysia is also constructing two new refineries and contemplating a third.

The largest oil refiner in Singapore, Shell, recently announced closure of nearly half of its refining capacity, reducing Singapore's overall capacity by 20 per cent. Shell is to concentrate on the production of higher-grade petroleum products, such as kerosene and gas oil. So far the five other refining companies in Singapore have not followed suit.



## Ivory Coast power scheme funds agreed

By Peter Blackburn in Abidjan

AGREEMENT to finance the \$650m Soubré hydroelectric power scheme, the Ivory Coast's most important development project since independence in 1960, was reached this week at a meeting of financial institutions in Abidjan.

Difficulties in mobilising untied aid to finance civil works costing \$266m have delayed start of the project by more than a year.

The breach was eventually filled by four Arab fund groups—the Kuwait Fund for Arab Economic Development, the Saudi Development Fund, the Opec Fund for International Development and the Arab Bank for Economic Development in Africa—providing a total of \$100m. This is the first major Arab project financing in the Ivory Coast.

Prequalified companies will be invited to tender for the nine lot scheme located on the Sassandra River, 350 km west of Abidjan from March 15. Work is expected to start by the end of 1983, and the first set of generators to operate by the end of 1987.

It is understood that only two British companies (Wimpey for civil works and Brierley for turbines) are among the 175 prequalified concerns.

The rockfill dam will have a 6,200 metres long, 29 metres high and 187 metres thick crest and a power plant with four 95 MW generating units. Main consultant is Electricite de France, though Kaiser Engineering of the U.S. has also done some feasibility studies. The project is managed by the state-controlled Energie Electrique de la Cote d'Ivoire.

Other civil works aid donors are the World Bank, the African Development Bank, European Investment Bank and Commonwealth Development Corporation.

## Pressure for changes to Lome pact

By Camille James in Kingston

SIXTY-THREE developing countries are intensifying pressure on the European Economic Community this week to improve several aspects of its economic relations with the Third World.

The countries of the African, Caribbean and Pacific (ACP) group, linked to the Community through the Lomé Convention, are asking the EEC to widen the access of Third World countries to its market, as part of efforts to reduce the ACP's trade deficit in community trade.

The week-long meeting in Kingston of the joint consultative assembly of the two groups is regarded as a first step towards the fashioning of a new trade pact, to replace the Lomé II Convention, which expires at the end of next year.

Both European and ACP delegates have agreed that the current pact has not been working very well, but have discounted suggestions that there will not be a third.

## PITFALLS OF TRADE SUCCESS

### Japan urged to rethink export strategy

BY CHARLES SMITH, FAR EAST EDITOR IN TOKYO

TWO BASIC assumptions on which Japan founded its highly successful export strategy during the 1970s are losing their validity simultaneously, according to a special report by the Industrial Bank of Japan (IBJ).

The assumptions cited by the IBJ were that advanced countries would tolerate indefinitely the increasing competitiveness of Japanese industry, and that the economies of developing countries would remain healthy. As neither of these conditions are holding true, the bank says Japan should face the fact that there has been a structural change in its external environment.

The bank charts the Japanese economy's fast-growing dependence on exports by looking at the relationship between exports and investment by industry.

In 1978, only 27.3 per cent of Japan's private investment was directly related to exports but, by 1980, the proportion had jumped to 43.2 per cent. Over the same three years, the domestic consumption-related

	Japan		U.S.		W. Germany	
	1970	1979	1970	1979	1970	1979
Food	1.5	0.6	12.2	14.1	2.5	4.4
Raw materials	1.0	1.0	15.3	18.6	2.8	3.6
Chemicals	5.5	4.7	17.3	14.6	18.5	17.5
Machinery	8.2	12.3	19.9	15.7	17.7	17.5
Other	10.0	8.4	8.5	7.0	11.8	12.4
Total	6.1	6.2	13.6	10.5	10.9	10.4

Source: IBJ

portion of private investment fell from 34.1 per cent to only 14.8 per cent, the IBJ notes. The bank does not say so, but in 1983 private investment is expected to fall for the first time in six years, largely because of falling exports.

The IBJ says Japan may have benefited from earlier bouts of trade friction because the blocking of specific export markets by individual countries forced it to diversify, and so kept Japanese business "one step ahead of the times."

The situation is different now. Trade frictions have become a problem calling for adjustment at the national level rather than at business or industry level

The bank sees the opening of the Japanese market and the promotion of co-existence through overseas investment as two ways of taking the edge off trade frictions. Even more important, it thinks, is "enlarging world markets through the promotion of relations with the developing world."

It calls for a fundamental rethinking of Japan's export strategy follows from its findings on the speed of Japan's penetration of world markets during the 1970s and on the simultaneous growing "export dependency" of the Japanese economy.

The report points out that Japan's share of international

trade remained constant over the decade (as did that of West Germany). Japan's exports of machinery products, however, grew 20 per cent faster than the expansion of world trade in the same products. The bank attributes this partly to the fact that wage rates remained more stable in Japan than in the U.S. and West Germany, at least in the industries most heavily involved in exporting.

Japan's fast growing machinery exports boosted its share of world trade in machinery from 8.7 per cent in 1970 to 13.3 per cent in 1979, the bank report says. This was in contrast to the performances of U.S. machinery exports whose share of world trade fell from 19.9 per cent to 15.7 per cent.

The IBJ sees the upward trend in Japan's share of world of the key factors in the escalating trade frictions that marked the second half of the 1970s.

It also says that the chronic undervaluation of the yen provided a boost to Japanese exports.



## UK NEWS

St Piran  
tender  
offer  
resisted

By Our Financial Staff

MR Patrick Ravenhill, chairman of the Westminster Property Group, said yesterday that his board had "no intention of inviting Mr Jim Raper or any nominee of his or of St Piran" to become a director of the company.

The statement, contained in a circular letter to shareholders, follows the purchase last Friday of a 23.61 per cent stake in Westminster by St Piran, the mining and house building group which is part of Mr Raper's master company, Gasco Investments of Hong Kong.

This purchase was followed on Monday by a tender offer for shares at 35.5p aimed at building the St Piran stake up to 24.99 per cent - the largest stake possible without triggering a formal bid.

"Shareholders should be aware that Mr Raper has been criticised by the panel on takeovers and mergers as a person unfit to be a director of a public company," Mr Ravenhill warned in his circular.

Subsequent to the statement, made by the takeover panel in June 1980, the Stock Exchange Council issued instructions to members prohibiting them from transacting any further business "either directly or indirectly" for Mr Raper, or anyone acting on his behalf. This instruction still stands.

Since Westminster's share price yesterday stayed at around 31p, an offer priced at 35.5p is thought likely to be attractive to some shareholders. For this reason, the board did not feel able formally to ask shareholders to ignore the tender offer. It advised instead that they consult their own professional advisors.

The implication of the circular was nevertheless that the Westminster board was keen to persuade shareholders not to take up the offer.

Mr Raper said yesterday: "I can't respond to anything until I have been able to read the shareholders' circular in full." He added that the response to his tender had been good. It closes on Tuesday.

This led to a full bid for St Piran, but at 50p, subsequently raised to 60p. St Piran's shares were suspended in May 1980, and an inquiry into the takeover followed.

MPs call for action against  
Spanish tariff on car imports

By KEVIN BROWN, PARLIAMENTARY STAFF

THE GOVERNMENT yesterday bowed to renewed pressure from Midlands Tory MPs to step up action to force Spain to drop its high tariff barriers against British car exports.

Mr Douglas Hurd, the Foreign Office Minister of State, told the House of Commons that the 1970 EEC trade agreement with Spain would have to be renegotiated before Spanish accession to the Community.

But despite mounting anger among Tory MPs he appeared to rule out unilateral action: "I hope it will not come to that."

Mr Hurd was reporting on the EEC Foreign Affairs Council held in Brussels earlier this week, which agreed a date for elections to the European Assembly and endorsed the Community's deal on video recorders with Japan.

Mr Hurd made clear that Lord Cockfield, the Trade Secretary, had pressed the Community to act on Spanish tariff imbalances.

But Mr Peter Archer, Labour's trade spokesman, demanded: "How long is it likely to be before Britain's car industry sees the end of

the situation in which Spanish cars can enter Britain at a tariff one-tenth of the rate at which British cars are exported to Spain?"

Mr Hurd said the Government was trying to ease problems caused both by the tariffs set in the 1970 agreement and by its implementation.

Negotiations through the EEC were dismissed by Mr Tony Beaumont-Dark (Conservative) as "like trying to move through a sea of treacle."

Mr Beaumont-Dark said: "Spanish car exports to this country are growing at over 30 per cent a year and if this Government does not take action soon, unilaterally if need be because the situation is so unfair, at least 20,000 jobs will be lost in the West Midlands, which could be saved."

Mr Hal Miller (Conservative) demanded immediate action "in the light of the fact that the Spanish industry is now bigger than ours."

Mr Bob Cryer (Labour) urged the Government to act against the volume of cars imported from the EEC, which was four times greater than that imported from Spain.

British car production this year was the lowest since 1957, he said. "If we do not do something the European Community will simply take over our motor industry and destroy it."

The video tape recorder deal also ran into strong criticism from Labour MPs. Mr Archer pointed out that the deal restricting Japanese exports applied to the Community as a whole, while half the 5m Community imports last year had gone to Britain.

"The interests of this country lie in producing more video tape recorders in Britain." The deal would mean an influx of expensive French and German machines.

Mr Hurd said the agreement allowed for import of video recorder kits from Japan to be assembled in Britain.

Mr Ron Leighton (Labour) questioned whether the EEC believed in an open trade policy. "If so why does it raise obstacles in the way of Japan?"

If it believes in some sort of trade management should it not consider that our trade deficit with Germany is three times our trade deficit with Japan?

Metro heads  
UK car sales  
for first time

By John Griffiths

THE UK new car market appears to be heading for its second best February ever. It is being led for the first time by Austin Rover's Metro model.

Unofficial figures circulating in the industry show that after 20 days of February sales the Metro has taken 18.78 per cent of the market ahead of the Ford Escort (9.38 per cent), Vauxhall Cavalier (8.40), Ford Sierra (7.63) and Fiesta (5.88).

For Austin Rover to top the sales charts for the full month would provide a big promotional boost for its new Maestro model to be launched on March 1.

However, Ford registrations have tended to increase towards the end of the month. And it will not be keen to see Austin Rover pull off such a coup, particularly since Ford has dominated the monthly best-seller list for well over a decade except when it has been disrupted by industrial action.

Figures so far show Ford with a below-target 27.79 per cent of the total market, compared with 19.45 per cent for BL and 15.48 per cent for Vauxhall-Opel.

Price gap narrows, Page 8

A FINANCIAL TIMES SURVEY  
GOLD

APRIL 14 1983

The Financial Times is proposing to publish a Survey on Gold in its issue of 14th April. The provisional editorial synopsis is set out below.

- |  |                           |
|--|---------------------------|
| 1. Introduction The Gold market prospects for Gold price movements in the year ahead, etc. | 4. London bullion brokers |
| 2. Gold in the World Monetary System   | 5. Production             |
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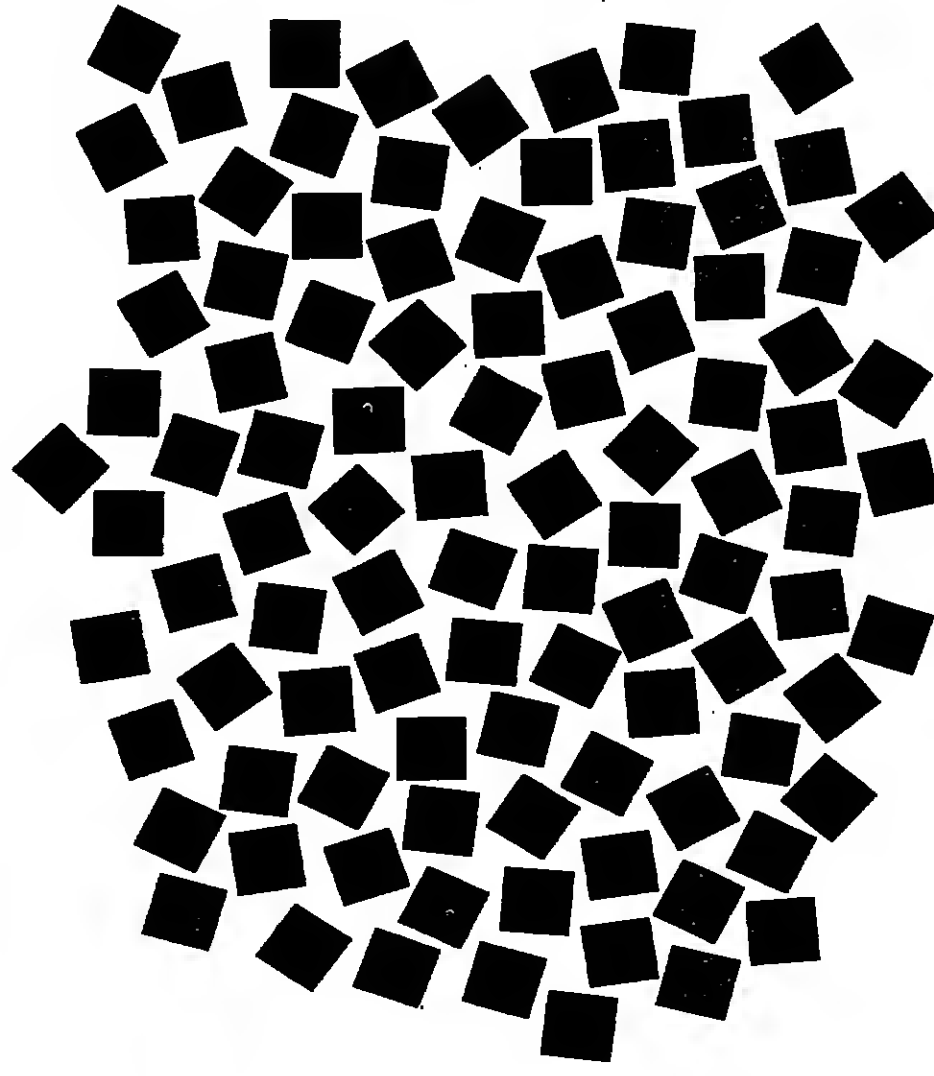
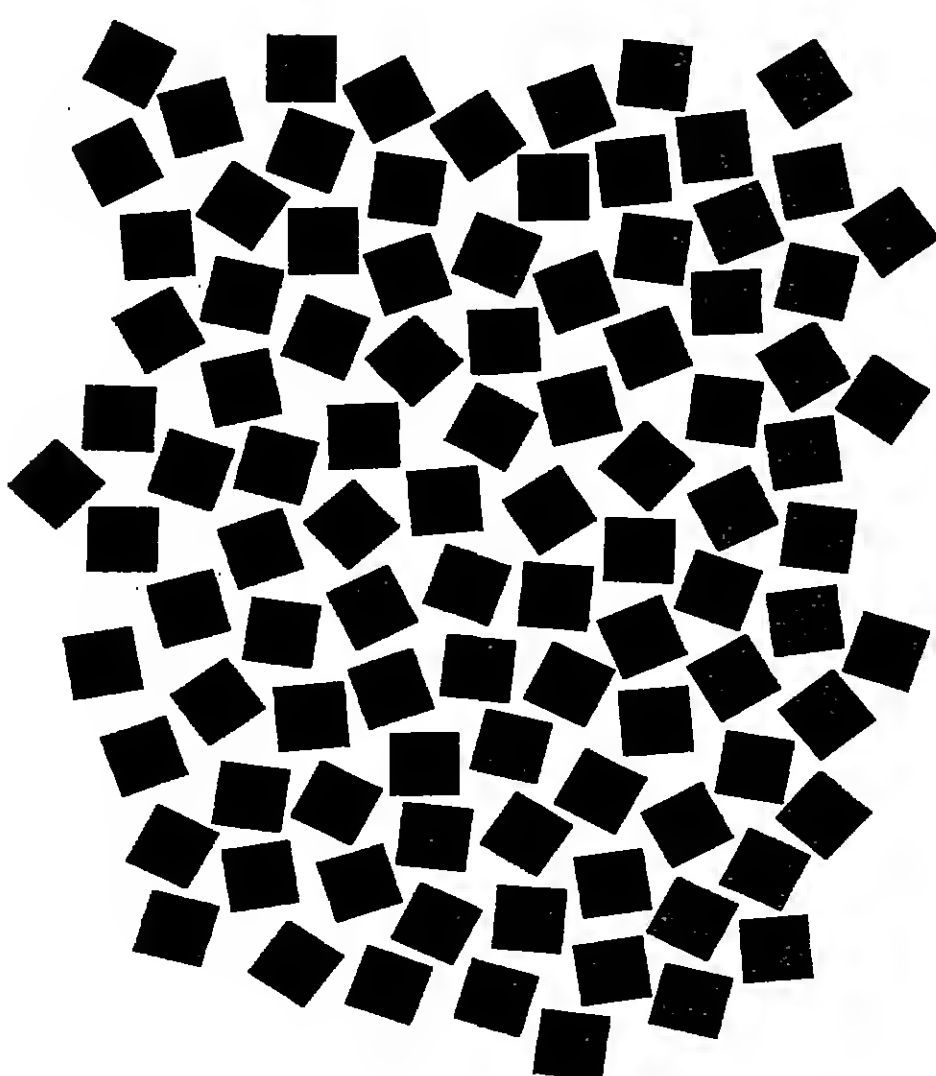
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## UK NEWS

Review of the National Institute of Economic and Social Research

# Directors are warned against policies of fear

BY JAMES McDONALD

THE FEAR of British industrial employees, and management's "raw power" in a recession to change management-labour contracts "are hardly the basis for a long-lasting productive relationship," according to Mr Richard V. Giordano, the BOC Group's American chief executive.

He told the annual convention of the Institute of Directors yesterday: "Many businessmen I meet believe the lion's share of the problem is solved, that the de-manning is all but complete, and that we are well along the road towards real and lasting change in restrictive work practices."

Directors, however, should not fool themselves, Mr Giordano said: "The over-riding mood among our employees is fear. Most of our employees are well aware that the whole world is in recession, in these circumstances it should be no surprise the power of management to implement change is at its greatest."

Mr Giordano believed that "when employee-fear is diminished and workers rediscover their power to disrupt the workplace, today's so-called good management will find themselves in the same mess their predecessors faced in the decade of the 1970s."

Reform was needed to create a



Richard V. Giordano: "Problems almost over"

endurable framework for management and labour to confront each other, usually without strikes and other work interruptions.

The unions' immunities must be abolished in their present form and incorporated into a major legislative framework, "with protection for both management and labour against the abuses of excessive power."

"It would be great pity if we emerged from this long and dreadful recession and returned to the same ways of doing business that caused all of our problems in the first place."

# Longer-term outlook for economy stays gloomy

BY ROBIN PAULEY

ANY GROWTH in UK output during 1983, assuming unchanged Government policies, is unlikely to be strong enough to check the rise in unemployment, and there are few grounds for optimism about 1984, the National Institute says in its latest economic review.

It has taken a gloomier view about the strength of a world recovery since its last assessment in November, although the outlook for British exporters has improved since then because of the lower exchange rate.

The institute stresses, however, that its forecast assumes present Government policies will be maintained whereas it admits that the budget next month is most likely to introduce "a measure of refraction." No guesses about tax changes are included in the forecast other than the conventional assumption that income tax allowances and excise duties will be indexed.

The sustained consumer boom of the last half of 1982 is expected to fall back sharply in the first half of 1983. In the industrial sector investment will continue to be discouraged by low output growth, low profits and spare capacity so any fixed investment growth is expected to be confined to the housing sector. A further substantial fall in investment in manufacturing is also expected unless policies are changed.

"We do not find the investment

plans in the recent White Paper, which show cash increases of 12 per cent in nationalised industries' fixed investment and 22 per cent by the rest of the public sector, at all credible. Confidence in them is not enhanced by the fact that last year's White Paper showed an increase of 23 per cent in nationalised industries' fixed investment in 1982-83, as against the estimated outturn of 2 per cent."

Destocking is expected to continue in the early part of this year followed by some restocking towards the end of the year, probably leaving the level of stocks unchanged for 1983 as a whole. Since this follows a year destocking, the change in stockbuilding is expected to contribute substantially to the year-on-year change in output, accounting for more than half of the 1.4 per cent increase in GDP.

The concentration on exports and stock changes in domestic demand is expected to suck in a sizeable increase in imports in spite of the improved price competitiveness of British goods.

Even this very modest forecast for GDP growth of 1.4 per cent is about 4 per cent higher than in the November forecast. The improvement results from the fall in the exchange rate which is expected to switch expenditure out of consumption into exports.

But the lower exchange rate has worsened the prospects for inflation, which is expected to climb

from its present rate of 4.9 per cent to about 8 per cent by the end of the year.

The rising rate of increase will be wholly due to higher import prices, since the rate of increase in unit labour costs is expected to be much the same this year as last. Under the double pressure of the recent falls in the exchange rate and a moderate recovery in commodity prices, import prices, which have been almost static for the past year, are expected to rise 15 per cent between the last quarters of 1982 and 1983.

"Looking ahead to 1984, we do not foresee any powerful forces emerging spontaneously to add momentum to the modest upward tendency in output that we envisage this year. In the absence of any policy stimulus we would expect little or no increase in private and public consumption. Industrial investment is unlikely to recover until the prospects for demand improve and capacity utilisation starts to increase significantly," the review says.

The institute shows in a separate article what some budget changes could mean. A £2bn cut in personal taxation, for example, would raise output by just over 1/2 per cent by the end of 1983 and by almost 1/2 per cent by the end of 1984. The effect of an equal revenue cut in VAT or in the national insurance surcharge would be rather smaller.

# Case for a substantial relaxation of policy

By Jeremy Stone

BORROWING postpones the need to raise revenue on the same scale as public spending, but does not remove that need for ever, and higher borrowing will tend to mean higher real interest rates.

But, according to the institute's analysis, it need not follow that a balanced budget is in the public interest, and at present "a substantial relaxation" of fiscal policy should be possible without the authorities finding it difficult to finance the level of borrowing implied.

A simulation of the effects of policy changes has been used to examine the side effects of policies designed to raise GDP by 5 per cent after three years.

The institute finds that higher direct public spending has roughly a third as much impact on the budget deficit as tax cuts with the same effect on GDP, and the tax cuts lead to a Public Sector Borrowing Requirement (PSBR) of £15bn compared with the institute's recent projection of a zero PSBR on "unchanged" policies.

It would be wrong, however, to conclude that refraction on this scale is inevitably tied to growth in the public sector. For example, in the inflation strategy advanced by the Labour Party, "the effect of refraction on the PSBR does not appear to be a problem." This is in part because the output effects come largely from increased spending.

The institute also looks at the relationship between public borrowing and inflation. Suggesting that the growth of the national debt should be looked at in relation to the changing tax base.

The recent low value of the real national debt is seen as a consequence of "extraordinary circumstances in the last decade. The failure of markets in the 1970s to anticipate inflation meant that the flow of payments to the holders of government debt has been lower than the national long-term real interest rate (assumed to be 2.5 or 3 per cent).

# Prospect for world recovery hindered by lack of demand

BY MAX WILKINSON, ECONOMICS CORRESPONDENT

AFTER a year of stagnation in 1982, the institute expects a gradual recovery in the current year. However, it warns that the world as a whole is still suffering from a deficiency of demand and it is sceptical about the extent to which adequate demand can be generated in the absence of deflationary action by governments.

In spite of the weakening of oil prices, its view about the immediate prospects for the world economy has become rather more pessimistic than it was in its last forecast in November.

It believes the recent fall in interest rates, which it says should continue in the first half of this year, will revive the housebuilding and construction sector generally, and will have an expansionary effect in other sectors, particularly on companies' willingness to hold stocks.

The review says: "Recent indicators from the U.S. leave little doubt that recovery there is on the way and it should be visible quite soon. There have also been some encouraging signs from Canada; and Japan last year was achieving a rate of growth of output which other countries would regard as satisfactory."

It adds, however: "There is still a question mark over Western Europe, but a good chance, we believe, that it will be taking some part in the recovery by the latter part of the year, and participating in it more fully by 1984."

For the Organisation for Economic Co-operation and Development (OECD) countries as a group, the institute says total output is likely to rise by 1 1/2 per cent this year and by 2 1/2 to 3 per cent in 1984.

The institute comments: "This implies a substantial increase in unemployment this year; by next year it should be falling in the U.S., but probably only leveling out, at best, in Western Europe."

After increasing at an accelerating rate from 5 per cent of the total workforce in 1979, unemployment in the industrial countries reached 8 1/2 per cent of the workforce last year.

For the OECD area as a whole, the unemployment rate is expected to be 9 1/2 per cent this year and in 1984, even though the unemployment rate in Japan (2.4 per cent last

year) will continue to depress the average.

Inflation is expected to continue to moderate, partly as a result of the continued slackness of demand and partly because of the weakening of oil prices. The inflation rate for consumer prices is projected to fall to 8 1/2 per cent or 7 per cent this year and continue downwards in 1984.

"The institute believes the present decline of the oil price will be only temporary, and will be followed by rises in nominal terms next year. The prices of other commodities are expected to be maintained in real terms."

National Institute Economic Review Number 103, February 1983. National Institute of Economic and Social Research, Annual Subscription £25 (home) and £35 (abroad). Single issue £10 (home) and £15 (abroad). Copies from 2, Dean Trench Street, Smith Square, London SW1P 3HE.

In spite of this, the imports of non-oil developing countries are expected to contract further. This contraction will help them to control their trade deficits, but will also help to depress the growth of world trade by past standards.

A further reduction of the oil exporters' trade surpluses is expected, with little change in the deficit of the OECD countries.

The institute believes the OECD deficit will be concentrated in the U.S. with growing surpluses in Japan and West Germany, with a consequent appreciation of the Japanese yen and the D-Mark against the dollar.

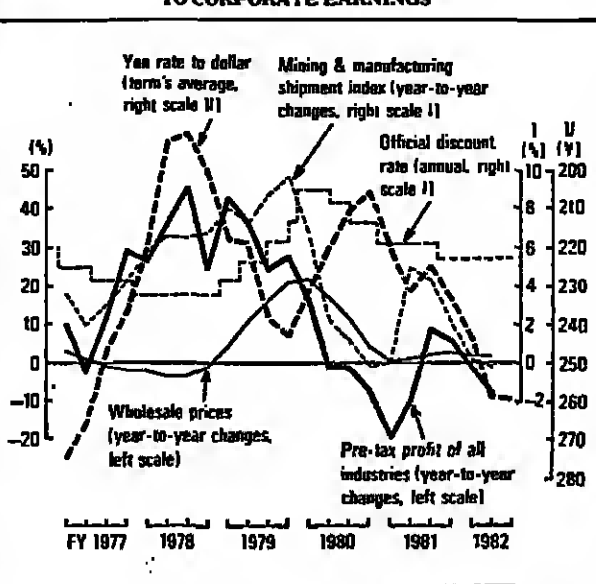
Industrial production is now thought to have declined by about 4 per cent last year in the OECD countries and total output is thought to have fallen by 1/2 per cent - the biggest fall since the Second World War.

The institute says that it is an unusual feature of the present recession that it is distributed generally throughout the world.

Increased economic interdependence has helped to bring economic cycles more into step with each other than in the past, the institute believes.

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CHANGES IN MAJOR INDICATORS RELATED TO CORPORATE EARNINGS



Source: Ministry of Finance

Sales at large retailers (such as supermarkets and department stores) dropped 0.2 per cent from a year earlier in November, the first drop ever since the statistics started in 1971. They fared poorly in December as well, falling to spark a year-end sales pinch. With the index of disposable income of wage earners' families having peaked during the July-September quarter last year, consumers are likely to be increasingly cautious in the future. Other reasons for the prospects of not-so-strong personal consumption are sluggish growth of winter bonuses for last year and a severe outlook for this year's wage increases.

Housing starts, except those financed by public funds, continued to be sluggish, trailing the year-earlier level for 11 months through November. The trend of capital appropriations is also bearish. Shipments of capital goods (excluding transportation machinery) dropped 4.3 per cent from the prior period in April-June last year, rose 4.0 per cent in July-September, but plunged 10.8 per cent in October, followed by a 4.5 per cent rise in November. Private orders for machinery exclusive of those placed by power utilities and those for ships, an indicator highly sensitive to the trend of spending for plant and equipment, fell 0.2 per cent in April-June and 3.8 per cent in July-September and

15.5 per cent in October from the preceding periods.

Whether the fiscal restructuring?

At the end of last year, the Government decided its fiscal 1983 draft budget, which contains the general account that amounts to ¥30,379.6 billion, up 1.4 per cent over the fiscal 1982 initial budget. The Treasury investment and loans programs are at ¥20,702.9 billion, up 2.0 per cent. Both fiscal programs represent super austerity. After subtracting the repayment to the National Debt Consolidation Fund from which borrowing was made in fiscal 1981 to make up for revenue shortages, the general account budget represents a decrease of 3.1 per cent from the preceding fiscal year's initial budget.

With bond issues soaring to ¥13,345 billion up 27.8 per cent over fiscal 1982, the new fiscal year's budget contains many factors that point to deterioration of fiscal health.

One thing particularly disturbing in this connection is that the Government failed to come up with a new program for fiscal restructuring in place of the old one which has been completely shattered. In the absence of this, people and businesses do not have guidance for economic activities. Only uncertainties prevail as to the future.

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# DKB ECONOMIC REPORT

February 1983; Vol. 12, No. 2

## Erratic yen's movements do not justify lowering of interest rates

In response to falling U.S. interest rates, the yen started a sharp rebound in mid-November through the first two weeks of the new year. The currency's turnaround certainly had a favorable impact on Japanese corporate earnings and the trend of prices. But this is about the only good piece of news this year so far. The outlook for the Japanese economy remains severe, with trade friction intensifying and the slump in exports continuing as unemployment in the U.S. and west European countries is on a steady rise. The authorities appear unable to do anything substantial to give a spur to the economy. Government finance is having a negative effect on the economy, while monetary policy, despite rising expectations on it, will not have a major part to play.

### High-pitched correction of yen's weakness

The yen's exchange rate against the U.S. dollar started a rapid recovery in the middle of last November due primarily to falls in U.S. interest rates after last summer. This led Japan's long-term capital account to swing into surplus in November for the first time in a year and seven months as net inflows of foreign funds swelled.

Fluctuations in the foreign exchange rate have significant influences on corporate earnings. If it is assumed that the average yen rate against the U.S. dollar changes from 260 for the October-December quarter of last year to 250, an improvement in trade balance of close to ¥800 billion will take place. The assumption is based on seasonally-adjusted exports and imports during the July-September quarter of last year, with other conditions unchanged.

The extent of influence of the yen's strengthening varies from industry to industry, but it works to push up earnings in the nation's industry as a whole. The accompanying diagram shows fairly similar movements of the rate of increase in corporate earnings and the yen's exchange rate.

except for fiscal 1980. In fiscal 1980, corporate earnings moved to the opposite direction of the exchange rate because of increased interest burdens in the midst of weak domestic demand and production cut-backs.

Although it is observed that prices tend to rise when the yen is weak and vice versa, wholesale prices were quite stable in 1982, with the average advance turning out to be only 1.8 per cent, despite a weak yen.

Consumer prices also stayed quite calm. In the 23 wards of Tokyo, the index fell 1.2 per cent from the preceding month in November and remained flat in December. Comparison with the year-earlier level in the two months was up 2.4 per cent 2.3 per cent, respectively. The average rise for 1982 was a moderate 3.1 per cent, the smallest since 1959.

As the yen's strengthening progressed in the midst of lingering sluggishness of the domestic business with firm recovery in sight, expectations on a discount rate cut mounted. A major factor behind the mood was two successive rounds of reduction in long-term interest rates - 0.3 per cent in December and another 0.2 per cent in January - made on the strength of a rally in the government bond market which witnessed inflows of foreign funds.

But the reality at the moment is that the yen's strength is not convincing enough and there are several factors that hinder a discount rate slash. The cuts in the long-term interest rates were made possible by inflows of foreign capital stemming from drops in foreign interest rates, but uncertainties remain as to future trends of overseas interest rates and possible upward pressures on domestic long-term rates owing to increased government bond issues. Another point is that in the wake of the discount rate cut in 1981, the yen continued to slide, leading to foreign allegations that Japan intentionally kept its currency weak; should that happen again, it could exacerbate trade friction. Moreover, even if the discount

rate is cut, its impact on the economy, regarding business investment, is considered rather limited.

### No stirring in domestic demand

After the GATT ministerial meeting in November, last year ended without results to speak of, a series of events have fueled resurgence of trade friction between Japan and the European Community on the one hand and the United States on the other. Such developments included EC's filing with the GATT a petition against Japan and the introduction of the domestic content bill in the U.S. Congress. Sensing danger in the situation, the Japanese Government announced on January 13 what it called the "third package of market-opening measures."

A high level of Japanese exports is not necessarily the culprit for the recent intensification of trade friction, however. The seasonally-adjusted export quantity index between August and November was almost flat. Seasonally-adjusted value of export letters of credit continued to rise over a year earlier during September through November, but it dipped in December. The major reason for aggravation of trade friction lies rather in the rising social frustration stemming from high unemployment in the U.S. and Europe, and Japan's restrictive attitude toward imports of not only agricultural but also industrial products. The recently announced market-opening package lacks substance to eradicate such irritations on the part of the Western countries. This means Japan's exports cannot but stay in the doldrums for some time.

Among domestic demand, personal consumption does not appear strong enough to lead domestic business recovery. According to the household economy survey, consumption expenditures in October rose by 5.3 per cent over a year earlier after inflation. But this robust rise was attributable to a variety of special factors, and therefore considered to be a temporary aberration.

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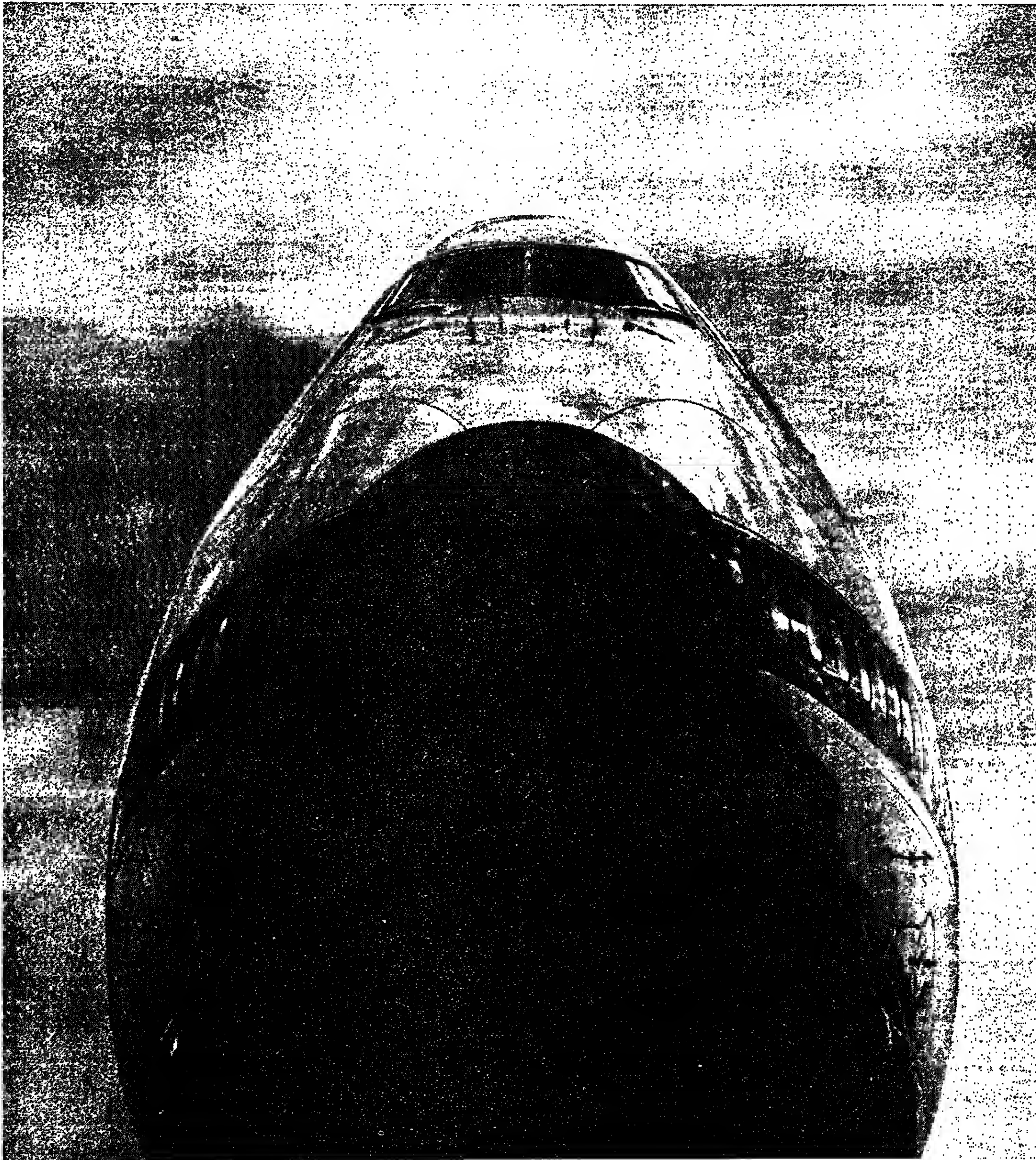


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## UK NEWS

## Sterling's fall narrows gap in new car prices

BY JOHN GRIFFITHS

THE SLIDE in the value of sterling against Euro-currencies has had a major impact on the gap between UK car prices and those on the European Continent, which have been much cheaper. Both Ford and Vauxhall claim that some models now cost less to buy in Britain.

Last September, when Ford's Sierra model was launched to replace the Cortina, the UK market leader, the top 2.3 Ghia model was 40 per cent more expensive, net of tax, in the UK than in West Germany if no account was taken of the higher standard specification of UK models.

Then, the D-Mark-sterling rate was 4.25. At the beginning of this month, at DM 3.75 to the pound, the gap had been cut to 21 per cent.

The true difference, according to Ford, was 8.6 per cent, because the cost of the German model did not include the sliding sunroof, automatic transmission and other "extras" standard on the UK model and totalling £1,021.

Since then, with the pound falling again to DM 3.64, the gap has narrowed further, to 5.8 per cent.

In cash terms, this means that the German car, if personally imported into the UK from West Germany, would cost £3,619 after VAT

SOME NEW CAR PRICES (prices net of tax)			
	UK	Belgium	W. Germany
Jaguar 4.2	£12,624	£10,900	£13,080
Rover Vanden Plas	£10,404	£7,541	£9,485
Audi 100	£12,354	£9,588	£12,780
Volvo 740 GLE	£12,318	£9,581	£12,236
Mercedes 200	£7,238	£6,854	£8,519
Mercedes 280 SE	£12,742	£11,628	£12,129

DM converted at £ = 3.64  
Belgian franc converted at £ = B.Fr 73  
5.0% UK price rise imminent

and car tax have been added. This compares with the list price in the UK of £9,008.

Manufacturers are beginning to claim that there is now little to be gained from making a personal import from the Continent. This is because the gap is likely to be further closed by the wide availability of discounts on new UK cars, with 10 per cent or more a common figure.

However, there remain wide variations, as individual manufacturers adopt differing pricing strategies to take account not just of exchange rate variations but of the differing tax regimes in individual European Community countries. Belgium remains, for example, much the cheapest country in

which to buy a Rover Vanden Plas.

At their peak, personal imports into the UK are estimated to have been at the rate of about 50,000 a year, roughly 3 per cent of the new car market. The manufacturers and importers sought to clamp down on such imports using tactics like excessively long delivery periods and high deposits. These tactics brought some of them into conflict with the EEC Commission's rules requiring free movement of goods within the Community.

Now, they argue that even if a slight saving can still be made, it is not sufficient to warrant the risks or incidental expenses of personal importing.

Exchange rate movements are not wholly responsible for the narrowed gap. UK-based makers had in any case come to accept that the price gap should be narrowed. But with most European manufacturers losing money, the pressure has been to raise Continental prices rather than to cut UK ones.

So even though over-capacity and the recession have prevented manufacturers raising prices by as much as they would like, they still rose by an average 10 to 11 per cent on the Continent in 1982, compared with about 4.5 per cent in the UK.

## Auctioneers prepare sale of De Lorean plant and equipment

BY ANDREW TAYLOR

PLANT and equipment from the failed De Lorean sports car venture will be publicly auctioned at the company's former Belfast factory on April 13 and 14, marking the end of another sad chapter for the UK motor manufacturing industry.

Some of the items were purchased at an auction of plant and equipment at the former Talbot car plant in Linwood, Scotland, only three months before De Lorean went into receivership.

Henry Butcher, commercial estate agents, valuers and chartered surveyors, is handling the De Lorean auction. The partnership was also responsible for the sales at Linwood.

Mr Nicholas Schofield, a partner in Henry Butcher, said: "Some of the items bought by De Lorean at Linwood still had our auctioneers' labels on them. There was hardly time for the company to install the equipment before it was in the hands of the receivers."

The De Lorean auction will be a much smaller affair than the Linwood sale. About 2,000 lots will be auctioned in Belfast compared with 10,000 lots at the Linwood sale, which took more than a week to complete and raised more than £5m.

Most of the equipment is only two years old. The market for second hand machine tools and factory machinery has worsened since the Linwood auction, however.

Henry Butcher has declined to forecast the possible value of the sale, but an independent estimate suggests the auction could raise about £750,000 - compared with the £41.2m which De Lorean's unsecured creditors claim they are owed and the £80m the Government invested in the enterprise in the form of an equity stake, grants, loans and bank guarantees.

The more expensive items include a 25-unit 20-hour body moulding system, using the high volume vacuum-resin injection technology developed by Lotus.

In addition a 39-unit vehicle-carrying system to transport partly completed cars between work stations is to be sold, along with exhaust emission and rolling road test facilities.

De Lorean spent £750,000 on its integrated vehicle-carrying system, supplied by Telus of Sweden, and conveyors bought from Drypis King of Leichworth. The emission and rolling road facility was acquired for £400,000.

## Receiver called in at machine tool maker

By Peter Bruce

FURTHER evidence of the decline in the fortunes of Britain's machine tools industry emerged yesterday when receivers were called in at Matchless Machine, a small manufacturer and importer of highly specialised machine tools.

The receiver, Mr Tony Houghton, a partner in Touche Ross, said Matchless, which employs 220 people at plants in Horsham and Bletchley, owed its bankers £1.8m. The company, which has been trading for more than 21 years, makes and imports spark erosion machines.

The UK market for these machines is estimated to be worth only £4m a year, about half of what it was five years ago. Spark erosion is a method of removing metal to a high degree of accuracy and finish. The biggest customers for the machines are tool makers and mould makers who need to machine areas inaccessible to conventional grinding tools.

The biggest UK producer, Agmaspark went into receivership last May before being rescued. Yesterday, Mr Houghton said Matchless did show signs of underlying viability and a buyer would be sought.

## Why oil prices may have further to fall

Carla Rapoport says many London analysts believe oil prices could now tumble in a rush

"THE ONLY real platform under the price of oil today is the cost of producing it," a London stockbroker said this week. His sentiments echo a small but growing consensus in the City of London that the present round of price-cutting could well mark the beginning of a more precipitous fall in the price of oil.

Oil prices, however, would have to fall a long way before approaching the costs of producing it in the North Sea. Despite Britain's reputation as a high-cost producer, companies operating in the North Sea pull most of their oil out of the ground for well under \$10 a barrel.

A recent study by stockbrokers Scott, Giff, Hancock shows that producing a barrel of oil in a mature field such as the Forties costs only \$2.30. The average cost of producing a barrel of oil in the North Sea, according to Scott, Giff, is \$7.40.

"We've paid for drilling the holes. We've got to keep producing the oil - if we don't make any money on it, we won't pay any taxes - but we can't stop now," said an executive in a major oil company yesterday.

"The price would have to be extremely low before companies would stop producing oil or stop putting money into it," said Mr David Morrison of Wood Mackenzie, the Edinburgh-based stockbrokers.

However, he points out that falling prices would hurt the newer fields such as Brae, where the development has been completed and production about to start.

"On a \$20-a-barrel price this year, the rate of return on a field like Brae would be around 10 per cent," he said, "which means you might be better off in the gilt market."

The Surrey Energy Economics Centre at the University of Surrey has projected that the real rate of

return on the Forties field, for example, will remain at around 30 per cent regardless of the oil price's movement over the next few years.

A fall in oil prices to \$20 this year, would reduce the rate of return on most of the other fields, but not dramatically.

The study predicts however, that the rate of return on the Clyde field, due to begin production in 1987, would be less than 8 per cent if prices remained weak, an unpleasantly low return by industry standards.

Falling prices, and lower cash flow for companies, will curtail exploration and development projects, but two factors mitigate against a quick fall-off in E & P. First, sterling's decline against the dollar has offset the impact of a decline in crude oil prices to \$20 a barrel. And a further drop in the price of oil - Britain's official price is now \$30.50 - could well result in a further weakness in sterling.

Second, if prices fall further, the British Government may well consider reducing oil companies' taxes, in order to avoid a sharp decline in oil output which would bring an unwelcome impact on government revenues and Britain's balance of payments.

Scott, Giff states that crude oil prices could fall to below \$25 per barrel at current exchange rates before government revenues fall below those projected last autumn.

Many in the City of London say that once the price starts falling, it may tumble in a rush. "There's no obvious reason to assume that \$28 or \$30 is a more viable price than \$24 or any other price," said Dr David Gray of James Capel yesterday, pointing to the fundamentally weak state of the oil market due to heavy overcapacity.

## Minister condemns water pay award

BY IOR OWEN

DISMAY among Ministers over the size of the wage award secured by the water workers was underlined by Mr Tom King, the Environment Secretary, in the House of Commons yesterday when he urged that other public sector pay rises should be kept at "reasonable levels."

He calculated that the settlement which resulted from the findings of the committee of inquiry into the national water strike was equivalent to an annual increase of 5.5 per cent. He described it as "clearly far too high."

To cheers from Government supporters he insisted: "It is significantly above the current rate of inflation and is more than can be justified."

The National Water Council, representing the employers, estimates the annual award at 7.8 per cent. Mr James Lamond, a Labour MP,

accused Mr King of making a desperate attempt to "talk down" the size of the settlement in the hope of deflecting the anger it had caused in 10 Downing Street.

Mr King rejected Labour charges that his intervention, which led to the water industry employers limiting their opening offer to 4 per cent, had been a primary cause of the strike.

He argued that many of the strikers would be having second thoughts about union leaders who had taken them into a dispute which had resulted in the incurring of financial losses which, in some cases, would not be recovered for two or three years.

Mr King strongly urged water authorities not to rely solely on overtime working by their staff to clear the backlog of work resulting from the strike.

## Threat grows of Welsh pit strike

By Ivo Dawkins

THE THREAT of an all-out strike in the South Wales coalfield rose yesterday when 4,500 miners from eight pits walked out in sympathy with 27 men sitting in protest at the proposed closure of the Lewis Merthyr mine near Pontypridd.

Delegates from all 33 Welsh pits voted yesterday to hold a ballot within 24 hours seeking backing for a sympathy stoppage across the region. Some delegates were angry that an official strike had not been called immediately.

After the three-hour meeting at Bridgend, Mr Emlyn Williams, the Welsh miners' president, accused the National Coal Board (NCB) of misleading the union on its investment plans. The pit was the first in a sequence of closures, he warned. "Men and their families must realise that this is the end of the road. We fight or we die."

Union officials reported that the strength of feeling among the delegates had forced the executive committee to bring forward the coalfield ballot by 24 hours from tomorrow.

Fears for the future of the coalfield have been growing among Welsh miners over recent months as losses have soared. A recent NCB forecast projected an operating deficit of £125m in South Wales this year as a result of the large number of ageing high-cost pits and growing unsold coal stocks.

Among the demonstrators at Lewis Merthyr - now beginning their fourth day underground in protest at the planned closure - is Mr Des Duffield, the South Wales National Union of Miners (NUM) vice-president. The men claim that by developing a new seam, the life of the colliery could be extended.

A statement from the NCB yesterday said there was nothing it could do to save the colliery. "Mining conditions are quite hopeless and the situation is irretrievable, even if we were to spend many more millions."

## Radiation risk 'small' from core accident

By a Special Correspondent

IT WAS unlikely that radioactivity would be released into the atmosphere even in the event of the core of the proposed Sizewell B nuclear reactor melting, it was said yesterday.

Dr John Githus, UK Atomic Energy Authority safety research programme director, was giving evidence to the public inquiry being held into the planned pressurised water reactor (PWR) on the East Coast of England. If approved, the PWR would be the first to be built in Britain.

The chances of the reactor core melting, Dr Githus said, was "highly improbable." Even if it did occur - the most severe accident which could happen at Sizewell B - it did not follow that the containment building would be breached and radioactivity escape.

Research showed that only 2.5 per cent of all core-melt accidents were likely to lead to a breach of the containment, and even then the breach might not occur for several hours.

Dr Githus said that even if the "one in a million" accident did occur, there was still only a chance of one in 40 of a serious radiation risk. Counter measures to protect the public in the event of a significant release of radioactivity included sheltering, evacuation and the issue of stable iodine tablets.

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☐ YES  
☐ NO

2. Do you think it's a good idea for you to give school leavers training and practical experience?

☐ YES  
☐ NO

3. Would you be only too happy to do so, if only your company was bigger?

☐ YES  
☐ NO

4. Or if you had more time?

☐ YES  
☐ NO

5. Have you ever moaned about the quality of young people who apply for a job?

☐ YES  
☐ NO

6. Wished that the government would do something about it?

☐ YES  
☐ NO

7. And are you willing to help now that the government have set up the new Youth Training Scheme?

☐ YES  
☐ NO

8. Or would you rather go on moaning?

☐ YES  
☐ NO

9. Are you hoping somebody else will make the effort?

☐ YES  
☐ NO

10. Do you have some other excuse, not listed above, for not helping the new Youth Training Scheme?

☐ YES  
☐ NO

11. Would you accept the same excuse from one of your competitors?

☐ YES  
☐ NO

12. Beginning to wish you'd turned over the page?

☐ YES  
☐ NO

Virtually all employers can see the sense in training school-leavers for the world of work. And, of course, the Germans and the Japanese have been doing it for many years.

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Help us and you'll be helping yourself. You'll be building a workforce for the future - a body of young people with the basic work skills needed by every business or industry.

Help us and you'll be helping school-leavers to realise their potential. You'll be

giving them a real chance in a tough world.

This is no patch and mend stop-gap. It's a genuine, carefully planned and practical scheme that will be a permanent and vital part of our education system.

Naturally, you'll want to know more about the new Youth Training Scheme. That's why we've included a coupon here and a phone number.

And, although you probably agree that the scheme is a good idea, when it comes down to you making it work, you may start to pull back.

Please don't. Because only a hypocrite

says he believes in something without doing it himself.

For further information simply dial 100 and ask for "Freefone Moorfoot" Mon-Fri 8.30am-6.00pm or fill in the coupon.

To: Youth Training Scheme, Room E721,  
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# Bankers' merry-go-round starts to judder

BY MICHAEL DIXON

JUDDERS have at last hit the merry-go-round by which higher-grade bankers in the City of London have gained pay and perks which are the envy of workers elsewhere in the country.

Part of the tale is told by the accompanying table, drawn from the latest survey by the Jonathan Wren recruitment consultancy (170, Bishopsgate, London, EC2M 4LX; telephone 01-623 1268). The figures represent the salaries of banking staff who went to the consultancy between August and the end of December as candidates for a change of job.

As before, the detailed categories given in the table are confined to the 20 best-paid posts in terms of the average salary among the candidates applying for them during the period under review. But as never before, in no fewer than six of these categories, Wren was contacted by only one applicant.

The six singletons constitute the top four posts in the ranking, plus the credit department manager and the tax officer. In those cases there was no point in giving a percentage change on the average salary among people who applied through Wren for the same type of job during the comparable period of 1981, especially since five of the singletons were paid well above the earlier average.

While the consultancy's rule

TOP-SALARIED TWENTY JOBS WITH CITY BANKS—AUGUST TO END DECEMBER

	Minimum 1982 (1981)	Average 1982 (1981)	Change on average %	Maximum 1982 (1981)
General manager	64,500 (28,000)	64,500 (42,244)	n/a	64,500 (45,000)
Head issue manager	42,500 (16,000)	42,500 (23,000)	n/a	42,500 (37,000)
Loan manager	39,950 (17,500)	39,950 (20,240)	n/a	39,950 (34,000)
Assistant general manager	31,000 (20,000)	31,000 (28,000)	n/a	31,000 (36,000)
Chief foreign exchange dealer	26,976 (15,400)	26,976 (19,123)	+48.9	31,000 (25,000)
Foreign exchange/money manager	26,500 (19,000)	26,875 (24,500)	+1.4	27,150 (37,500)
Senior investment manager	21,800 (16,000)	25,500 (17,000)	+58.0	30,000 (22,000)
Senior manager, leasing—medium to big ticket	14,000 —	25,246 —	—	40,000 —
Senior corporate finance executive	18,000 (16,100)	25,178 (20,653)	+21.9	35,000 (28,500)
Project finance manager	22,500 (15,000)	24,375 (18,331)	+33.0	24,000 (20,000)
Branch manager	22,390 (11,500)	24,085 (15,353)	+54.9	28,400 (19,345)
Senior manager, leasing—small to medium ticket	17,000 —	23,000 —	—	29,000 —
Adviser on banking and administrative procedures	19,200 (17,000)	22,100 (21,250)	+4.0	25,000 (25,000)
Credit department manager	21,000 (10,500)	21,000 (13,850)	n/a	21,000 (18,000)
Tax officer	20,500 (8,250)	20,500 (9,250)	n/a	20,500 (16,000)
Syndication manager	16,000 (16,000)	20,000 (20,000)	same	24,000 (22,000)
Senior lending officer	14,000 (12,000)	19,746 (16,130)	+22.4	24,000 (22,000)
Marketing executive, leasing—medium to big ticket	16,000 —	19,537 —	—	24,000 —
Data-processing manager	19,000 (12,000)	19,500 (15,000)	+30.0	20,000 (22,000)
Financial controller	15,500 (15,000)	19,437 (19,500)	-0.3	24,750 (28,000)
All types of staff	3,000 (3,000)	12,893 (10,340)	+24.4	44,500 (65,000)

of confidentiality prevents us from finding out for sure, perhaps those highly paid five had found themselves priced out of their previous job. For although the table doesn't show it, in the past few months City banking has started to be troubled by redundancies.

That may explain Wren's observation that, in general, the

people seeking a change of job in the latest period were distinctly more junior than the candidates of previous times. What is more, applicants who were offered new posts during August-December had a noticeably greater propensity than their predecessors to reject the offer and stay put.

Another possible portent

underlies the rise in the overall average salaries of the 138 different kinds of jobs surveyed, shown in the table's bottom line. Of the year-to-year increase of 24.4 per cent in the mean salaries of all groups of candidates, 24.3 percentage points had been achieved before the end of July. The first half of the year is of course by far the

main pay-rise period. But the 0.1 of a percentage point gained in August-December 1982 compares with 1.2 in the last months of the previous year.

## Mixed pair

TWO JOBS with salaries around £20,000 and cars among the perks are being offered by recruiter Michael Wood on behalf of groups which he may not name. Like all head-hunters mentioned in this column who do not disclose their clients, he promises to abide by any applicant's request not to be identified to the employer without specific permission.

One post, based on the south coast, is for a UK general sales manager with an international company making hydraulic equipment. At least doubling UK sales in the next five years is the main task.

Candidates should be experienced business managers as well as sellers of capital equipment and familiar with mechanical engineering.

The other job, involving much UK travel from the Hertfordshire base, is for a financial controller to lead a staff in establishing effective, common financial systems and standards for a group of small businesses making a diversity of products mainly for the construction industry. Group sales are about £200m.

Experience of financial management of diversified industry, preferably in engineering, and an accountancy qualification are needed.

Inquiries to Mr Wood at Search and Assessment Services, 23 High Street, Banbury, Oxon OX16 5EG; tel. 0295 59855.

## Practice profit

PHILIP SHOHET, head of technical services at the Institute of Chartered Accountants in England and Wales, is offering about £16,000 to a chartered accountant skilled in running professional accountancy practices to join the institute's service which advises member firms on improving their profitability. Inquiries in him at PO Box 433, Moorgate Place, London EC2P 2BJ; tel. 01-628 7060, telex 884443.

RECRUITER John Williams seeks two or three accountants for the European consultancy arm of an international accountancy concern, based in London. Work includes, inter alia, systems, treasury and cash management, international taxation and foreign-exchange activity. Language skills useful. Salaries in £18,000. Inquiries to Russell Williams and Associates, 45 St Mary's Road, London W5 5RQ; tel. 01-579 1052.

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Candidates interested in the above, or those generally seeking a greater career challenge, should contact: Roger Tipler or Nicholas Waterworth, Banking and Finance Division, 31 Southampton Row, London WC1B 5HY. Telephone: 01-242 0965. All applications will be dealt with in the strictest confidence.



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To find out more and to discuss the prospects of a career with GEISCO in greater detail call Tim Davies or Simon Davies on (0892) 885551 or 8.00pm TONIGHT. Alternatively send a brief C.V. to Macmillan Davies Personnel Consultants, The Old Vault, Parliament Square, Hertford SG14 1PU.

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Aged 35-55, the successful candidate will have a proven track record in bartering and counter-trading, including agricultural commodities and manufactured goods, and be capable of negotiating internationally at high Corporate or Governmental level.

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Applications should be by letter addressed to Mr. E. A. Cirqhart, Chief Executive, Town Hall, Lerwick, and should contain details of qualifications, experience and achievements. The closing date for applications will be 18th March 1983.

# SHETLAND ISLANDS COUNCIL

## THE COMMITTEE OF LONDON CLEARING BANKERS

### HEAD OF PUBLIC AFFAIRS

The Committee is seeking a successor to the present Head of Public Affairs who will be taking up a post with a member bank in April, 1983.

The successful candidate will be responsible for the Public Affairs Unit within the C.L.C.B., including the Banking Information Service which, amongst its other activities, deals with enquiries from the media and from the public and which also provides a Schools Education and Careers Service on behalf of member banks. The appointment holder will also be expected, in conjunction with the Research Unit, to contribute to the formulation of C.L.C.B. policy on a wide range of subjects.

#### Qualifications and Experience

- Degree or equivalent relevant to the role.
- Evidence of a strong intellectual capability.
- Age not less than the mid-thirties.
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The ideal candidate would have a degree followed by around a year's thorough credit training and experience; alternatively, a recently graduated young M.B.A. might well be attracted to this entry into international banking. Essentially, however, the bank is looking for someone who is strongly motivated by an environment in which career progression will be entirely determined by personal achievement.

To discuss this opportunity in more detail, please telephone John Chiverton, A.I.B.

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**Jonathan Wren**  
BANK RECRUITMENT CONSULTANTS  
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## CITY OF LONDON

### Chamberlain of London

Applications are invited for the position of Chamberlain which will become vacant in September, 1983. The Chamberlain of London is Treasurer, Banker and one of the Official Trustees of the City Corporation.

Candidates should have an appropriate accountancy qualification, extensive experience in local government finance at senior level, together with proven management ability and should be not less than 40 years of age.

The salary scale for the Office is £25,746, rising by four annual increments to £31,716, plus £1,377 Special Supplement.

Full particulars and application form from the Town Clerk, Corporation of London, P.O. Box 270, Guildhall, London EC2P 2EJ (Telephone: 01-606 3030 Ext. 2405).

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## THE MANAGEMENT PAGE: Marketing

## West Germany tickles the British palate

BY DAVID CHURCHILL

GERMAN "WURST" sausages were almost certainly not on the lunch-time menu at the Barbican Centre in London last week when most of Britain's top food executives were gathered to hear Agriculture Minister Peter Walker extol the virtues of export marketing.

But the success of Wurst in penetrating the UK market in the past decade—after a very shaky start—is a clear lesson to Britain's embryonic food marketers on how determination in food exporting is an essential trait.

A decade ago, sales of Wurst in the UK were negligible—even though these sausages form one of the largest and most traditional food markets in Germany. Now some 42m packs are sold in Britain each year.

A large part of this success is due to the German food marketing organisation called the Centrale Marketinggesellschaft der Deutschen Agrarwirtschaft (CMA), which is responsible for marketing German foods both inside Germany and in most major western countries.

In the early 1970s, the CMA carried out preliminary market research for the potential demand for Wurst in Britain.

This found that there was such a demand, and a trade exhibition was arranged to enable German exporters to meet British importers.

This exhibition, however, proved a flop as the right distributors could not be found to market Wurst in Britain. Yet a few German sausage manufacturers kept plugging away at the market, aided by support from the CMA, and worried by static sales at home.

Apart from more market research, the CMA's help included producing a training manual for retailers, emphasising sausages in its generic advertising and in sales promotions such as in-store tastings and organising study tours to Germany for retail buyers.

This determination by manufacturers and the CMA paid off, and Wurst sausages now account for the bulk of the 7,500 tons of German meat and sausages imported into the UK last year.

More significantly, however,

has been the overall growth of German food exports to the UK—this year they are expected to top £1bn in value for the first time.

"Before 1970, German food and drink exports to the UK were, frankly, insignificant," says Kurt Bettin, the head of the CMA's marketing operation in the UK. "Now," he claims with a clear sense of pride, "no other country in Europe has been as successful as my own in developing exports of food and drink to Britain during the last 10 years."

The growth, moreover, has not all been in the expected area of wine and beer. Though exports of these to the UK have increased dramatically over the past decade, German alcoholic drinks only accounted for just over 40 per cent of the estimated £800m sales in the UK last year. The remaining 60 per cent of sales came from speciality German foods. In total, almost 800,000 tons of German food products will be sold in the UK this year.

The CMA's role in helping German importers achieve such a rapid penetration of the UK market has been made with an annual budget for the UK of less than £1m and only four staff.

But Bettin admits that he leans heavily on specialist agencies for both public relations and advertising to help with his marketing plans.

The CMA itself was set up in West Germany in 1970 and operates as a limited company—owned by over 50 trade associations—rather than as a Government agency. It did receive initial funds from the Federal Government but, since 1975, it has been funded entirely from a levy of German food producers and paid for via the trade groups.

The CMA is responsible for marketing foods both within and outside Germany; it spends some 60 per cent of its annual budget of £25m inside Germany; the rest helps support the network of offices scattered throughout the world.

In London, Bettin operates from the German Food Centre in Knightsbridge, which acts as



Kurt Bettin at the German Food Centre: "Britain must get organised"

a permanent showcase for German food and drink products but is also a profitable retail outlet. "We feel it is so much more appropriate to show products in a real selling environment, rather than in a sterile showroom," says Bettin—a lesson which Britain's new food marketers may do well to heed.

When the CMA first set up operations in the UK it found a number of problems, not least poor distribution channels. Also German food and drink products were too expensive in relation to the cheap food policy in Britain at that time.

Subsequently, Britain's entry into the Common Market reduced tariff barriers and led to a rise in domestic food prices, which made German foods far more price competitive than before.

However, the primary problem tackled by the CMA in the UK was building up the vital distribution links—getting British food importers in touch with German exporters and wooing new outlets such as the supermarket chains and department stores' food halls to consider stocking German foods. Now most of the big multiple supermarkets—such as Tesco or Sainsbury—stock a wide range of German food and drink products. The multiples, in fact, have—after their initial aloofness—now become by far the largest outlets for German food products in Britain.

Bettin is critical of the lack of an international food exhibition in Britain in the early 1970s which would have

enabled importers and exporters to make contact, as happens in most other continental European countries. This shortcoming in Britain's food trading position has now been remedied and the third annual International Food and Drink Exhibition opens in London's Olympia on Monday.

Bettin does not believe that the new UK food marketing initiative is a threat to German interests, preferring to support the view that two-way trade in foodstuffs is a healthier sign than trying to restrict imports. "Getting yourselves organised to make a concerted effort is the first vital step," he points out. "Food manufacturers must also be prepared to put in some real hard export slog individually and, above all, get a declared commitment to export development from the top."

Then, somewhat diplomatically, he adds: "With the variety and quality of products you already have in the UK, I don't think you can go wrong."

## Regional press told of the importance of news

ONLY 21 per cent of the public regard the regional and local press as the most unbiased and accurate medium; people are more likely to believe what they see on television.

This one of the findings of a readership survey presented to members of the Newspaper Society this week at its sales conference in Brighton.

The research, which aimed to find out what the public wants from a newspaper, provided many other frank home truths from readers. Complaints range through poor layout, shifting the position of regular articles, and too many full page supplements to poor value for money—and a remarkable 95 per cent of people who do not read the regional press regularly believe it is biased and inaccurate.

The majority of regular readers are elderly and male—a problem made worse by another research finding that editors take a fatalistic attitude towards the young, and regard that market as impossible to crack.

When all the complexities of the research are stripped to the core, the answer to the question "What does the reader want?" is apparently disarmingly simple: more local news. "We must give the reader more news—more local, more relevant and more exciting news and more hard news," said one report to the conference. "It is a sad fact that over the past 50 years the number of news stories on the front pages of our papers has dropped by up to 80 per cent. An exceptional one small paper with an old-fashioned layout crammed with news stories—has seen its circulation go up from 70,000 to 80,000."

Not all newspapers have awaited the Newspaper Society's project before trying to build more positive links with the local market, and the editors of some of these related their experience to the conference. Keith Parker, of the Wolverhampton Express and Star, saw the solution as being more localised editions, more news and later deadlines. The Express and Star, one of Britain's most technologically-advanced regional newspapers, has 12 editions and 90 changes in local pages each day. The introduction of a new editorial system may make it possible to double this.

The indications are that regional newspapers are making increasing attempts to occupy a total role within the local community of which they form an important part. This is being done not only by adjust-

## UK tries to redress the balance

THE "Food from Britain" marketing body was officially launched by the Prime Minister last week with a budget of about £20m to be spread over the next five years.

The organisation was set up following a marketing study in Whitehall of the problems faced by Britain's food exporters—a study which was supported by several industry figures such as Sir John Sainsbury, and Ann Burdus and Robin Wight from the advertising world.

That study concluded that Britain was at a severe disadvantage to other major European countries such as France and Germany which both had a central co-ordinating marketing body to help exporters.

The need for such a body for the UK is underlined by the fact that of the £20bn-worth of food imports by other EEC countries, only £1bn comes from Britain at present. Germany, for example, only imports some £200m-worth from the UK—only 2 per cent of its total food imports of £10.1bn and about a fifth of German food and drink exports to the UK.

The new Food from Britain body will take over the functions of the existing Central Council for Agricultural and Horticultural Co-operation (which received a Government grant of £1.5m a year). However, the new organisation will have considerably more money and backing support to carry out marketing promotions overseas, the details of which are still being finalised.

When the five years of Government funding are up, the new body will then be financed by the various food marketing organisations which are at present responsible for marketing in the UK.

## Advertising

## A whiter shade of pale

Feona McEwan on the battle in the retail paint market

BIRDS AND BEASTS are valuable players in the advertising game: like children, they can always be counted on to steal the show. Much successful branding has been built on animal appeal—cats and carpets, horses and banks, tigers and oil, toucans and stout, dogs and paint. In some cases the association between product and animal is so complete that one becomes the other. Persian cats came to mean Kosset and Old English sheepdogs spell Dulux.

Certainly in the highly competitive area of retail paint sales brand leader Dulux has had good cause to thank its lucky stars for the sheepdog, found by accident back in the 1960s.

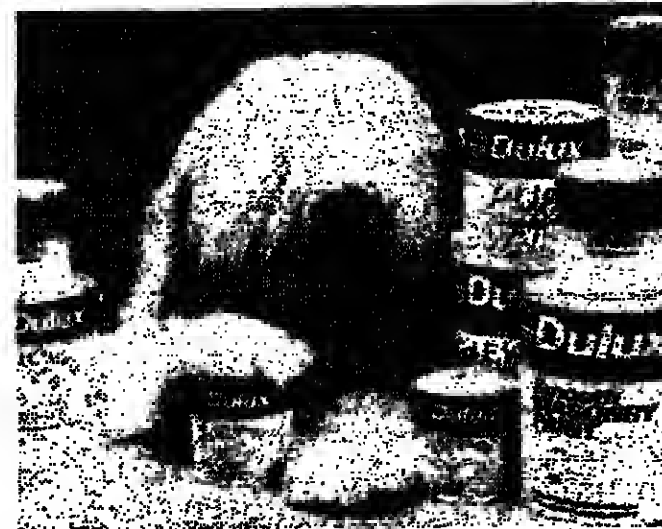
Now coming up for the 21st year he is a treasured property for ICI. As well as inspiring brand recognition, and stirring homely feelings—a apt enough for this home-improving product—his use, according to agency Foote Cone and Belding, which has held the account for 20 years, has stretched to take in durability and robustness.

The dog, of course, is only one element in the advertising stance.

There is also emphasis on the prime importance of women to the paint market and frequent use of the ICI roundell, a sign which intimates reliability. The Dulux message has been consistent through the years in stressing the end effect, the beauty Dulux brings to a room—hence the "magic" suggested in the commercials—as opposed to the agony of the painting process.

Conversely, Dulux's closest rival, Crown (holding about 18 per cent of the total UK retail market to Dulux's 31 per cent), pushes the reverse message. The focus here is on real people and real homes—as it has been for the four years that J. Walter Thompson has handled the account. The emphasis is on the d-i-y decorator, expressed in the catchphrase "You're more at home with Crown." If Dulux ads appear dreamy, magical, a little too good to be true, as its competitor's research suggests, Crown puts its feet firmly on the steepladder, brush in hand.

Both brands have achieved a significant increase in market share in the past two years (ICI up some 7 per cent and Crown about 4 per cent) mainly at the expense of own brands; Berger appears to have slipped to about 2 per cent. This continued growth is largely due to the aggressive stance taken by the two leading manufacturers. ICI



"Much successful branding has been built on animal appeal..."

spent £5.49m in 1982 on advertising; Crown £4.46m.

A combination of promotional activity and product innovation has kept them buoyant through the economic doldrums of the past three years and each acknowledges the other's debt here.

The d-i-y market as a rule rides recession well enough. It is a cheap option to calling in the professionals, an inexpensive way of refurbishing, and with house prices relatively static, there's every incentive for householders to maintain the value of their property.

In 1982 the retail paint market was worth some £250m, that is about 114m litres a year.

Possibly the most significant new development in the paint market—some would say in the past 20 years—is the new sector defined as off-whites. Dulux believes it influenced this move when early last year it launched its Natural Whites range: Lily White, Apple White and Rose White. These were Dulux's answer to the heavy discounting of the brilliant whites market (accounting for some 60 per cent of the total retail market) which left retailers with slim margins and threatened premium quality brands.

Such price-cutting, if unchecked, says Dulux's marketing manager, Ann Ferguson, was detrimental to the whole

industry (consumers, manufacturers and retailers) and added product development—upon which the industry thrives.

Research showed too that consumers, although keen to experiment, were shy of colour. The subsequent advertising campaign on Natural Whites was very successful, says Ferguson. "The moment it broke on TV, people started asking for it by name."

It is suggested that the off-white sector could now pick up some 20 per cent of the total UK retail paint market. In January Dulux expanded the range with three more off-whites to be advertised in a £1.8m TV campaign next month.

Altogether the company is spending some £45m on media advertising this year. In 1981 Crown acknowledged the trend towards paler shades by separating 20 off-whites from its 980 shade Colour Cue range. At the same time came its inventive Matchpot range of miniature pots of colour paint—each a 250ml can. This scheme has proved highly successful.

Crown and Dulux will continue the policy of steering more consumers gently towards colour—albeit of the pale variety—by advertising their new 1983 ranges shortly: the former its Pretty Pastels, launched in January and the latter its new trio of off-whites.

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MANAGEMENT TODAY	monthly	U.K.	142,000
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Holders of the Notes in excess of 10% in aggregate principal amount of the Notes Outstanding have requested a Meeting for the purposes set forth in paragraphs 1 and 5 above. The Company has also requested a Meeting of Noteholders. Events of Default exist under the Indenture in that the Company has failed to pay interest due on the Notes. The Company is also in default of certain other provisions of the Indenture. Noteholders are requested to contact the Corporate Trust and Agency Group of Bankers Trust Company in London or New York to obtain a full description of the purposes of the Meeting, including the text of the proposed resolutions, a copy of the Company's proposed business plan, and to obtain other information on voting procedures and requirements which must be complied with by the Noteholders prior to attendance at the Meeting.

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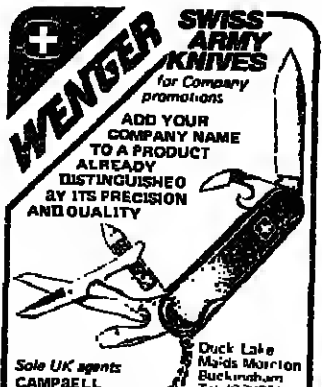
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## FINANCIAL TIMES SURVEY

Thursday February 24 1983

## U.S. Futures Markets

After a decade of spectacular growth, contracts in the U.S. futures industry now add up to well over a trillion dollars a year. New developments in the areas of stock indices and traded options also show great potential for expansion

## All set for another boom year

By JOHN EDWARDS, Commodities Editor

1982 WAS another year of expansion for the U.S. futures industry. In spite of depressed conditions in many of the traditional commodity markets, overall turnover on the futures exchanges rose by 14 per cent to over 112m individual contracts.

This compared with 98.5m in 1981 and under 43m only five years ago in 1977. The nominal value of these contracts is somewhat meaningless, but suffice to say that it adds up to well over a trillion dollars annually.

Last year also saw the introduction of more new contracts than ever before in a single 12-month period.

This surge in new contracts was mainly as a result of the breaking up of the log-jam caused by the Commodity Futures Trading Commission (CFTC) in delaying approval of new markets.

Perhaps of more significance than the number of new contracts was the development of two new areas of tremendous potential growth—stock indices futures and traded options.

The Kansas City Board of Trade, best known for its wheat market, surprisingly started the first stock indices (Value Line Index) contract. But this was quickly followed by the Chicago Mercantile Exchange's Standard and Poor 500 index in April, which had the most successful launch for any new contract. In the first nine months nearly 3m contracts were traded and, on several occasions, it has been the heaviest traded contract of all markets.

Stock indices futures also rescued the New York Futures Exchange (NYFE) from oblivion. Its New York Stock Exchange (NYSE) composite index received extremely strong

support, putting new life back into a market which had virtually ceased to operate.

Thus encouraged, NYFE was the first to launch a sub-index contract, covering one particular sector of the stock market with its Financial Index. Although this has not been much of a success so far, it does point the way to development of a new sector of the stock indices futures concept, which is attracting a whole new sector of the investing public.

In the U.S., it is estimated that while there are some 80m shareholders, only about 300,000 people trade in the future markets.

Many brokers believe that the introduction of stock indices futures will further break down the wall between futures and stock trading sections.

Apart from using futures to protect the value of a shares portfolio, the contract also offers the opportunity to take either a bullish or bearish view of the stock market putting up only a margin, around 10 per cent.

It thus, in a way, brings leverage back into the share markets. Stock indices are also seen as a logical extension of futures trading to cover a range

of four main investment areas—commodities, fixed interest, stock, currencies and equities.

The development of individual sub-indexes contracts, also planned by the Chicago Mercantile Exchange, will provide even further scope, although it may be too early days yet.

Meanwhile, however, the next stage in expansion is the introduction of traded option contracts for stock indices futures.

Under the three-year trial programme, launched by the CFTC, each exchange is allowed one futures option contract each. This is to be extended to allow each exchange a physical options contract as well and the CFTC re-authorisation Bill included legislation to allow options for agricultural commodities to be introduced for the first time since the 1930s.

**Opinion on options trading is divided**

So far, the introduction of options trading (in October) has received a lukewarm reception. Treasury Board members of the Chicago Board of Trade and gold options on the New York Commodity Exchange (Comex) have been moderately successful, but the New York sugar exchange's options contract has been a disaster in failing to attract support because of the depressed conditions of the world sugar market. Opinion about options trading is divided.

Some companies and exchanges, expect options to expand considerably in the years ahead and attract increasing support as a "safe" way of participating in the futures markets.

Others are distinctly enthusiastic. They feel that the strict controls imposed by the CFTC in its trial programme are a considerable hindrance in selling options to the public, or trading them on exchanges.

It is recognised that the CFTC, which was forced to ban options some years ago after a

series of scandals over the so-called London options, had to adopt an ultra-cautious approach. But the restrictions imposed have reduced the popularity of options with many traders and brokers.

There is general satisfaction with the result of the long struggle through Congress to re-authorise the existence of the Commodity Futures Trading Commission. The industry successfully fought off the attempt to finance the Commission with a users' fee, and compromised with the CFTC charging service fees instead. The formation of the self-regulatory body, the National Futures Association, is welcomed as a step in the right direction.

It is recognised that, with a much wider public participation in the futures markets, the industry these days has to be seen making efforts to provide protection to the innocent participant in what is a high risk investment area.

Under Mr Philip Johnson's chairmanship, the CFTC gained a great deal more credibility with the industry. Mr Johnson's surprise resignation announced last month came as quite a shock, but the Commission is now authorised to continue in its present form for another four years unless the special task force investigating federal regulatory agencies recommends a major change of approach.

The fact is that the face of the U.S. futures industry has changed radically in recent years. All the growth, especially last year, has come in the financial futures contracts, which now account for over 50 per cent of total turnover.

A revival in traditional commodity futures markets is quite likely when the present period of depressed conditions ends, and there is considerable potential for expansion in the energy sector. However, the main potential area for growth is in

financially-related contracts—interest rates and currencies—as well as stock indices.

The development of financial futures has brought a whole new sector of powerful interests, who previously did their best to ignore or downgrade futures trading as something with which they did not want to be associated in any way.

Now the whole scenario has changed. A series of mergers has blurred the old distinctions between commodity trading companies and financial institutions.

**A new aura of respectability**

One of the most respected names, J. P. Morgan, has taken a great deal of time and trouble to launch a subsidiary company, Morgan Futures, to trade on the financial futures contracts, including precious metals. Other major banking names are following the same path, bringing a new aura of respectability to the markets.

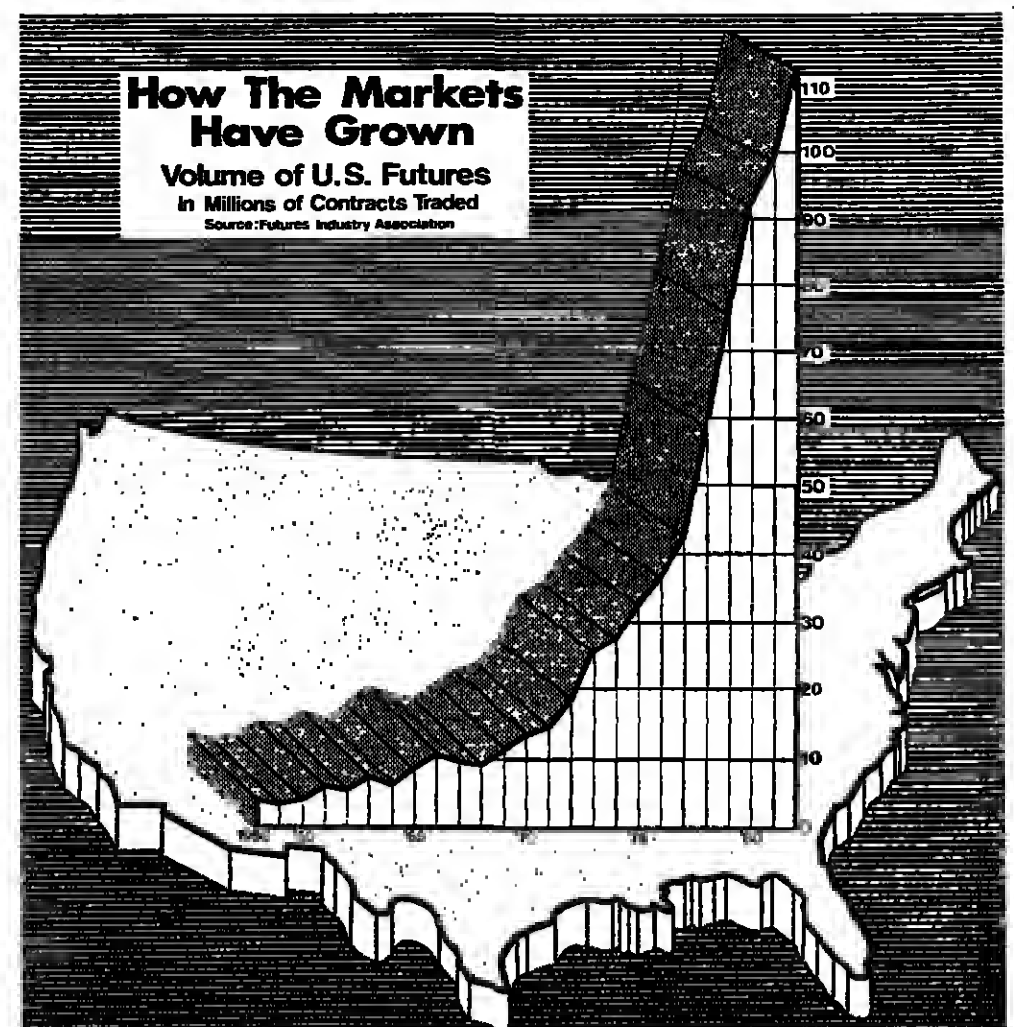
Morgan's rationale for joining is quite simply that the futures contracts have become larger than the cash markets, so they have to be traded.

There is a similar trend in foreign currencies with more and more banks using the futures markets, as well as small and medium-sized companies which find difficulty in gaining favourable terms on the interbank market.

The man-on-the-street, or small investor, has also been encouraged to participate by the growth of funds (the futures equivalent of unit trusts), pooling together resources into a powerful force able to win the advantages of a big trader.

One single fund, recently launched by E. F. Hutton, the commission house, attracted some \$50m alone. It is estimated that publicly known funds offered by commission houses have some \$500m at

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Traders through the floor of the Chicago Mercantile Exchange. The volume of contracts rose last year from 24.5m to 32.6m

Turnover at the giant Chicago Board of Trade declined last year for the first time since 1968, but volume on the rival Chicago Mercantile Exchange leapt by 37 per cent, as John Edwards reports

## New challenge for the world's biggest futures exchange

THE CHICAGO Mercantile Exchange moved a significant step nearer last year in challenging the pre-eminence of the world's biggest futures exchange, the Chicago Board of Trade. Turnover on the Mercantile jumped by 37 per cent, from 24.5m to 33.6m contracts, helped by the outstanding success of the Standard and Poor's 500 Index market launched in April.

By contrast, volume on the Board of Trade dropped for the first time since 1968 to 24.5m contracts, against 49.1m in 1981. The decline came in spite of another rise in volume on the Treasury Bonds contract from 13.9m to 16.7m making it by far the biggest single market.

The second biggest individual market was gold futures on the New York Commodity Exchange (Comex), with turnover soaring from 13.2m to 17.5m lots.

With silver springing to life again, too (up from 1.2m to 2.9m) and copper moving ahead strongly (from 1.6m to 2.4m), Comex had its best-ever year with a total of 17.5m against 13.3m previously.

The New York Mercantile Exchange also had a record year, rising from 1.7m to 2.5m as a result of increased support for its heating oil, platinum and palladium contracts, as well as the introduction of gasoline futures.

The launch of stock indices contracts boosted turnover on the New York Futures Exchange from a mere 209,585 lots in 1981 to 1.5m last year and also on the Kansas City Board of Trade, 1.2m to 1.5m. However, volume fell back on the New York Coffee, Sugar and Cocoa Exchange and the Cotton Exchange.

### Marginal decline on other exchanges

Turnover also fell marginally on the Mid-America Exchange in Chicago, and Minneapolis Grain Exchange. The future of the New Orleans Commodity Exchange looks in doubt, as a result of turnover for 1982 dropping to a lowly 27,872 lots.

It may be saved by the revival seen this year in the grain markets, which was the primary reason for the Chicago Board of Trade losing ground, accounting for only 43 per cent of total turnover against 50 per cent in 1981.

Although local traders claim the Chicago Board of Trade is "still the biggest, and best, in the world," the exchange has been wracked by internal political infighting between the traditional grain exchange and new, younger, element in financial futures. This has resulted in it being slow to respond to the aggressive rivalry of the Chicago Mercantile Exchange, whose excellent marketing tactics have given it a com-

manding reputation in financial contracts particularly. Typically, the Board of Trade missed its chance to share in the spectacular launch of the stock indices contracts by becoming involved in a bitter, legal dispute with Dow Jones. Officials at the board now admit they adopted a rather high-handed approach initially and the dispute over whether the proposal Board Stock Market Index contract violates Dow Jones' proprietary rights may take a long time to settle.

### Conditions in the grain market

Delays over the introduction of options, and the planned link with Kansas Board of Trade, have not helped either. Nor has the very limited effort made to publicise the Board of Trade overseas.

However, the main reason for last year's drop in turnover was the depressed conditions in the grain markets, which may well be reversed this year.

The opening of a \$110m extension means that the Board is by no means standing still. Last year it moved into the energy sector with a gasoline contract and it is planning a crude oil market next.

The introduction of a two-year Treasury note in February marks a new attempt to move into the short-term interest market, so far dominated by the Mercantile. The launch of a 1,000 ounces contract also put new life into the Board's silver market.

In addition, the Board of Trade last year moved quickly into options, with the T-Bonds options market that got off to a promising start, and it is hoped that new legislation included in the Bill reauthorising the Commodity Futures Trading Commission will enable options of a domestic agricultural commodities to be permitted for the first time since the 1930s.

Despite having the biggest financial futures market (30-year Treasury Bonds), the grain complex remains a major strength of the Board of Trade.

If the grain markets revive, so will the fortunes of the Board of Trade. Meanwhile, the Chicago Mercantile Exchange continues to forge ahead. It will be moving to new, much larger, premises shortly—essential if expansion is to continue since every available space on the existing exchange has been utilised.

The success of the stock indices futures contract may well mark the start of a new expansion drive. Already in January options trading on the Standard and Poor's Index was introduced for the first time in the exchange's 63-year history.

The next stage will probably be sub-index markets for specific sectors of the stock

market. In the meantime, turnover on the foreign currency contracts rose significantly last year, so did support for 90-day Treasury Bills domestic CDs, although the Eurodollar (three-month) was somewhat disappointing. It is hoped that a link with the planned new Singapore Exchange might help boost trading on the Mercantile's gold contract, which lost further ground to New York last year.

Unlike the grain markets, there was a revival of activity in the Mercantile's traditional agricultural contracts—live cattle, live hogs and cattle. But the main expansion, once the Exchange moves into larger premises, is most likely to be in financial futures (the International Monetary Market) or the newly-formed Index and Options (IOI) division.

The Exchange is looking at going into energy futures, but it is expected to concentrate its renowned marketing expertise in broadening participation by financial institutions and private corporate sector in financial futures, currencies and stock indices contracts.

Comex is looking at the possibility of introducing options for physical silver as part of the CFTC programme to permit each exchange to have one option for a physical commodity as well as a futures contract.

The main problem for Comex is that of space for any further expansion. It is growing out of the space available in the present World Trade Centre complex that houses all the New York futures exchanges, with the exception of NYFE.

Earlier hopes of a merger, or at least greater sharing of membership and back-up facilities, between the four exchanges have turned sour over the year. So, if the expansion continues, one of the exchanges may well be forced to move to bigger premises.

The New York Mercantile Exchange, previously the poor relation of the four, had another record year—the third in succession—during 1982. Its platinum and palladium contracts sprang back to life, and support there was increased support for the exchange's propane gas market that is expected to continue expanding.

Support for the sugar contract was surprisingly good, considering the depression in the market and the imposition of import quotas by the U.S. government that stabilised prices.

Turnover in coffee and cocoa was higher; cocoa, in particular, is already attracting a great deal more support this year with the recent surge in prices.

The depressed condition resulted in disappointing, not to say disastrous, start for the exchange's options contract.

But past experience has shown that changes in the sugar market can occur very rapidly and support for options is expected to grow as they become better known and some of the restrictions imposed by the CFTC are relaxed. An options contract for physical cocoa is one possibility being investigated, and the exchange will definitely make up its mind one way or another this year whether to launch an ocean freight rate contract talked about for years.

It is also considering moving into other totally new areas—completely different index type contracts and, possibly, diamond futures.

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## Another boom year ahead

CONTINUED FROM PREVIOUS PAGE

their disposal, while there are a host of privately formed funds in addition.

Bearing in mind that average margins for these funds are normally well below 10 per cent, their spending power in the markets amounts to many billions of dollars and they are becoming an increasingly important influence.

Although funds can lose money just like anything else, they do provide a much safer vehicle for both private and financial institutions to participate in futures trading with a known risk and the good chance of a high return on capital.

The exchanges themselves have expanded considerably to cater for the substantial growth in interest. The Chicago Board of Trade, for example, has spent over \$110m in adding a high extension of the trading floors; the fast-growing Chicago Mer-

cantile Exchange is planning to move into much bigger premises soon with its old building probably being taken over by the Little Known Mid-America Exchange, which offers smaller size contracts and acts as a sort of secondary, training, market for the big two exchanges.

A somewhat patronising view is taken in Chicago of the London International Financial Futures (Liffe) exchange.

U.S. exchanges are very conscious of the need to expand internationally, as well as domestically, especially in financial futures. They see Liffe as a good medium for introducing and encouraging potential users in the European time zone who will then be tempted into the "big league" in Chicago.

Links with new markets in Singapore and Hong Kong are also being investigated as a

means of increasing the international participation in the U.S. contracts.

The American exchanges have expanded their membership, as well as their trading, to try and cope more effectively with the surge in interest and activity. If anything, the trading "pits" are more frenetic than ever, with a growing number of younger people. But beneath the bedlam, the exchanges continue to grow in stature. This year, which was seen as a year of consolidation at the exchanges, has started on a record-breaking note, with signs of a revival in the traditional commodity markets as well as financial futures.

In the present climate of monetary uncertainty, the stage seems set for another boom year even after the spectacular growth of the past decade.



## U.S. FUTURES MARKETS III

John Edwards highlights some of the radical changes in the futures industry

## Many new 'players' are entering the market in a big way

THE U.S. futures industry has been changing radically during the past 10 years of explosive growth. The development of financial futures, and now stock indices and options, have attracted a whole new army of players, bringing the traditional commodity markets much closer into line with the money markets and the stock exchanges.

Some prominent mergers between well-known companies reflect the closer links — Salomon and Phillips Brothers; American Express and Shearson Haden Stone; Sears and Dean Witter Reynolds.

At the same time, many companies which would previously never have dreamed of trading in futures are now entering the market in a big way.

J. P. Morgan, one of the most respected banking names, went through a great deal of time and effort to create a new company, Morgan Futures, authorised to act as a broker in the financial futures and precious metals markets. The company decided it had to become directly involved since financial futures were becoming larger in volume than the cash markets.

Other leading banks are following the same route, both in interest rate futures and in the growing foreign currency futures markets.

The development of the stock indices and traded options are also expected to bring into futures a massive new following from the stock exchange as well as many people associated with share dealings, who have previously looked on commodity futures with alarm or disdain.

Stock indices not only provide a way of protecting the

value of share portfolios, they also enable investors to trade on leverage (with only the margin to put up) and to sell just as easily as buying. So, a portfolio can be maintained, even if a bearish view is taken of the market.

One example of using stock indices futures, being investigated by the New York arm of London brokers, Rindolf Wolff, is to protect the value of estates during the often lengthy period after somebody dies, leaving a complicated will to be sorted out.

The potential uses of stock indices futures are obviously considerable appealing to shareholders normally used to dealing only on stock exchanges.

Options, too, are attracting a great deal of attention from stock exchange traders, who have far greater experience in options dealing than futures traders.

While commodity options

were being banned by the Commodity Futures Trading Commission, share options were being expanded space.

Now that the CFTC trial programme ensures proper control and regulation of futures options, they can be expected to receive support from option traders in the stock markets looking for new vehicles to use.

While the financial and equity sectors are moving into futures, the established futures trading houses are increasingly widening their scope away from the conventional commodity markets.

Although there are hopes of revived activity in some agricultural and commodity markets this year, it is commonly expected that the biggest growth will be in stock indices, financial and precious metal markets. Thus, traditional commodity trading houses are expanding rapidly into offering clients a

service covering the whole futures trading sector, with emphasis on financial markets.

The "locals" still dominate the trading pits, but in many cases they are a new breed of individuals much more familiar with developments in the money markets than in porkbellies.

At the same time, the huge so-called commodity funds, organised by the wire houses or specialist fund or trading system managers, nowadays devote a large proportion of their dealings in financials as well as commodity futures.

Funds have become an increasingly popular way in which the small speculator and the non-involved institution or company can participate in futures at greatly reduced risk. A recent fund, launched by E. F. Hutton, offering special tax advantages in that profits can be cashed in at any time, attracted nearly \$50m with an average purchase of only \$8,000 in other words over 6,000 small investors. Other wire houses have a range of similar, if not quite so big funds. Altogether, it is estimated that publicly-known funds have resources of around \$500m and there are a great many more privately-run funds, often relying solely on computer systems.

Bearing in mind that average margins put up by the funds in the U.S. are well below 10 per cent (and as low as 2 per cent in some markets) it can be seen that the funds have the capacity to control billions of dollars investment in futures.

They, therefore, on occasions can and do move markets, although the sheer scope of the U.S. futures industry means that it is now able to absorb into the system unbelievably large sums of money.

## FUTURES CONTRACTS TRADED BY COMMODITY GROUPS, 1982

Rank	Commodity group	Contracts	Per cent
(1)	Agricultural commodities of which:	46,310,209	41.21
	Soybean complex	15,628,665	12.82
	Grain	14,263,908	12.69
	Livestock, poultry and dairy	11,702,487	10.41
	Imported agricultural commodities	3,225,132	2.92
	Other agricultural commodities	1,538,637	1.37
(2)	Financial instruments	28,825,112	25.64
(3)	Precious metals	18,899,458	16.72
(4)	Foreign currency	8,690,285	7.73
(5)	Stock indices	4,911,121	4.37
(6)	Non-precious metals	2,362,625	2.10
(7)	Petroleum products	1,875,414	1.67
(8)	Lumber products	616,655	.55
	Total	112,400,879	100.00

Source: Futures Industry Association, Washington.

## Commission increases surveillance on trading

IT HAS been three years since silver buying by the billionaire Hunt brothers sent prices plummeting on the U.S. futures markets.

To prevent other debacles of that kind, the Commodity Futures Trading Commission (CFTC) has increased its surveillance of futures trading, while at the same time it has resisted pressure to usurp traditional exchange responsibilities, such as margin setting.

For several years the CFTC has required large traders, both commercial and speculators, to report their sales and purchases if the number of contracts reaches a specified level. After the Hunt brothers brought turmoil to the markets, the Commission approved rules to require that each exchange impose limits on the size of a speculator's holdings in all actively traded commodities.

The Commission sets minimum standards for the speculation limits, but they are designed to be flexible enough to permit variations on a contract by contract basis.

To limit a speculator's holdings, the CFTC also adopted a set of regulations, requiring brokers to maintain minimum amounts of net capital to back its trades. Going further, it adopted a rule discouraging speculators from using their commodity holdings as collateral for more trades.

It is about whether threats of market manipulation exist, the Commission imposed a new rule for both foreign and domestic traders.

The CFTC, seeking information about a trader's holdings, may issue a special call for data about the buyers. If, as was the case in the Hunt crisis, the call is ignored, the Commission may direct all appropriate contract markets to prohibit any further trades on behalf of offending broker or trader, except for liquidation of his holdings.

The Commission has also moved to "professionalise" commodity trading by requiring examinations for futures sales personnel and registration of poor operators and trading advisers.

It is also developing "aggregation policy" to prevent speculators from giving large chunks of their holdings to family members and associates to avoid disclosure requirements.

The CFTC has considerably tightened its watch over exchange rule enforcement. Each exchange must have its own market surveillance programme to look for and prevent market manipulation.

Can another fiasco like the Hunt silver speculation ever happen again? No-one at the CFTC will say that speculators have given up trying to corner, squeeze or otherwise manipulate the marketplace.

Commission regulators have, in fact, more than once met exchange officials in the past three years to examine suspicious movements in the markets. Thus far, potential crises have been avoided through quiet co-operation between the two along with the newly-tightened regulations.

Nancy Dunne

## Controversial role of the Commodity Futures Trading Commission

## Struggle to maintain a balance between excessive control and careful supervision

THE COMMODITY Futures Trading Commission (CFTC), which regulates the industry, finally got its act together when, in January, President Reagan signed the Bill authorising the agency's existence for another four years.

But just when it looked as if the Commission would have a quiet period, after the long battle in Congress last year, its chairman, Mr. Philip Johnson, suddenly announced his resignation.

The Commission, long under fire from the industry and the Press, was established by Congress in 1974 with the provision that it had to be reauthorised every four years.

Its reauthorisation process in 1978 was a stormy one, and the agency, with its work hampered by feuding commissioners, barely got a four-year extension.

By the time the Reagan Administration took office, the CFTC's 1982 reauthorisation was far from certain. The commission's handling of the Hunt Silver Debacle drew Congressional fire, and many lawmakers seemed convinced that the Securities and Exchange Commission (SEC) or an agency merged with it could better police the high-rolling industry.

## On the move

However, Mr. Philip Johnson, a much-respected Chicago commodities lawyer appointed to the chairmanship, by President Reagan, and three commissioners who followed his lead, got the agency moving.

Mr. Johnson negotiated an agreement with the SEC settling many of the jurisdictional questions about the regulation of financial futures which had stalled development of new products like stock index futures.

The Commission introduced a Congressional-mandated test futures options programme and approved establishment of the National Futures Association (NFA), an industry organisation which will help the CFTC do its regulating.

More than 40 new contracts, many of which had been held up for years, won commission approval.

The CFTC accomplished so much in such a short time that authorisation was in doubt only when Congress attached an Administration-opposed measure hampering the President's ability to impose agricultural embargoes. However, Mr. Reagan announced his signing of the legislation with much fanfare at a wheatgrowers meeting on January 11.

A week later, Mr. Johnson announced his departure by May, leaving two vacancies on the five-slot commission.

While a new chairman is yet to be named, the CFTC's agenda for 1984 has been largely established by the reauthorisation legislation.

The de-centralisation process already begun will continue. The NFA, which has already taken on the task of auditing non-exchange members, will also begin registering commodity professionals. The CFTC is expected to mandate proficiency examinations to be administered by the NFA so that market professionals can take one standardised test instead of exams not given at each of the exchanges.

Essentially, the NFA will monitor non-exchange members, leaving each exchange to monitor its own and the CFTC to oversee both. It will also institute an arbitration procedure, which it is hoped, will cut into the overburdened CFTC's reparations programme.

The test futures options programme instituted last year, which now limits each exchange to one option contract, is to be expanded. A pilot programme for exchange trading on physical commodities will be designed this year, and the commission to establish a three-year test programme for agriculture options, banned since 1936.

The CFTC has been ordered to streamline its rule approval, registration and reparations procedures. In the past, it was called on to settle such vital con-

troversies as dress codes for floor traders. Rule approval will be re-designed with the commission consulted on only the most significant changes.

It is about to examine two uncharted regions. Congress has directed the agency to issue rules permitting grantors and futures commission merchants to offer "dealer options" on certain physical commodities.

## Definition

At present, only dealers who sold these before May 1, 1978, could offer them. The Commission is expected to open up dealer options and vote new rules for them in the latter part of 1983.

The Commission will also begin regulation of leverage transactions, a small industry whose function seems to defy definition. Congress, in its reauthorisation legislation could find no better way to define the deferred long-term purchase plans (usually on metals) as "any contract that is commonly known in the industry as a leverage contract."

To prevent market manipulations, the CFTC is working on an "aggregation policy" which will require that holdings of family members be reported together. The Commission will also receive some state assistance in pursuing commodity scams operating on the fringe of the industry. While the CFTC will continue to supervise almost all exchange operations, states are now authorised to prosecute off-exchange fraud, formerly exclusively the commissions' problem.

A large chunk of the CFTC's time will be taken up with four studies ordered by Congress: ● A three-year examination of the effectiveness of BRH. ● An analysis of the trading activities of hedgers in the cattle, hog and pork belly markets to determine the adequacy of commission powers to prevent unwarranted price pressures.

● A report on the nature, extent and effects of "insider trading" to determine if unwarranted profits are being made from inside information. ● A study, due in September, 1984, with the Federal Reserve Board and the Treasury to determine the effect of futures trading on capital formation, the economic purpose of futures, implications of manipulation resulting from futures and options trading and the adequacy of customer protections.

The findings of these studies could conceivably be moot by the time they are issued. Talk of mergers between various agencies has produced a new task force, headed by Vice President George Bush, which in six to nine months is supposed to present recommendations about the merger of some or all of seven agencies, including the CFTC and the SEC.

While the CFTC emerged from reauthorisation with new respect, it is not clear whether or not it is strong enough to survive the trend towards merger. With little apparent separating stock options from options on stock index futures, the futures industry may be hard-pressed to save its regulator.

**Structure**

Merging the two agencies will not necessarily result in economies of scale, says Miss Susan M. Phillips, now the Senior CFTC Commissioner. "I have real problems with the argument that commodities and securities are similar," she adds.

The SEC's regulation structure is built around disclosure, she says, while the CFTC places a heavier emphasis on surveillance of contract performance and trading.

Much will depend on whether the commission can maintain a balance between excessive regulation and careful supervision. Another major commodities scandal could bring to an end its existence as an independent entity.

Nancy Dunne

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## U.S. FUTURES MARKETS IV

### Whatever will they think up next?

THE Chicago Mercantile Exchange calls it "the ultimate investment option."

Others are less complimentary and wonder what the boys from Kansas City, Chicago and New York will have launched their options on stock-index futures. Perhaps a future option on a stock-index future?

The speed with which the various permutations of hybrid financial instruments have been introduced onto the U.S. option and commodity markets has left many investors bewildered.

In particular, the state of knowledge of how the markets in the new options on stock

exchange futures will work, and their ultimate potential, is very limited.

The Chicago Mercantile Exchange's new Index and Options Market is in no doubt. It describes the new instrument as the "most comprehensive risk management tool ever developed." With that sort of commendation it would be most embarrassing if the new instrument flopped.

Several U.S. commodity exchanges have introduced stock-index futures over the past year and several have introduced stock-index options. Investors are using both instruments for the same end — to adjust their exposure to the overall equity market.

However, there is a subtle difference between a stock index option and a stock index future. A stock index future allows an investor to buy or sell the stock market to take advantage of broad moves or to seek protection from these moves.

By buying a stock index future, or going long as they say in the trade, an investor can profit from a rally in the stock market, whilst short selling allows an investor to make a profit in a declining market.

Trading in a stock-index option, by contrast, provides an investor with the same opportunity to participate in an overall movement in the stock market, but within cer-

tain predetermined levels of risk.

The advantage of the new option on a stock-index future is that it permits investors to take advantage of both the leverage of futures contracts and the limited risk of options.

A few examples will give a feel of the way the new hybrid option/future stock index contract works. If an investor believes that the stock market is going to move higher, he will buy a call option in anticipation of the rally.

The key to options trading is the premium (price of an option) which reflects the view of investors about the

maximum risk an option buyer assumes when entering the market.

An investor buying an option can lose the entire premium, but no more than that. For example, if you buy a call or a put on the stock index future for a \$1,000 premium and the market moves the wrong way, the option will fall in value until you offset the position. But the most that can be lost — even if you stay in the market until the option expires — would be the original premium of \$1,000.

Assuming the stock market is going to fall an investor might decide to buy a "put" which gives the right to sell

an index future contract at a predetermined price.

Expecting a fall, you might buy a "put" at 118 when the futures index is at 112 and pay a two point premium, or \$1,000. If the index slips to 108, the put premium would rise and an investor could make a profit by selling the option at a higher price.

Although it is very early days yet, it is clear that the introduction of the options on stock exchange index futures is going to spawn a whole host of sophisticated techniques and strategies.

There is a growing belief that these new instruments are going to usher in an entirely new approach to institutional equity investing.

Options trading involves new procedures, language and techniques, as Nancy Dunne reports

## Commodity options seem to be gaining ground

TWO NEW trading instruments, long awaited by U.S. futures traders, seem well on their way to fulfilling the hopes of the industry. In fact, the acceptance of stock index futures and exchange-traded options is symptomatic of the movement away from trading in agricultural futures and into financials.

At the Kansas City Board of Trade, where the hard red winter wheat contract sets the price of most American wheat, traders are now moving back and forth between the pits, trading wheat and value line stock index futures. The exchange was the first to launch a stock index contract, and while its volume lags behind its two competitors, the value line contract has been a profitable one.

Like other U.S. agricultural contracts, Kansas City wheat was hit by the mounting grain surpluses, which turned trading sluggish. But with business brisk in value line future, the exchange ended last year with total volume up 21 per cent.

After nine months of trading, volume in the new contract topped 500,000, not far behind the 965,000 wheat trades completed in Kansas City for the year.

The leader in the stock index competition is the Chicago Mercantile Exchange's Standard and Poor 500 contract, which last year completed almost 3m trades in just eight months of trading.

An exchange promotion,



The leader in the stock index competition is the Chicago Mercantile Exchange's Standard and Poor 500 contract, which last year completed almost 3m trades in just eight months of trading

which appealed to its floor traders to spend 15 minutes "at the contract's pit," brought in investors seeking to hedge the stock market in what was apparently the most liquid futures contract.

The contract picked up steam, along with the other stock index futures, when the Standard and Poor market rally began, and investors moved in to hedge the direction of cash stock purchases.

CME officials, exuberant about the contract's success, are planning to initiate trading on Standard and Poor sub-indexes: the Utility, Transportation and Financial sub-index, now published by S and P and a high technology, energy and consumer staple sub-index being created. With these, the exchange hopes to bring in investors wanting to hedge in specialised groups of stocks.

Stock index futures which proved beneficial in Kansas

City and Chicago have been a life-saver to the New York Futures Exchange (NYFE). But for a few trades in Treasury-bonds and domestic certificates of deposits, NYFE was barely in business when it began trading its New York Stock Exchange composite index future.

With support from its parent New York Stock Exchange, the contract last year turned over 1.5m trades.

While it lacks the liquidity of the S and P contract, it attracts many new commodity investors because of its low volatility and smaller cash risk.

The NYFE contract offers a margin of \$1,500 compared with \$2,500 on the S and P and \$5,250 on the value line.

NYFE has introduced a new contract based on the NYSE Financial Sub-index. However, it is growing slowly; volume was only about 7,500 in December. Commodity options, while

they seem to be gaining ground, have found a slower acceptance than the new stock index contracts, but options trading involves new procedures, language and techniques.

Three options contracts were introduced in October under a trial programme instituted by the Commodity Futures Trading Commission. In a closely regulated environment, they have attracted many customers willing to take limited risks.

Many complaints over premiums

In commodity options trading, a purchaser of a "put" option has the right to sell a futures contract at a stated price at any time prior to a fixed expiration date. A purchaser of a "call" option has the right to buy a future at a pre-established price before a fixed expiration date.

Buyers can lose no more than the specified cost of the premium and transaction fee. However, there have been many complaints that the premiums

are too expensive. Under the rules established by the CFTC, each exchange can introduce only one options contract for which there must be an underlying future.

Of the three options contracts introduced last year, the Chicago Board of Trade had the biggest hit with its Treasury Bond options. If anything could be a sure bet in commodities trading, the T-bond option was one. Based on the highest volume future on U.S. exchange almost 119,000 T-bond options were sold between October and December. Recent daily volume has hovered around 2,000.

Comex, the exchange with the second most successful commodity option, is trading about 1,500 gold options each day.

Sugar options on the coffee, sugar and cocoa exchange have lagged far behind, with the underlying contract suffering from the lull in sugar trading caused by U.S. sugar quotas.

Both the CME and NYFE

introduced options on their stock index contracts on January 28 and both found immediate support. Initially, the NYFE options achieved higher volume, with trades running over 1,500 a day compared with around 1,000 for the CME options.

The lead reportedly results from the New York traders' greater familiarity with options. Chicago traders were expected to pick up business as time progresses.

The most unpredictable option is Kansas City's Value Line option contract. It will be introduced on March 4 and traded on the floor of the Chicago Board of Trade, near its busy "bond" pit. The two exchanges will be linked electronically with prices going over a ticker.

Advantages for Kansas City

To trade Kansas City options, CBT traders must purchase a new Class C membership, costing \$500. Kansas City is hoping to attract traders from the Chicago Board Options Exchange, where options on securities are traded.

The arrangement is expected to provide other advantages. Kansas City will benefit from the greater activity on the Chicago floor which it hopes will spread to the futures contract, and the CBT which thus far has been unable to obtain a stock index contract, will win a piece of the index trading business.

However, many SBT traders are sceptical about the experiment, feeling that the S and P contract is way ahead in the field. Chicago board officials are hoping for an initial 1,000-2,000 trades per day.

If the link-up succeeds, reciprocal trading between the exchanges may become the next innovation in U.S. futures.

Before that time, the CFTC hopes to add options trading on physicals, and agricultural contracts to the three-year trial programme.

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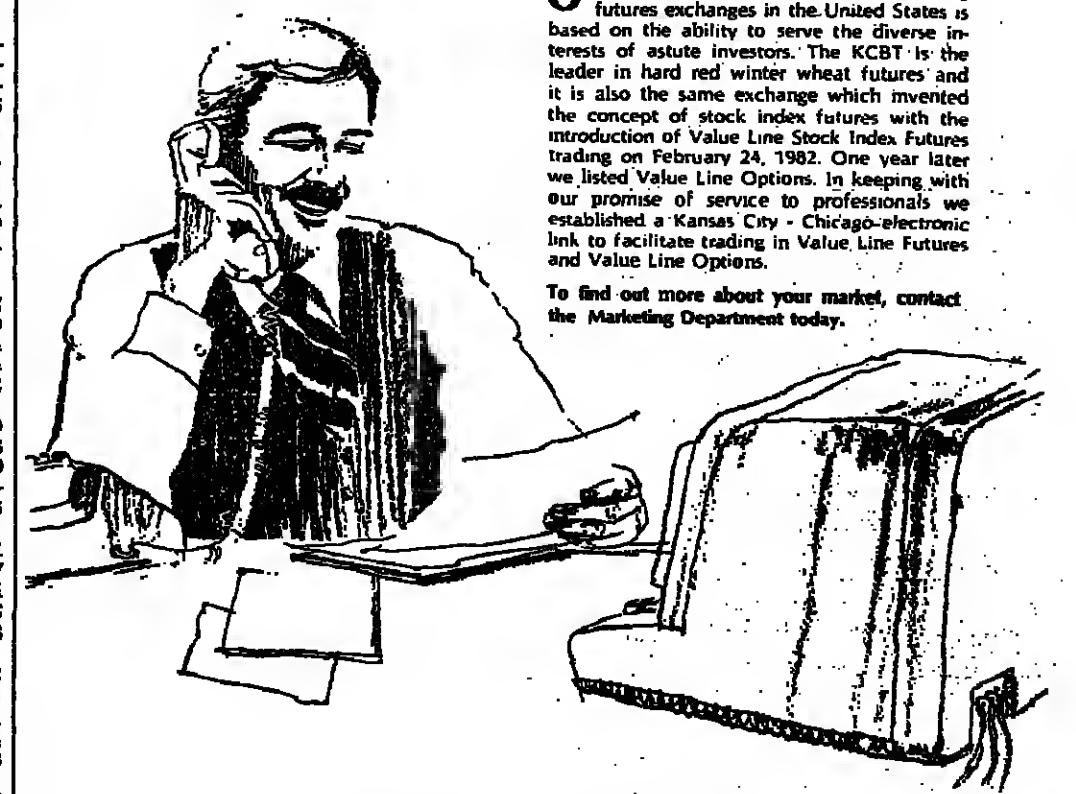
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### COMMODITY FUTURES CONTRACTS TRADED-1982

CHICAGO BOARD OF TRADE			
	Contract unit	1982	
Wheat	5,000 bu	4,031,584	
Corn	5,000 bu	7,948,257	
Oats	5,000 bu	424,595	
Soybeans	5,000 bu	9,165,520	
Soybean Oil	60,000 lb	3,943,313	
Soybean Meal	100 tons	2,784,423	
Ice Cream	30,000 lb	77,682	
Silver	5,000 oz	775,136	
Gold	100 oz	19,515	
Plywood	76,032 sq ft	100,001	
Western Plywood	76,032 sq ft	—	
GNMA Mortgages, CD	5100,000	—	
GNMA Mortgages, CDR	\$100,000	2,055,648	
Com. Paper (90-day)	\$1,000,000	—	
Com. Paper (30-day)	\$3,000,000	—	
T-Notes (4-6 year)	\$100,000	—	
T-Notes (6-10 year)	\$100,000	881,325	
T-Bonds	\$100,000	16,739,693	
Domestic Cud (90-day)	\$1,000,000	145,360	
Unleaded Reg. Gasoline	1,000 bbl	8,736	
Total		68,206,790	
CHICAGO MERCANTILE EXCHANGE			
Fresh Eggs	22,500 dz	18	
Potatoes	80,000 lb	9	
Live Hogs	30,000 lb	3,560,974	
Pork Bellies, Frozen	35,000 lb	2,811,574	
Live Cattle	40,000 lb	4,440,932	
Feeder Cattle	42,000 lb	603,789	
Broilers	30,000 lb	2,118	
Lumber	130,000 bd ft	516,619	
Strud Lumber	100,000 bd ft	—	
Plywood	152,064 sq ft	35	
British Pound	25,000	1,321,701	
Canadian Dollar	100,000	1,078,467	
Deutsche Mark	125,000	1,792,901	
Japanese Yen	12,500,000	1,762,246	
Mexican Peso	1,000,000	65,036	
Swiss Franc	125,000	2,652,332	
Dutch Guilder	125,000	128	
U.S. Silver Coins	\$5,000	1	
French Franc	250,000	16,474	
Gold	100 oz	1,533,468	
T-Bills (90-day)	\$1,000,000	6,598,848	
T-Bills (1-year)	\$250,000	—	
T-Notes (4-6 year)	\$250,000	—	
Domestic Cud (90-day)	\$1,000,000	1,556,327	
Eurodollar	\$1,000,000	323,619	
S & P 500 Index	\$500 x Index	2,935,532	
Total		33,574,296	

Source: Futures Industry Association, Washington.

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## THE ARTS

## Television/Richard Burton

## Port Talbot's Coriolanus

Once upon a time there was Olivier. Richard Burton. And once upon a more recent time there was Burton, O'Toole, Finney. Like my critical colleague, James Fenton, I never saw Burton on stage. But Fenton's modestly pitched, incisive and generously informative profile of the actor on BBC 1 last night, Burton: A Portrait of a Superior, left you in no doubt that a rich talent has failed to fulfil itself.

In the engaging interview sequences, Burton appeared like a rugged face on Mount Rushmore seen through a mist of cigarette smoke. He tilted and quipped through confessions of alcoholic excess and participation in terrible films. The brave new world of classical acting after the war was sabotaged by tax exile in Switzerland and a jovial commitment to order rubbish in Hollywood "in order to have somewhere to go in the mornings." He could drink anyone under the table—no mention, miraculously, of Dylan Thomas—but awoke with his first hangover at the age of 48 or 49. Fenton's dispiriting voice-over suggested, interestingly, that the ambition of a great classical actor was exhausted the moment he realised how easy the whole business was.

Now 57, Burton took us through childhood memories as

the 12th of 13 children of a South Wales miner; his ambition to study at Oxford, the crucial influence of his adopted father (his mother died when he was two) who subjected him to ferocious elocution classes in a terraced house in Port Talbot; his obsession with Elizabeth Taylor whom he married only one year after the 1974 divorce only to abandon once more three weeks later.

The programme's use of location shots and film clips was admirable, floundering only in a rather glutinous tourist-board summary of Oxford's "mystic" appeal to the subject. Burton had started by claiming he should never have been an actor. A neutered don with a taste for exact scholarship would have been just the ticket. Even he, though, saw the absurdity of this posturing. Wine, women and song were the overriding interests. A poem by George Herbert changed his life, and the discovery of each new poem was akin to exploring each new woman.

Anthony Quayle, who cast him as Prince Hamlet in the 1951 Stratford-upon-Avon season, and Robert Hardy who played Laertes to his 1953 Old Vic Hamlet, both made fine appreciative contributions. Quayle talked of his inner awareness

of destiny, his stillness on stage, his masculine beauty, his instinctive grasp of the verse. Hardy suggested he was more original and more magnificent than Olivier. Burton claimed Coriolanus was written "as 'twere for me" citing the character's arrogance and loathing for the mob. His perfect evening in the theatre would be to play Coriolanus for a very limited audience of about 200 people. Theatre audiences, he said, were full of awful women with blue-rinsed hair accompanied by bored and recalcitrant husbands.

Clips with Taylor included that love scene in Cleopatra in which a violent tweak of the neck is prelude to a kiss and the vitriolic outdoor row in Who's Afraid of Virginia Woolf? On Broadway in May the couple re-unite for Private Lives. Act 2 should be dynamite: "Let's blow trumpets and squeakers, and enjoy the party as much as we can, like very small, quite idiotic school children. Let's savour the delight of the moment. Come and kiss me darling, before your body rots, and worms pop in and out of your eye sockets." King Lear, after all is not that far away. Shall we ever see him play it, and does it matter if not?

MICHAEL COVENEY



Burton: a talent unfulfilled

## Riccardo Chailly/Festival Hall

Dominic Gill

The four London Symphony Orchestra concerts I have reviewed in the past two weeks, each one under a different conductor, have provided not so much a discouraging portrait of the orchestra playing well below its best form—although that has been too often true for comfort—but rather a deeply discouraging commentary on the state of the art of conducting today. For whatever reasons—and they are certainly many and various—one alone of the four maestros, the Russian Yuri Simonov, demonstrated unequivocally the qualities, and the command of his medium, that one properly expects from the role.

The best quality of Riccardo Chailly, who conducted Tuesday night's LSO concert, is an unusually firm and lively rhythmic sense (which was at least a

welcome refreshment from the all-pervading shallowness of Giuseppe Sinopoli's direction two evenings before). It is not a subtle rhythmic sense, but it is exact and energetic; and in his concerts, Chailly works energy almost to death. The look of him in the first, broad, powerfully serene tutti of Beethoven's fourth piano concerto, he might have been conducting the climax of a Mahler symphony. It was fortunate that the orchestra took almost no notice at all of this aspect of his direction, but rather followed the rapt and calmly concentrated spirit of the soloist, Krystian Zimerman.

Underneath Chailly's energy, and under all of his visual razzmatazz, there is not always as much actually going on, musically speaking, as one might imagine there to be. In Wagner's

Wesendonck Lieder he seemed to have no clearer idea than his soprano soloist Katia Ricciarelli what to do with, and what to make of, the material. And Miss Ricciarelli did not appear to have any ideas at all: she turned out the music nervously, hesitating and breathlessly, interrupting every seamless line with gulps of air, and as often running out of impetus and timbre in mid-phrase. It was a performance without major mishap, but as a performance of what are perhaps the greatest songs for voice and orchestra ever written, it was disgracefully inept. Hurting himself around the podium, like an orator who has just realised his shoes are on fire! Chailly ended his evening with the overture to Die Meistersinger all concert showbiz, without a trace of vision, or insight, or heart.

## Irina Arkhipova/Wigmore Hall

Andrew Clements

To hear Miss Arkhipova in recital in the Wigmore Hall for the first time was a startling, often thrilling experience. The voice never ceases to amaze with its quality, control and range of colour; the reference books claim her as born in 1928, but on Tuesday night's form she would have been over with any mezzo 15 years her junior. The recital was rather a thing of patches, however. Not in Arkhipova's singing, which never strayed from the top flight, but in its programming: a first half distinctly more satisfying than the second, which contained some curious items indeed.

We began with a Pushkin

group, settings by Rimsky-Korsakov, Cui, Borodin and Anton Rubinstein. Effortlessly sustained tone in Rimsky's "On the Hills of Georgia", veiled in the Shores of a Distant Homeland. The songs by Cui and Rubinstein were real discoveries; Cui's "The Statue at the Tower's Summer Palace" is a perfect miniature for which Miss Arkhipova reserved her warmest, most intimate manner. Craig Sheppard was the accompanist, nicely judging his role in the songs by striking an unobtrusive but always purposeful rendering of piano transcriptions of operatic extracts.

Miss Arkhipova shared the

recital with her husband, Vladimir Piatkov, principal tenor at the Bolshoy. Mr Piatkov proved to be a Russian tenor out of a nightmare—loud, raw and uncultured. After this intrusion the recital never quite recovered its poise. "Jerusalem" from Mendelssohn's St Paul and the same composer's "On wings of song" brought an unconvincing brand of piety out of the mezzo, though the tone was always held in perfect check. In a Mozart group, "Deh per questo" from La Clemenza di Tito was the pick, severe and incisive; Cherubino's "Voi che sapete" and "Non so più" stretched the bounds of credibility, artfully though Miss Arkhipova graded her sound.

## Carmen/Covent Garden

Max Loppert

Accepting inevitable disappointment is the familiar experience of Carmen revivals in the big opera houses. Not on Tuesday night at Covent Garden: growing excitement was the keynote, tightening involvement and a thrilling cumulative affirmation of a work that one knows to be a masterpiece but all too often perceives swathed in thick routine. The cast, mostly new to the theatre, numbers no francophone members; this would seem to matter the more when the opera is given with spoken dialogue—right decision, for Bisset, so often the wrong one when the occupants of a large stage are as multi-national as they were last night (the principals are Greek, Catalan, American, and Czech). No naturally big voices. Yet it all draws together, and draws one into its web, with a sharpness of attack that both delights and seizes one by the throat.

Like minds are felt to be at work—Agnes Baltsa, as Carmen, and Davis, as Don José, conductor appear to have discovered a way of projecting the drama through the house, jointly; the work of all three is not conceived in bits but as a whole. The music, as it were, benefits is passed directly to the audience. Though Miss Baltsa's Carmen is so entirely fresh in its impact, so sinewy and original in much of its detail, and so vigorous in its execution, there is never any danger of falling to appreciate its overall line.

The playing and singing are of a piece: this is from the first a Carmen of wild impulse, untamed and undeniable. In the Habanera she seems at first to be no more than a spirited madcap; but the sudden ferocity of decision, and the equally sudden fits of determined stillness, soon fill in the underlying strength of character. The

native colour and vibrancy of Miss Baltsa's mezzo supply the role so much immediately that her beautifully taut, controlled singing of it (sleek, zesty turns; chest attacks hard-biting but never egregious; contrasting lighter shades) is almost a bonus. The words are exotic but always purposefully pronounced; everything has meaning.

Mr Carreras's José is no less startling an achievement, and reached with perhaps less naturally suitable means—though the voice retained its warm dusky appeal to the end, high notes were often pressed beyond their bounds of comfort. The face has slumped down; large dark eyes and fine cheekbones strike out through the regional and Czech. No setting José apart at once; the balance of passion, sensibility, and weakness is judged with a singing actor's art that Mr Carreras has not always been content upon to possess. The Flower Song, a moment of romantic expansion for singer and conductor alike, is also a moment of bittersweet poetry, for it marks out the character's decline, as much as his exceptional power of feeling. From here to a painful end, the line, like Miss Baltsa's, is never broken—those dangerous long patches in Act 3 have seldom been crossed with so few stumbling blocks.

Sir Colin, conducting his first Royal Opera Carmen (those who remember his Sadler's Wells performances do so warmly), brings to the opera that fine, clear, urgent attack, that propulsive enthusiasm, that is his special gift in French opera: rhythms springy, not spooky, points of colour delighted in without being doted upon. This was one of those infrequent evenings where most things at the Garden seemed right—



Agnes Baltsa

Michael Gelio's decade-old production of not excessive business (as it has sometimes appeared in the past) but acutely layered, almost all of the smaller contributions exactly placed (with Richard Van Allan, Henry Newman, and Francis Egerton earning a special salute). And if Micaela, in the rich-hued voice but somewhat prima donna person of Leona Mitchell, and Benjamin Luxon's relaxed but vocally unlikely Escamillo are Carmen performances of more conventional cut and calibre, the whole easily subsumes them. How wonderful, for once, to find the work not too long but too short!

## Obituary/Sir Adrian Boult

Sir Adrian Boult, CH, the conductor, died yesterday at the age of 93. The last of the older generation of conductor-knights, he was the least flamboyant but not the least interesting or gifted of them. Through integrity and loyalty to the score, this thorough, sensitive, serious musician won and retained a position of great respect. There was about Boult's conducting a lack of purely physical appeal. There were no histrionic flourishes in the classics when the flame burnt low, but more often, in a sober but satisfying way, the music rang true, with an eloquence and sense of proportion that sometimes elude more fiery interpreters.

After Westminster and Oxford Boult went to Leipzig, where as an observer he studied the methods of Nikisch, from whom he learnt to rely for his results on the point of the stick and not to overdo the play of rehearsal. Boult's first big job came in 1924 with the conductorship of the City of Birmingham Orchestra. In 1930 he became Director of Music to the BBC and founder-conductor of the BBC Symphony Orchestra. The creation from scratch of a first-rate ensemble which reached world rank in a few years was his greatest achievement and one which left

an enduring mark on musical life in Britain.

On reaching the BBC's retiring age in 1950, Boult became chief conductor of the London Philharmonic until 1957, and remained associated with the LPO in later years. His career was not confined to symphonic or choral music. He conducted Parsifal both at the Royal College of Music in London and at the BBC, took part in the Wagnerian opera series in Bristol and in London, and at Covent Garden conducted The Valkyrie during the English season of 1931. He took over from Ansermet the musical direction of the 1919 Diaghilev Ballet season at the Alhambra.

Boult's unceasing work for British composers at home and abroad began early—in 1918 he gave the first performance of Holst's The Planets. There followed a long succession of premieres of nearly a hundred works (they included the Sinfonietta for orchestra and Sixth Symphony of Vaughan Williams, like Elgar a composer for whom music Boult showed special sympathy) in reliable, faithful readings. His interests however were not parochial; he introduced, in concert form, Berg's Wozzeck to London.

RONALD CRICHTON

## Saleroom

An autographed manuscript of the closing bars of Mozart's String Quartet in G minor, K. 478, was sold yesterday for £12,240 to a private collector at Christie's sale of letters, historical documents and music manuscripts.

One of Karl Marx's letters was bought for £3,750 by Mr Anthony Ryan, who will display it in his Southsea restaurant. In the letter, previously unpublished, Marx tries to persuade his doctor that his coughing fits are not psychosomatic. He died two months later.

The letter was sold by Mrs Betty Williamson of the Isle of Wight, daughter-in-law of Marx's doctor.

A letter from Henry VII to

Edward Courtenay, Earl of Devon, concerning Perkin Warbeck, the West Country rebel, was sold for £17,280 to a private collector in the U.S. who bid on the telephone.

A plain tapering cylindrical coffee pot made in the Channel Islands by Pierre Amiraux of Jersey about 1745 realised £8,640 at Christie's sale of English and foreign silver. The sale totalled £191,246.

In other lots a George II two handled oval soup tureen and cover of 1747 by Eliza Godfrey with a later crest by Robert Garrard, 1852, made £7,128.

Koopman the London dealer paid £6,480 for a 19th century Viennese silver gilt, enamel and gem set ewer.

## Music-theatre on record

Music-theatre: music and theatre. When a composer writes for the stage, he anticipates—and, if he is wise, allows very carefully for—a visible performance. Concert-music founded upon a "theatrical" idea or scenario is quite different, even if it presupposes that the audience has dutifully read the programme-notes; music that makes the stage really redundant isn't music-theatre. If Mozart-lover who prefers his Figaro on records must still admit that the sense of the music is fixed by a story, and what's more a stage-story with entrances and exits and prepared surprises. When Wagner spoke wistfully of an "invisible theatre" he was deploring the practical limits of visible realisation, not forswearing opera for symphonic poems.

A good opera is therefore radically incomplete on the gramophone. (Bad opera with good artists deserves the gramophone.) Where individual characters figure crucially, as in most opera, a gesture or a stance may alter the effect of what's being sung; the gramophone denies that possibility. Hence the temptation. In recorded opera, to represent everything in sound—whether vulgarly by radio-play effects and over-casting, or more ingeniously by bringing very dramatic implication out of the music itself. The latter is what Carlos Kleiber does in his new DG Tristan. The result is brilliantly sensitive, exacerbated, hallucinatory, almost dematerialised.

From the Prelude, it is clear that Kleiber's personal vision of the score is to guide every detail. The Staatskapelle Dresden—hardly recognisable from Janowski's broad, cogent readings of Parsifal and Wozzeck—respond like chamber-players to Kleiber's fancifully subtle demands. The sound-engineering is impeccable, granted the usual artificial presence bestowed upon the voices; they impose themselves effortlessly, and don't have to pace themselves as for a live performance. Kleiber's Isolde is Margaret Price, who does not plan to enact the role on stage, and so

seizes this unique opportunity to invest it with every possible vocal nuance and colour.

Her collaboration with Kleiber is complete, but she preserves her own authority of phrasing. By comparison René Kollo's Tristan seems a passive tool of the conductor, too boyish and gentle to make an equal match, despite firm heroic noises at high points. His soft singing in Act 2 is

Wagner: Tristan und Isolde. Price, Kollo, Fassbender, Moll, Fischer-Dieskau, Kleiber/Staatskapelle Dresden. DG 2741 006 (five records).

Virgil Thomson: Four Saints in Three Acts. American Contemporary Music/Octopus of Our Time. Nonesuch 79035 (two records).

Poulenc: La Voix humaine. Prêtre/Orchestre du Théâtre National de l'Opéra-Comique. EMI Pathé-Marconi 2C 069-12052.

Satie: Le Piège de Méduse. Ciccolini/Orchestre des Concerts Lamoureux. Other songs and dances: Gedda, Mesplé, Bacquier, Van Pascal Torrier. EMI Pathé-Marconi 2C 069-10749.

melting; the visions in Act 3 are fervent, but not freighted with any weight of experience. State presence might have murred up the deficiency. Again, Kurt Moll's poignant King Mark—exquisitely sung—needs the further noble gravity that his physical stature would ensure in a visible production, especially since Kleiber treats his music so flexibly: the King is a grieving Wotan, not just a betrayed Gunther.

In short, this is a nerve-end Tristan, electrified by Kleiber's insight, seething with more discussion—a marvellous aural fantasy in which the principal dramatic relationships are never quite anchored. The Brangäne and the Kurwenal, Brigitte Fassbender and Fischer-Dieskau, are models of their kind.

Iris Murdoch used to contrast works of subjective "fascination" (example: Homer!) with works of objective "myth" (example: King Lear). Kleiber's Tristan is continuously fascinating, too special to feel mythically rooted in the human condition.

Utterly un-Wagnerian, the "opera" that Virgil Thomson wrote with Gertrude Stein translates charmingly to records. Four Saints in Three Acts is the source of "Pigeons on the grass, alas". Miss Stein's libretto is all private word-games, and the only scenario the work boasts was devised by the original producer, Maurice Grosser so that something could happen on stage. Thomson's transparent score starts from Baptist hymns and adds snatches of mock-opera, too naïf to pass for parody. With no particular end in mind, the music meanders, and it would be nice to have something to watch while it goes on; but it is very amiable and disarming. Poulenc's monodrama after Cocteau, La Voix humaine, is almost too Wagnerian for its own good—his short-sighted muse had to flail hard to make gestures of the required histrionic amplitude. But the stage action is only reeling and writhing and fainting in telephone coils, a matter of style in the anguished voice, and Denise Duval (for whom Poulenc composed the piece) proves in the reissued recording to be a stylish, persuasive and moving one membered.

A brief mention for Le Piège de Méduse, a sweet-tempered little farce for which Satie wrote both text and music. As music-theatre it is supremely modest: the only musical numbers scored for an ensemble like that of L'Histoire du soldat, are tiny, cheerful dances for a non-speaking extra. The play is excellently spoken by Pierre Berin (who produced it first several decades before this 1969 recording). The songs and other pieces that complete the record are irresistibly well turned, notably by Mady Mesplé. An odd little treasure.

DAVID MURRAY

## Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

February 18-24

## Exhibitions

## HOLLAND

Diplomatic Relations between the Netherlands and the U.S. are celebrated in From New Amsterdam to New York, a collection of letters, paintings, diaries and photographs reflecting life in early New York. Amsterdam Historical Museum. Ends April 4.

Dutch contemporary artists, selected by Albert Wankmans. Museum Boijmans-van Beuningen, Rotterdam. Ends April 4.

Rijksmuseum van Oudheden, Leiden: Egyptian hieroglyphics on papyrus up to 4,000 years old. Ends April 4.

## ITALY

Florence, Palazzo Pitti: One hundred works from Dresden Picture Gallery. Ends March 4.

Rome, Galleria Nazionale d'Arte Moderna: Paintings inspired by Caravaggio from Palazzo to Guttuso. Ends Feb 27.

Milan, Palazzo della Permanente: Twentieth Century paintings including Sironi, Campigli, Cerchi, Zenoni and Moretti. Ends March 27.

Milan, Museo Poldi Pezzoli: Chianti and Leonardo: Traditions and changes in Lombard paintings, including Zucchi's Immaculate Conception from the Paul Getty Museum, Malibu.

## NEW YORK

Metropolitan Museum of Art: Architectural drawings, furniture, photographs and even ceramics comprise

the hundred objects of Frank Lloyd Wright's dusted off to accompany the permanent installation of the living room he designed for the Fox-Little House. Ends Feb. 27. (3537100)

Whitney Museum: The 75th anniversary of the exhibition of The Eight, the group surrounding artist and teacher Robert Henri, is being remembered with nearly half of the 80 paintings first shown at the New York Macbeth Galleries in defiance of convention established by the National Academy of Design. Besides Henri, works by Luke, Lawson, Shinn and Davies will recreate the origins of modern art in America. Ends March 28.

Guggenheim Museum: Retrospective of French Surrealist Yves Tanguy includes 125 paintings and works on paper from the early influence of de Chirico to a Connecticut insularity where he could contemplate his vague shapes and unidentifiable lunar surfaces in comfort. Ends Feb. 27. (6931390)

National Gallery: On the centenary of Edward Munch's death, a hundred paintings, pastels and photographs show the growing interest in Paris among artists of that time, including Munch, Gauguin, Caillebotte, Daubigny, and Vuillard, in the theme of the exhibition. Ends March 6. See major series by sculptor Daniel Smith are represented in the 50 large works in welded metal included to the exhibit. Ends April 24. (3572700)

Coveras Gallery: The latest in the Coveras's Biennials, a tradition go-

ing back to 1907, concentrates on regional artists of the American west with 30 living painters represented by 106 works. Ends April 3.

## CHICAGO

Museum of Contemporary Art: 300 works from the superb modern Russian collection of George Costakis preserves the exuberant hopes of cubo-futurism, suprematism and constructivism through the paintings and designs of Kluin, Gurskii, Rodchenko, and Malevich before their extinction by Stalin. Ends March 13.

## LONDON

The National Portrait Gallery: Van Dyck in England—if not unquestionably the greatest, peace Holbein certainly the most prolific and lastingly influential of our Court Painters, establishing the image of romantic, doomed Cavalier grandeur in its final years. He could not have done this without an army of studio assistants and it is easy enough to recognise the fruits of the production line, but he was a wonderful artist for all that. He is a painter's painter, steeped in the works of the earlier Italian masters, and the worthy successor to his own master, Rubens. Ends March 20.

## PARIS

Claude Gellie or Le Lorrain (1800-1882), as his name indicates, was born in Lorraine but spent his creative years in Rome. He was a painter of luminous landscapes and a poet of the sea. He influenced

Turner and Monet and was admired by Goethe and Keats. His love of nature charmed the English, yet his compositions failed to appreciate him fully. Thus many of the oils, drawings and engravings in this exhibition, significantly organised on the initiative of the National Gallery of Washington, will be seen for the first time in France. Grand Palais. Closed Tue. Ends May 16 (280 3926)

From Carthage to Kairouan, 2,000 years of art and history in Tunisia. Magnificent mosaics and a vast model of the Kairouan Mosque recreate the succeeding Phoenician, Roman and Islamic influences on art in Tunisia. Petit Palais. Closed Mon. Ends Feb 27.

The Hague School of painting: 180 oils and watercolours by 18th century Dutch artists depict mostly the sea and the seashore in a poetical mood or genre scenes and culminate gloriously with the beginnings of Van Gogh and Mondrian. The exhibition will go on to London, and The Hague, Grand Palais, closed Tue. Ends March 28 (381 5101)

## VIENNA

Kunsterhaus: Aspects of present day art in the Soviet Union from the Ludwig collection. Ends Feb 25.

Wiener Secession: Retrospective of Arik Brauer including oil paintings, gouaches, tapestries, sculptures and jewellery.

## WEST GERMANY

Berlin: Naturgalerie, 50 Potsdamersasse: Development of video art in West Germany from 1963. Ends March 6.

Munich, Lenbachhaus, 33 Luisenstrasse: More than 200 paintings by the Russian artist Alexei von Jawlensky (1864-1941), and 15 works of friends and contemporaries. Ends April 17.

Nuremberg, Kunsthalle, 32 Lorenzerstrasse: This is the only German venue of New American Realism, a much applauded show of paintings, water colours, drawings and sculptures from 1960 to 1980. Ends April 10.

Stuttgart, Staatsgalerie, Konrad Adenauer Strasse: 16th and early 17th century Italian masterpieces reflect the beginnings of Baroque. Ends spring 1983.

Frankfurt, Kunstverein, 44 Markt: Drawings and paintings depicting human beings from between 1960 and 1970 by Pier Paolo Pasolini, the Italian movie director. Ends Feb 27.

Düsseldorf, Kunsthalle: The show offers a comprehensive survey of Herold's work. The 80 paintings include works on loan from Paris, New York, London and Moscow. They are supplemented by a dozen sculptures. The focal point of the show is the gigantic La Danse. Ends April 4.

Tübingen, Kunsthalle, 157 drawings, in the works of the only German artist by Jean Dubuffet, the French Art Brut painter and sculptor. Ends March 6.

Cologne, Rautenstrauch-Jossé Museum: The only German venue of an exhibition featuring 2,000 Mexican wooden dance and death masks. Also Pre-Columbian objects on loan from the Instituto Nacional de Antropología e Historia in Mexico City. Ends May 15.

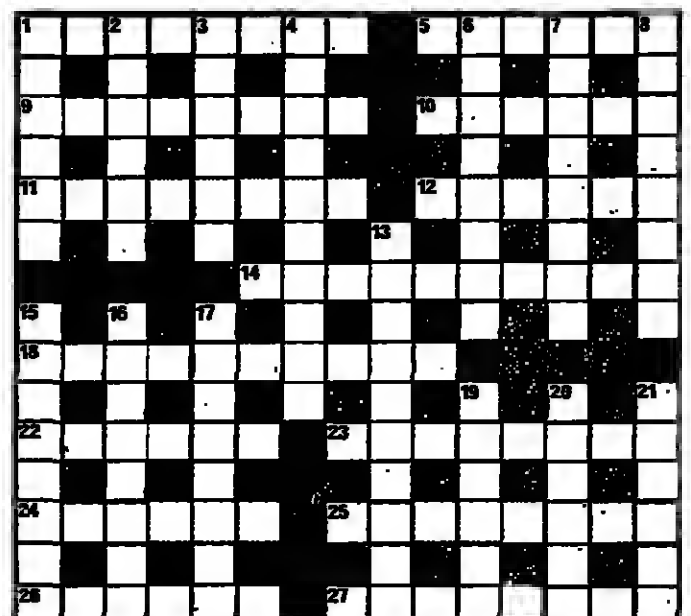
## F.T. CROSSWORD PUZZLE No. 5,106

## ACROSS

- 1 An air of grief (8)
- 5 Get a new escort duck! (6)
- 9 Arriving looking suitable (8)
- 10 Certainly fashionable act (6)
- 11 About three times worker is a renegade (6)
- 12 Lethargy among the last up ordinarily (6)
- 14 Where to buy drinks inside? (6-4)
- 18 Roman store rebuilt for Flaminio (10)
- 22 Farmworker plants two pounds in a row (8)
- 23 Fletcher's playmate in Texas (8)
- 24 True, Turkey borders this land (6)
- 25 Soldier entertains everyone a way to organise a dance (8)
- 26 German man in empty study may be drunk (6)
- 27 Encourages bridge players in one suit (8)

## DOWN

- 1 Overcoat for mediaeval servant thanks to poet (8)
- 2 Grotesque bird has no company (6)
- 3 Figure it's right to support decorated Greek character (6)
- 4 Consumer area (6-4)
- 6 Faithful little girl and boy on time (6)



7 The odds on Scotsman being a player (6)

8 Signal to stop annoyed Tennyson's knight (6)

13 Declare solemnly a ship always at head of estuary (10)

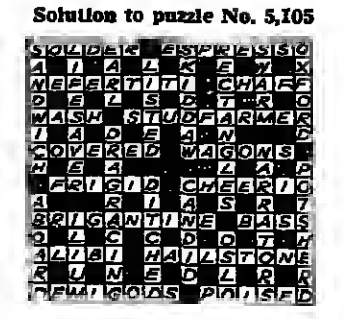
15 Rough person is to us the depths of Hades (6)

16 Quiet time to make a stand (6)

17 Main guide (8)

19 Nowhere to develop his work (6)

20 Quintus treated chorea (6)



Solution to puzzle No. 5,105



## FINANCIAL TIMES

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Thursday February 24 1983

## A defeat for pay targetry

THE water workers' settlement is a serious defeat for the Government, and Ministers are not bothering to conceal their chagrin. It is hardly a surprising event, though, for the risk of such a confrontation is built in to the Government's whole approach to public sector pay, as we have argued repeatedly. The attempt to impose a low pay norm on a large and dangerously underfunded area of the public sector is an invitation to a battle of wits. Unless every skirmish is to be seen through to the bitter end, this is a dangerous undertaking.

The policy, it is true, has secured some notable successes, with moderate settlements and a growing reluctance to strike; but the determination which secured these results was based on a policy which left no room to recognise special circumstances. The report of the inquiry into the water dispute may show how far the water workers were justified in complaining of a relative decline in pay. What is already clear is that the workers believed strongly in their own case. A sense of grievance in a genuinely strategic industry was always liable to cause a nasty upset.

The trouble is that just because the policy is rigid, any damage could become widespread, as Ministers clearly recognise. The dispute teaches all the wrong lessons: pay is determined in a battle between the militant working class and the Government, and muscle wins.

### Contrast

Negotiations with other key groups are bound to be tense. Government efforts to remind workers that pay lost in a strike is only slowly won back after a settlement are unlikely to make much difference. For militants, victory is its own reward; the main hope must be that workers in other industries are not in a militant mood, as the miners have not been recently.

The contrast between peace in the coalfields and the solid strike in the normally peaceful water industry is worth underlining. The miners were not directly subject to pay targetry, and the political challenge which it implies. The Government constraint here consists solely of a limit on external finance for the industry. Since coal has to compete with other

## Facade of unity in Algiers

ON THE face of it, the Palestine National Council has delivered a heavy blow at President Reagan's Middle East peace proposals, and in that sense the nine-day meeting which ended in Algiers earlier this week has been a setback. But at least, on the most optimistic construction of the final communiqué, the U.S. initiative has not been categorically rejected. To that extent, Mr Reagan's plan remains just about on the table—or it would remain on the table if the Israeli Government of Mr Menachem Begin showed any interest in it.

The essence of Mr Reagan's plan was for the creation of some kind of Palestinian entity on the West Bank, falling short of a fully-fledged state, and in association with Jordan. Under pressure from the hard-line factions in the Palestinian movement, the moderates led by Mr Yasser Arafat, chairman of the Palestine Liberation Organisation, were forced to concede a final resolution which rejected "consideration" of this plan without rejecting the plan itself. Whether this semantic distinction is important will be open to rival interpretations.

### Concessions

Instead, the PNC has fully endorsed the more far-reaching peace plan adopted by the Arab summit at Fez last year, which calls for a Palestinian state on the West Bank with Jerusalem as its capital.

This Arab plan would require even greater concessions from Israel than the Reagan proposals, and would be that much more difficult to negotiate. If there is an optimistic construction to be placed on the PNC's endorsement of the plan, it is that the hard-liners in the Palestinian movement have been reluctantly persuaded to back a scheme which would, by implication, involve recognition of Israel rather than the destruction of the Israeli state. Moreover, it is inherently desirable that the Palestinian movement should keep in step with the Arab League.

Finally, the Palestine National Council has supported the idea of a confederal relationship between the West Bank and

Jordan. This may be interpreted as a tentative step towards one of the crucial elements in the Reagan proposal, and may thus help to keep the President's scheme on the table, even if the Council has formally refused to consider it.

Yet no lotting up of all the marginal plus points in the PNC's final resolution can conceal two central facts. The first is that the effort to maintain a facade of unity between the rejectionists and the moderates has resulted in very little movement on those issues which could improve the chances of a negotiated settlement.

### Facts

The second fact is that, even if there is some validity in an optimistic interpretation of some of the PNC's resolutions, it will make no difference unless Israel can be persuaded to look in the same direction of a negotiated peace process. Here all the evidence is discouraging.

The resignation of Mr Ariel Sharon as Defence Minister is a eloquent testimony to the force of the Kahan report on the Beirut massacres; but his retention in the Israeli cabinet as minister without portfolio is equally eloquent testimony to the power of Mr Sharon's position in the government. Even if the Palestinian movement had been prepared to consider the Reagan plan, there is no evidence that Mr Begin would be willing to follow suit. On the contrary, his entire policy is directed at de facto absorption of the West Bank as part of greater Israel.

In an attempt to speed up negotiations on the withdrawal of Israeli and Syrian troops from Lebanon President Reagan has offered to guarantee the security of Israel's northern borders. But the response of the Israeli Government has been to reiterate once again that it will take care of its own security. Unless the U.S. can induce Israel to reconsider its attitude to the Palestinian problem—and it has had no success in this direction so far—the prospects for progress in the Middle East look grim indeed.

BRITAIN'S water workers will return to work this morning after 31 days of the industry's first-ever all-out national strike—so ending one of the most extraordinary industrial disputes in the UK in recent years.

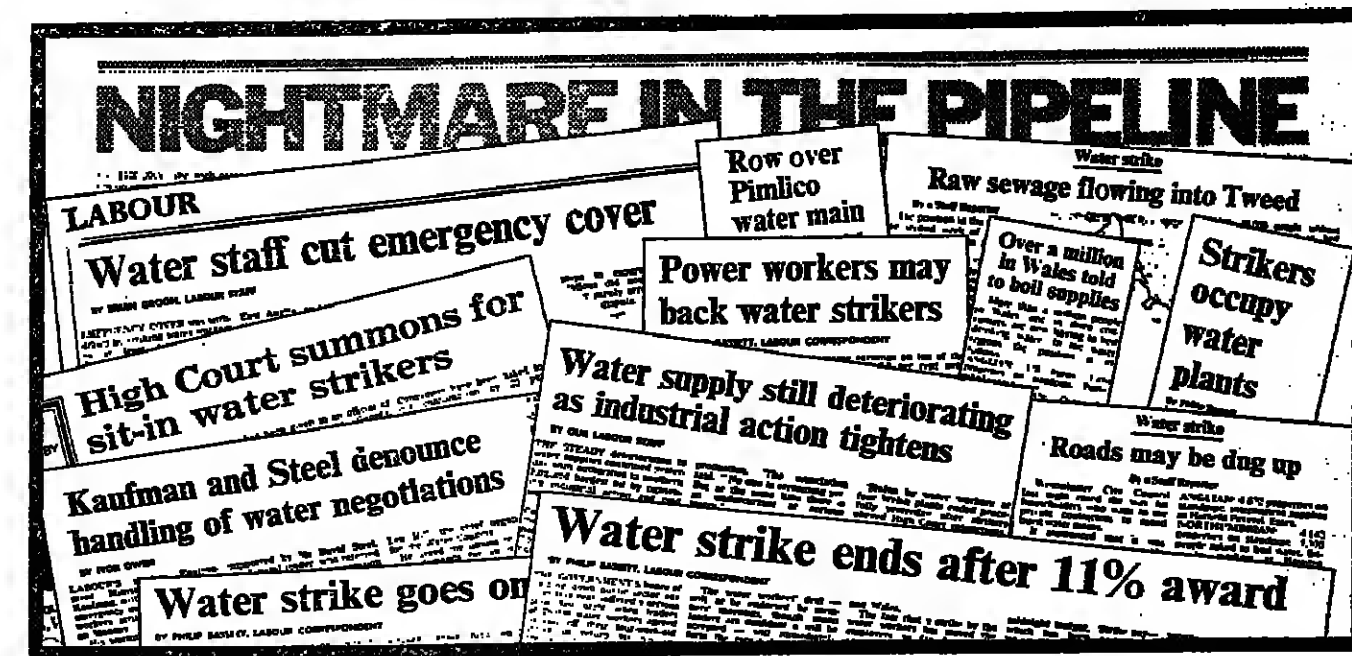
Extraordinary, because few thought it would ever happen at all—and when it did, its effects were nowhere near as dire as had been predicted. Extraordinary, because the normal grim combat of a strike was turned at times into farce mainly by a series of industrial relations gaffes by the employers. Extraordinary, because of the rock-solid support for the strike throughout by union members. Extraordinary, too, because the whole dispute has involved only 28,000 workers. Most extraordinary of all, because the scale of the unions' achievement in the final outcome: the claims that this is the first major trade union victory since the Government took office may well be justified.

Following the agreement to return to work reached late on Tuesday night on the basis of the Johnston committee of inquiry, all sides involved in the dispute were yesterday taking stock, examining the strike's likely impact in key areas.

● **The Government.** The strike marks the first real failure of the Government's "resolute approach" in dealing with the unions. Since taking office in 1979, the Government has been determined, virtually at whatever cost, to avert and win the big strikes which have been launched annually—all of them in the public sector. In 1980, the Civil Service in 1981, the National Health Service and three rail strikes in 1982. Only the miners' strike in 1981 over pit closures forced a swift Government retreat—and even then the climbdown has been clawed back by a piecemeal but constant programme of closures by stealth.

Backed up by rising unemployment and three tranches of labour legislation, the Government's strategy has been remarkably effective. The same approach was tried with water, with the Government in November in effect instructing the water employers not to make a projected 6 per cent pay offer which might make them liable to a considerably less expensive settlement at about that level—but to offer 4 per cent instead. That was in line with its policy of trying to hold down public sector pay.

In retrospect, with a deal which even the employers acknowledge will push up average earnings by 10 per cent, this move could hardly have been more damaging. It enraged the unions, and despite the pro-Conservative sympathies of most of the regional water authority chairmen, distanced the employers who were already troubled by the Government's surprise abolition last July of their umbrella body, the



### National Water Council

Since then, the Government's supposed policy of non-interference in industrial disputes has looked increasingly ragged. When Mr Len Hill, chairman of the employers' negotiating committee, made his famous offer of £10.25 a minimum from productivity improvements on the BBC's World at One programme, Mr Tom King, Environment Secretary, could barely contain his impatience to appear to counter Mr Hill's offer. As Mr Denis Howell (Labour MP for Birmingham, Small Heath) told the Commons during its debate on the dispute: "When he [Mr King] was asked by Mr Brian Widdlake [the presenter] what he was doing, was he attempting to correct, or was he interfering in the negotiations, he said 'No. Mr Widdlake then asked him: 'If you are not interfering, Secretary of State, what are you doing in this studio?' Game set and match to Mr Widdlake."

Other Government interventions, particularly by Mr Norman Tebbit, Employment Secretary, have hardly been helpful, though they may be as helpful as some of the mud thrown by Mr Tebbit when he attacked the constitutional validity of the unions' pre-strike ballot may stick in the atmosphere created by his speech. Papers on union democracy, and the water strike has led both Mr Tebbit and right-wing pressure groups such as the Centre for Policy Studies and the Institute of Economic Affairs to force no-strike agreements in essential services back on the political agenda.

● **Pay.** With a deal on earnings 31 per cent more than that won by the miners, traditionally one of the highest settlements in the pay round, the Government's hopes of containing the level of pay increases this year, especially in the public sector, have sustained a setback. Even though the Government's employers are still arguing about its actual value, the deal

is clearly far in excess of the current general level of pay settlements.

Behind the accusations about pricing themselves out of jobs, which do not easily apply in a labour-efficient, capital intensive industry such as water where productivity improvements have already brought the manual workforce close to its optimum level, all the Government can hope for is that the deal will be seen as an aberration which will not flow through to the other key areas of gas and electricity supply.

Industrial relations managers in these two utilities have been the knock-on effects of a high water deal, and settlements in gas and power are bound to be inched up.

But the knock-on effect is not a simple one. Gas and power

Government and employers may therefore try to present the water settlement as a one-off deal. While true, to do so is itself dangerous from their point of view, in that it vindicates if only to some extent the water unions' claim that they had fallen behind on pay.

Dr Tom Johnston, the chairman of the inquiry, has still to pronounce in his final report on the issues. As yet, then, the only pay policy victory is in the astringent thinking of the earlier Buchanan mediation report, whose terse rejection of comparability because of the current economic climate stands as a precedent which other employers will inevitably deploy.

Employers. The water employers' record in the dispute is poor, though perhaps if the

## The strike will give new heart to the trade unions... it will be taken up as a rallying cry

workers are already beginning to mutter about their traditional differentials being eroded by the water deal. The unions involved are bound to press for their members' interests as hard as the water unions pressed for theirs.

The complication is that the General, Municipal and Boiler-makers' Unions (GMBU) is now the majority union in all three public utilities. The knock-on effect may well then be double-edged. Having just fought a case based on the pay gap between water and gas and electricity, which has cost it more than £1.5m in strike pay alone, the GMBU is unlikely to undo the outcome of the water strike by reaching deals in gas and power which will widen that gap again.

shrewd Mr Jim Dickens, the NWC's director of manpower, had banded the employers' case in public rather than Mr Hill, everything might have been different.

If the water workers were virgin strikers, the NWC were virgin employers—and it showed. Pulled every which way by political and practical considerations, three distinct lines were often emerging: maladroitness from Mr Hill, professionally agile from Mr Dickens, and brutally political from Sir William Dugdale, NWC chairman, who sold the pass in a TV interview: "If you elect a Government they call the shot, and I'm a loyal servant of every successive prime minister I work for. If they say do this, I

chief negotiator, seem like the employer — calm, quiet and rational—and Mr Hill seem like the union — belligerent and belligerent — a boost to the union movement has been achieved in the water workers' case is even more peculiar. Though the unions' evidence to the inquiry was described by one union official as "bombproof", it explored fully the gap between water workers' pay and that in gas and electricity. It did not argue the case on detailed, job-for-job comparison grounds: the employers failed to exploit this. Equally, the unions took the day without winning over the public: in contrast to the NHS dispute, where low pay won sympathy, average earnings of £18.90 could not. The odd result of this, though, was a relative indifference by the public to a strike which did not affect too many consumers.

● **Unions.** The 1975 drought led the water industry to increase automation and reorganise the pattern of water mains, as a result automatic pumping stations and treatment plants mostly stood the test of four weeks of inattention.

Industry — perhaps because the recession had already reduced demand — remained largely unaffected, though some small-scale lay-offs occurred. Some 3m consumers were cut off, and these supplies will not be reconnected immediately. A more extensive long-term effect is likely to be the damage done by untreated sewage being poured straight into rivers, particularly following a lengthy effort by water authorities to clean up the UK's river network, which in many cases has now been jeopardised.

● **Arbitration.** Mr Pat Lowry, Acas chairman, and his team have enhanced their reputation. They have been determined to see the dispute resolved, and have worked hard to achieve a result. The collapse of the final inquiry as a team, so that the final judgment had to be made by Dr Johnston alone, is only part of a shadow of suspicion on the value of the Acas involvement.

Finally, when the union trumpeting has stopped and the employers have stopped licking their wounds, both sides may well use in a joint determination to avoid a repetition of the strike, based on a simple reluctance to take each other on again. The conclusion being drawn yesterday on all sides is that in industrial relations, the song remains the same: clout it out, and muscle means money.

## Men & Matters

### Sales register

The marketing powerhouse that drives the IBM corporate empire has claimed another victory.

From the ranks of the office equipment and computer giant's draconian sales force John F. Akers, aged 48, has emerged as the number two man at the \$34.5bn-a-year company.

A Yale graduate who joined IBM as a sales trainee in San Francisco in 1960, Akers was appointed president in a management reshuffle on Tuesday which clarifies the corporate succession.

Akers, who has a reputation as a white-knuckled marketing man, joins John Opel, aged 58, IBM's hard-driving chief executive who became the company's sixth chairman, succeeding Frank T. Cary, aged 62, who has stepped aside after 10 years in the post. The executive reshuffle completes a management transition begun several years ago.

Most recently, Akers was in charge of the company's information systems and communication group, one of the three main divisions within IBM. "He is a hard hitter who has shown he can get results," said one Wall Street IBM watcher yesterday.

As a senior vice-president, Akers beat other contenders for the president title, most particularly Paul J. Rizzo, aged 55, a senior executive with a background in corporate finance and planning who was named vice-chairman, a post which has been vacant since 1977.

"IBM is stacked three deep with seasoned executives," Ulrich Weil, a computer industry analyst with Morgan Stanley, the Wall Street investment bank, said yesterday.

But Akers's marketing experience was almost certainly the decisive factor. IBM is a company founded on its well-oiled marketing machine and on the heritage bequeathed by Thomas

Watson, an Ohio farmboy turned travelling organ and sewing machine salesman who built the company.

The top management changes are not seen on Wall Street as signalling any major redirection of the company, rather a continuing emphasis on sales and marketing strength. Last year this strategy, under the direction of Opel, who has effectively been running the company for the past two years, led IBM into the personal computer market for the first time in a move which has proved to be very successful.

### High spirits

Hong Kong's years of cheap booze and fags came to an end yesterday when Flanery's retort John Bremridge slapped on king-size tax increases. A packet of 20 American cigarettes will now cost around 55 pence, against a previous 40 pence—still not a price likely to cause Londoners to shed tears of sympathy. A bottle of that other everyday necessity, champagne, goes up from around £9 to around £10.50.

But Bremridge has chosen wisely the spot to hit hardest. Duty on a litre of brandy goes up from £2.70 to £2.70—compared with a duty increase on other spirits from £2.10 to £4.80. Hong Kong's drinkers are the highest per capita consumers of cognac in the world. Not just any old cognac either—most locals won't sniff at anything less than VSOP.

Lately, however, local industrialists have been calling for drinkers to shun cognac. Not for health reasons, but because Hong Kong's digital watch exports to France are being constrained by French quotas.

The local watch trade association has attempted to organise a brandy boycott by way of retaliation, though in recent weeks the idea has been



rather swamped by the alcoholic bonhomie of Chinese Lunar New Year. Bremridge's brandy tax hike now offers the drinker a virtuous choice: sip cognac, and help close the budget deficit—or shun cognac and give moral support to the Hong Kong watch industry. Either way, a timely gesture.

### Fourpenny one

Gone are those carefree days when an Englishman could say: "I don't care a groat."

Such is the financial vigilance of Treasury Ministers that they are even now legislating in the Commons to end a series of payments that originate from the time the groat was in circulation.

One of the clauses in the Miscellaneous Financial Provisions Bill will enable the Treasury to cut administrative costs by buying out an annuity of £16,217 which the Duchy of Cornwall has been receiving since 1883 to compensate for earlier duties it levied on the coinage and on

The Treasury will pay the Duchy what is termed "reason-

able compensation," calculated on the investment that would be needed in an appropriate Government stock to provide an income equivalent to the redeemed annuity.

### Worldly wise

Nearly four times as many people recognise ET as Chancellor of the Exchequer, Sir Geoffrey Howe, according to a poll by the magazine "Movie Star".

Social psychologist Dr David Ingobly said it confirmed the tendency for people to remember pleasant things but push anything unpleasant to the back of their minds.

But just wait until the Budget...

### Fits the bill

There is always keen competition among MPs to secure the slot before the Commons Budget statement for introducing a Ten Minute Rule Bill.

This is the way of publicising a pet project which is unlikely to reach the statute book. And on Budget Day, of course, not only is there a packed, if occasionally impatient, House but the Bill is broadcast for the only time in the year.

On March 15, the spot will be taken by Dr Edmund Marshall, Labour's psephologist and mathematician from Gooles. He will seek leave, appropriately, to bring in a Bill "to provide for the annual review of arrangements for the broadcasting of parliamentary proceedings."

### Economic cycle

An economist: One who will know tomorrow why the things he said yesterday did not happen today.

Observer

## WHAT IS HAPPENING IN FINANCIAL FUTURES

The Banker, in the April issue, will be discussing the international opportunities for expanding the activities of Financial Futures markets in London, the U.S. and Bermuda. To be included:—

- \* LIFFE, the first six months trading experience.
- \* Innovations and competition among the U.S. exchanges: Chicago, Kansas, New York, Philadelphia.
- \* The impact of stock index contracts and the emergence of options on futures.
- \* The prospects for the electronic International Financial Futures Exchange of Bermuda (Intex) due to open in the spring.

This important study will provide a significant opportunity to banks and financial institutions wishing to advertise their commitment and experience in these markets.

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## ECONOMIC VIEWPOINT

## Job thoughts from the Mersey

By Samuel Brittan

THE PROBLEM with controversial economists is that their work tends to be accepted or rejected on political grounds. Yet if there are any good, what relevant for people of different political beliefs; and it will be possible to derive alternative policy suggestions different from their work.

These thoughts are brought to mind by a report *Unemployment, Cause and Cure*, by Prof. Patrick Minford and his associates at the Liverpool Research Group. It will be published by Martin Robertson on March 24 (Price £12.50). The book should be judged on its own merits, but it is known that Prof. Minford's work is taken seriously in government circles.

Minford's study is concerned essentially with union monopoly. All monopolies work by reducing volume to obtain higher prices (not rising prices) and unions are no exception. Union monopoly pushes up wages per hour at the cost of

## Rational self-interested moderates

reducing the number of man hours worked in the unionised sector. The danger to employment has nothing to do with extremism or subversion. It is in the nature of labour monopoly and can be exercised just as much by rational self-interested moderates.

The socially beneficial role of unions is to represent individual employees and protect them from harsh treatment or discrimination. The monopolistic collective bargaining function is at best a promoter of a dual labour market: a better paid unionised sector and a second, submerged sector into which the less fortunate are crowded. If the displaced workers are unable or unwilling to find places on the secondary labour market, unionised pay settlements serve to increase unemployment.

Unemployment will worsen if either union power increases or unions make more use of their existing power. The former

influence can be established easily enough from the growth in union membership. According to official figures, the number of union members in the UK grew from 10.5m in 1950 to 13.5m in 1979, representing an increase from 45 to 58 per cent of total employees. (The percentage of workers covered by union agreements was higher—about 70 per cent.) The number of union members fell back in the ensuing recession to 12.2m in 1981, but because of the fall in total employment, the union percentage fell only a couple of points. The Minford model of unemployment is quite simple. Over a short period (which he regards as shorter than most other economists) unemployment can be swollen or diminished by two economic shocks or by unexpected changes in monetary or fiscal policy. But the underlying rate (which corresponds to the Non-Accelerating Inflation Unemployment, or NAIRU) and which Minford still calls the "natural" rate and which he estimates at 2m to 2.5m depends, in his view, on the interaction of union monopoly power and the tax and benefit system.

The mechanism is shown in the accompanying table (which is not to be found in the published volume). There has been a major newswriting in unionisation over several decades. On Minford's model, if unionisation had remained at the 1955 level, there would have been a modest £11 a week differential between union and non-union wages. Average wages for male manual workers would have been only about £117 per week compared with £140 actually recorded last November. On the other hand, a million or so extra people would have been employed.

Increased unionisation has thus raised both the average wage and the unemployment rate. Of course no published figures for the union/non-union pay differential, but Prof. Minford estimates that the average pay level in the unionised sector at the end of last year was £160 per week. The non-union workers were, he believes, crowded into occupations paying, on average, £90 to £100 per week. This normal earnings level, he suggests, was only 61 per cent above the typical

## Union and Non-Union Pay and Benefits

November 1982, £ per week		
Male manual workers		
	Without increase in unionisation	Estimated actual
Average earnings	117	140
Union wage	120.5	160
Non-union wage	109.5	94
Grossed up benefit income	88	88
Actual benefit	70	70

Source: Liverpool Research Group

## Workers displaced by union monopoly go on to the dole—or into the submerged secondary sector

receipts from social security when unemployed, after allowing for tax and expenses. The estimates will of course be countered by other experts. But they are much less surprising than they may seem if we reflect that the typical non-union manual worker is not a well-paid professional, but, say, an unemployed electrician who washes dishes or (in Liverpool) drives taxis, or a young person in a dead-end job.

The question that Minford is trying to answer with such examples is the following: "How can union monopoly bargaining possibly price people out of work, when they can get a job in the non-union sector?" His response is that as a result of workers being crowded into that sector, pay rates tend to drop to a level not much better than the social security minimum. In fairness, one should quote Prof. Minford's actual words: "There is nothing in the analysis to suggest otherwise than that unemployment is unpleasant and degrading." But "the alternatives to unemployment, non-union jobs at non-union wages, are even less attractive." One half of Minford's reform

programme consists of measures to tackle the "unemployment trap", i.e. to increase the gain from taking a job as opposed to being unemployed. His first listed item is to introduce a maximum statutory ceiling or "cap" of 70 per cent for the ratio of total unemployment benefits to net previous income from work. This is to be combined with tighter work-seeking tests for the granting of benefit.

As I am going to disagree with the cap—because, for some low-paid workers, a 70 per cent benefit ceiling will bring real hardship—it is only fair to point out straightaway that Minford combines it with proposals for raising child benefit by £2.15 to £8 per child and raising personal income tax thresholds by 40 per cent over two Budgets. He estimates the maximum net cost of his measures—before the full revenue feedback from more employment—at £3.1bn in 1984-85.

It does not cost me anything to oppose the cap; indeed I benefit from fewer unpleasant letters. But there is still a flaw in the proposal, apart from it being possible to pay too high a human price even for reduc-

ing the published unemployment percentage. (In Continental countries where it is in force, productivity, real pay and benefits are all higher.) The basic flaw is to attempt to tackle the employment-destroying effects of union monopoly by penalising those priced out of work and therefore forced into the unenviable choice between the dole and a search for employment in the inferior secondary labour market.

To say that the non-unionised secondary market always "clears" is, as Minford recognises, a matter of method and definition. Let us suppose that, as in the Great Depression in the U.S. in the 1930s, the best way for an unemployed man to price himself into work is by selling shoe laces at the street corner (and not many of them at that because of the other shoe lace sellers' competition). Is it sensible or necessary to keep the dole below the level of shoelace takings as unemployed? Would it not be better to tackle directly the causes of an absence of "real jobs"? For this reason I have much more sympathy with the Minford measures for subjecting labour monopoly to the full rigour of anti-monopoly law than for his dole limit.

Minford (and his lawyer associates) have three specific proposals on the union side. They are: 1—Any contract contingent on the union status of the employee would be invalidated. Closed shop agreements, explicit or implicit, would be "null and void".

2—Special immunities would be withdrawn from unions. Strikes would be subject to action for damages unless clauses authorising strikes were expressly written into collective agreements. 3—A Labour Monopolies Commission would investigate breaches of competition in labour markets—roughly on the lines of the Monopolies Commission.

Lawyers and industrial relations specialists will no doubt dispute the details. But there is still much to be said for them. The desirable role of unions is to protect individuals—especially the weak and more vulnerable—against harsh treatment; to add "voice" to

the somewhat feeble threat of "exit" among the weapons of the unfortunate, the huddled and the downtrodden. The proposed change should not reduce the union role here and may even enlarge it.

If the distribution of wealth and income resulting from a free labour market is unsatisfactory, the appropriate reform is to try to redistribute capital holdings (remember Barry Riley's and my North Sea equity for all)—not to try to rig pay rates in the market place.

A final thought on the unemployment trap and social security benefits. However unlikely it seems today, it is all too possible that a major economic upturn might not go very far before it ran into labour bottlenecks (side by side with continued unemployment) by rising increases in earnings. The new NIESR Review is as worried as Minford about this possibility. It happened in 1978-79 when unemployment was 1.1m to 1.2m and it could

## Ways of cutting unemployment

happen now with unemployment at 3m. So anything which increased work incentives would enable the next upturn to proceed further (or more technically would lower the NAIRU). I would therefore take what Minford might regard as the coward's way out and support the child benefit and tax thresholds proposals, but not the dole limit. These would, he believes, reduce unemployment by 400 to 500,000—surely not negligible. He puts the fiscal cost of these alone at £4bn (nearly £8bn before allowing for incentive effects).

His own package including the dole limit would, he believes, cut unemployment by 900,000 and would, as we have seen, cost less. But for the reasons given, it would be best to forego this promised extra impact and try to make up the same ground by proceeding with more fundamental changes in union and labour market law, custom and behaviour.

## Lombard

## Come back Opec all is forgiven

By Nicholas Colchester

THIS WEEK all eyes turned to Riyadh in the sustained illusion that the Opec ministers still have it in their power to make or break the oil price. Yet these ministers were not really arguing about price at all but about production volumes—about getting an adequate share of the action in a market over which they have lost control. The Opec reference prices are today like an old price list fluttering through the broken window of a closed-down sale.

It is buyers who are now making the oil price. They will decide how far it tumbles because the only short-term limit to the fall will be the buyers' perception that at such-and-such a level oil needs to be snapped up against a more expensive future.

In fact oil buyers have been making the price for some time. There is a strong case for saying that it was the buyers who drove the price of oil up to its 1978-80 peak in the wake of the Iranian revolution: they decided the price would go through the roof and so they decided to stockpile massively. The habit of buying \$34 oil died hard. The International Energy Agency played its part in keeping the consumers happy at this price. For the best motives it was consistently misleading about the short-term market prospects when it warned that any weakening of the oil price should not be taken for granted.

With the oil price at this high level Opec found itself firmly in the production sharing business and not in the price setting business. It tried and tried and ultimately failed to revive its dwindling corner of the world's energy market. And with its failure the spot price developed rapidly as THE trading price of oil and not just a Cinderella upstart by her doomed sisters, the long-term contracts.

Now that the ascendancy of the customer has become so visible, what should Western Governments do about this unwanted — one even suspects unwanted — freedom of choice? In purely economic terms there is a case for enjoying the downward swoop of the roller coast-

ter. Yet Mr Ted White, of Petroleum Economics, expressed a telling caveat upon me recently. Energy in all its forms is a strategic commodity, vital to modern life, for which there is no substitute. The cheaper oil becomes, the more it ousts competing forms of energy and becomes a strategic commodity in itself. This was the searing lesson of 1973.

The cost of reaping the benefits of a lower price for this most convenient form of energy is one of geopolitical risk. Mr White reckons that 75 per cent of the world's estimated oil reserves which cost less than \$20 a barrel to recover are located in the Arabian Gulf, the USSR and China. This oil will supply our needs at a lower price, but does the West want to become dependent upon it? The erosion in the Middle East of the Pax Americana (an erosion which, paradoxically, undermined Opec's unity) argues against the West becoming too wedded to Gulf oil, let alone oil from the other two.

While western industries and consumers would like to enjoy the new energy ride, western governments will not want them to. France would seem an obvious example of a country that should revel in Opec's fall. Yet France has invested heavily in energy independence and will be loath to see its nuclear programme turned into a white elephant. Already it is clear that the French Government is not going to pass lower crude prices onto the consumer but will make up the difference in tax. It seems likely that the British consumer too will be "protected" from the delights of cheap fuel as the Government replaces a dwindling flow of revenue from the North Sea with higher taxes on energy consumption.

Tax investment in alternative energy, a wobbly banking system and geo-political fears—these factors will propel western governments towards the interventionist, bureaucratic nightmare of arranging among themselves what, till now, was perforce provided courtesy of Opec.

## Letters to the Editor

## The Government's main economic achievement

From the Economics Partner, Messel and Co.

Sir,—In Lombard on February 21 Samuel Brittan argues that it would be futile to seek a balanced budget because of deflationary problems. He emphasises three—the cyclical variation of the budgetary position, the scope for inflation adjustment to the public sector accounts, and the treatment of capital expenditure.

In the last few years Mr Brittan has been an articulate and effective supporter of the Government's medium-term financial strategy. This strategy has involved gradual reductions in the ratio of the public sector borrowing requirement to gross domestic product. The result, that Britain now has the smallest budget deficit in relation to national income in the industrialised world, has contributed very significantly to the deceleration of money supply growth and to the slowdown of inflation. This has been the Government's main economic achievement.

## Taking a tip can be costly

From Mr A. Shaw

Sir,—In the penultimate paragraph of "Taking a tip can be costly" (February 19) Mr Lawson compares tipping shares with tipping reeferies. Surely they are exactly the opposite.

You would keep quiet about a racing certainty so as not to lessen the odds. You tell everyone about a share to raise the price—the more buyers after your purchase the better.

A. Shaw, 11, Furzehill Crescent, Halfway, Sheerness, Kent.

## Credit insurance—definition

From the Managing Director, Credit and Guarantee Insurance

Sir,—May I refer to the article (February 19) about the insurance available to individuals who borrow money, against misfortunes such as unemployment, accident and sickness. In the U.S. such cover is often termed "credit insurance" and, although the concept of the cover has crossed the Atlantic, it would be confusing if the term becomes part of business parlance in our country.

In the UK, and in all the industrial countries of Europe, "credit insurance" relates to the protection of traders and manufacturers against bad debt losses directly caused due to the default of other commercial parties with whom they have a

contractual relationship. The majority of transactions are underwritten in one or another form of customer default insurance. The second category is supplier default insurance. The established generic term for customer default and supplier default is "credit insurance".

Perhaps the American insurance companies concerned can be persuaded to market their services by using a name which exactly describes the cover they offer.

V. J. Fowler, Credit and Guarantee Insurance Company, Colindale House, Nineing Lane, EC3

## The mails must get through

From Mr M. Mitchell

Sir,—The absurd situation which arose over the AB2 allotment letters highlights the nonsensical arrangement of dividing the mail into "first" and "second" class. This can only be done by employing people to sort and then hold in the second in order to ensure that they arrive later—the cost of this extraneous operation being paid for by the premium on so-called first class mail. It is common experience that this by no means always occurs, and the most recent example of human error is hilarious.

It is surely time that this was discontinued, since the sole objective of the Post Office is to deliver mail safely and in the minimum time. If we revert

to the commonsense system it should soon be possible to actually reduce postal rates. As matters stand the PO ranks high as an inflation leader. Any one found surplus to requirements from the sorting office could then be supplied with a bicycle and deliver the mail—on time.

M. R. S. Mitchell, The Old House, Aldham, W. Colchester, Essex.

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M. R. S. Mitchell, The Old House, Aldham, W. Colchester, Essex.

## Destroying the drug fields

From Mr K. Cleary

Sir,—Mr S. Taylor asks (February 18) why we cannot destroy drug peddlers' raw materials at source. We could, of course, for international agencies are quite aware of just where those drug growing areas are.

The problem lies in persuading national Governments to cut through the matrix of crime, corruption, peasant economy interests and foreign exchange self-interest so that they can destroy the drug fields.

In a former career I was much involved in trying to combat drug traffic in South East Asia. I and many other law enforcement officers in many other countries, failed of course. We were searching for Mr Taylor's thousands of needles in an impenetrable, grotesquely profitable drugs haysack. We continue to fail.

Kenneth Cleary, Sunningore, Cuckoo Lane, Clifton Hill, Avon.

## Building societies' boards

From the Chairman, Building Societies Members Association

Sir,—Mr Weir (February 15) makes a wrong assumption about my views. What I challenge is the routine pre-emption of the electoral process which occurs in those building societies where there are contested elections for seats on the board. Existing directors have the right and duty to recommend succession to the board, but that is only to guide and recommend.

"Casual" vacancies often occur in a far from casual manner. The essential question for answer by Mr Weir is why those candidates with board endorsement cannot stand in a normal election. If all is well within a society it should be rare for members to fly in the face of advice from the board, but democracy entails giving the members the chance to do so.

Mr Weir defends the "unreasonable" practice of requiring voters to use multiple votes and thus perhaps to be compelled to vote in favour of candidates whom they would oppose: "plumping" in local elections is open to the same objection as Mr Weir expresses in the case of building society elections yet there seem to be no practical problems. At worst it is an inducement to impulse voting which is surely not the method by which directors seek to be elected. Sometimes asterisks confuse by asserting as eligible for "re-election" those whose previous board service was by the invitation of the existing board. At best the attempt "merely to inform" members is superfluous since boards invariably make use of the directors' report to give this information.

Surely member may be expected to retain information from one paper to another, or in some cases from one side of the same piece of paper to the other?

I commend to Mr Weir and his association the advice of the Electoral Reform Society on the use and effect of marks on ballot papers to denote particular candidates.

Mr Weir chose not to comment on the legalistic withholding of annual returns of societies from members until after annual meetings at which board members are elected. Perhaps he can enlighten readers as to the present policy of the building societies association in this matter.

F. J. Punt, Building Societies Members Association, 107, Filton Street, Barnstaple, N. Devon.

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	23.8	23.8	
	22.6	22.6	
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## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Thursday February 24 1983

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### Second U.S. cable venture to collapse

By Our New York Correspondent

A SECOND major cable television venture in the U.S. is to fold after only nine months of operations. The Entertainment Channel, a joint venture of RCA and Rockefeller Centre Cable, which has close links with the British Broadcasting Corporation (BBC), is to close at the end of next month, having failed to find enough subscribers willing to pay for its service.

Last autumn, CBS abandoned its ambitious Cultural Cable TV service after losses estimated at \$50m. The CBS system was paid for by advertisers, whereas the Entertainment Channel required viewers to pay a monthly charge of \$8 to \$12. Mr Arthur Taylor, chairman of Entertainment Channel, said that the marketplace for pay TV services was developing much more slowly than anyone had anticipated.

### Braun raises profit after restructuring

By John Davies in Frankfurt

BRAUN, the West German electrical appliance manufacturer owned by Giltette of the U.S., increased its net profit to DM 14.1m (\$8.1m) in the year to last September 30, compared with a profit of DM 900,000 in the previous year. The improvement reflected an extensive restructuring of the product range, much of the cost of which fell in the previous year.

Group sales edged down 0.5 per cent to DM 944m, with exports contributing 71 per cent of this figure. Braun has been phasing out hi-fi and photographic products and concentrating on electric razors, hair driers and other personal and household items. Leaving aside hi-fi and photographic lines, group sales went up by 3.6 per cent.

### Orenstein and Koppel reduces loss

By James Buchan in Bonn

ORENSTEIN and Koppel, the West German engineering concern, managed significantly to reduce its 1981 losses last year and will draw on its reserves to report a balanced result. O and K, which lost DM 46.9m (\$19.8m) on sales of DM 1.0bn in 1981, was badly hit by weak demand for its main products, heavy construction machinery. Despite a revival at the end of the year, thanks to the Government's temporary investment bonus, orders booked at home dropped 28 per cent to DM 400m while foreign orders fell 8 per cent to DM 530m. However, the revival in home orders and new orders from abroad allowed the concern to start 1983 with orders in hand up 2 per cent.

## Asset growth of Swiss banks tails off

By John Wicks in Zurich

THE COMBINED balance sheet total of 71 leading Swiss banks which report monthly to the country's National Bank grew by 7.9 per cent during 1982 to some SwFr 462.5bn (\$226.5bn).

This growth rate, which is due partially to a rise in the dollar in the Swiss franc terms, is well below the 14.8 per cent increase recorded for the previous year. However, the 1981 figure had resulted in part from the introduction of precious metal accounts into banks' balance for the first time.

There was a sharp decline last year in the growth in credit demand, mainly as a result of the recession. Domestic credit volumes rose by only 3.6 per cent compared

## Saint Gobain to issue participatory certificates

By David Marsh in Paris

SAINT GOBAIN, the French state-owned industrial conglomerate, is expected to be the first company to raise funds on the capital market through the new government-sponsored "participatory certificates".

The company hopes to launch an issue, perhaps for about FFr 700m to FFr 750m (\$102m to \$109m) in the second half of March, although many details have still to be decided.

Designed for private investors, the certificates will be halfway between a fixed-interest non-repayable bond and a non-voting share. They will offer a yield based partly on the average interest rates on the Paris bond market and partly on an element of the company's consolidated accounts such as its net profits or self-financing capacity.

Under the Government's plan to

allow total capital injections of just more than FFr 20bn for the main nationalised companies in the competitive industrial sector this year, Renault, Compagnie Générale d'Electricité, Rhone-Poulenc and Thomson-Brandt are all planning to make issues in coming months. The total amount is expected to be about FFr 3bn, according to government officials.

These companies are mainly the more profitable nationalised groups which will receive little or no direct capital aid from the state this year but which have a fairly good "image" on the capital markets.

The main question mark hangs over Thomson-Brandt, which slid into large loss last year and, like Cii Honeywell Bull, the state computer company, does not expect to be out of the red until 1988 at the earliest.

The "participatory certificates" will be used by the Finance Ministry as part of the overall reform of the French savings system proposed by M Jacques Delors, Finance Minister.

They are designed to plug a strategic gap opened up in industrial financing by the complete nationalisation of key private-sector groups last year. This cut off their ability to raise funds from shareholders which would have been welcome in the light of the state's inability to come up with sufficient funds to finance the companies' losses and investment programmes.

The Saint Gobain issue will not go ahead until the law establishing the new type of savings instrument is formally passed. This is expected within the next few weeks.

## Philips U.S. deal complete

By Walter Ellis in Amsterdam

NORTH AMERICAN Philips has completed its purchase of the lamp business of Westinghouse Electric in the U.S. and Mexico. At the same time, Philips Electronics, Canada, has bought Westinghouse's lamps division in Canada.

The two deals have cost Philips a total of \$200m, to be paid in cash and notes. The deal was completed only after initial objections by the Justice Department which had urged Westinghouse to find an alternative buyer. Terms had been agreed between Philips and Westinghouse last September.

The purchases, which also grant

Philips the right to use the Westinghouse trademark for seven years, will give the Dutch-based electronics group control of 10 additional plants in the U.S., two in Canada and one in Mexico.

In the U.S., the former Westinghouse plants employ some 6,000 workers, engaged in the manufacture of a wide variety of light bulbs for the consumer, industrial, commercial and vehicle markets. A further 750 workers are employed in the Canadian acquisitions and several hundred in Mexico.

North American Philips is 61.5 per cent owned by the United States Philips Trust, of which Phil-

ips shareholders are beneficiaries. The company had sales in 1981 of \$3bn, and a growth of some 15 per cent is expected following the latest takeovers.

Philips Electronics is part of Philips Canada, itself 80 per cent controlled by Philips NV of the Netherlands.

The Westinghouse deals represent the fourth major North American expansion by Philips in recent years. In 1974, Magnavox was acquired. Signetics followed in 1975, and last year the consumer electronics division of General Telephone and Electronics was taken over.

## Cary hands over IBM top post

By Our New York Staff

MR FRANK T. CARY, chairman of International Business Machines (IBM) for the past 10 years, has handed over the chairmanship of the U.S. computer and office products giant to Mr John Opel, IBM's president and chief executive.

Mr Opel will retain his position as chief executive while Mr Cary will remain a member of IBM's corporate office, the body that provides overall direction to the company, and chairman of the executive committee of the board.

Mr Cary, commenting on his re-

signation, said: "We have a great management team in place, very capably led by John Opel. The company has just completed a record-breaking year and is meeting all its goals." Last month IBM announced earnings for 1982 up 22 per cent at \$4.4bn on revenues of \$24.3bn.

In a series of other promotions following Mr Cary's resignation, IBM's board of directors also elected Mr John Akers to the board and to the position of president.

Mr Paul Rizzo, already a member of the board of directors and of the

corporate office, was elected vice-

chairman. Mr Opel, commenting on the management changes, said: "Frank Cary set the IBM company on course for today's successes and tomorrow's opportunities. John Akers and Paul Rizzo have brought extraordinary skill and judgement to their responsibilities. I am delighted the board has given them this added vote of confidence."

The management changes appear to have taken the industry by surprise.

## Jobs go as Atari shifts output to Far East

By Richard Lambert in New York

ATARI, the leading U.S. maker of video games and a major supplier of home computers, plans to shift most of its manufacturing operations to Hong Kong and Taiwan to reduce its production costs, as reported in later editions yesterday.

The California-based company plans to make redundant about 1,700 people in its home computer division and consumer products group. Manufacturing for these two divisions will be consolidated in the Far East, where Atari makes consumer electronic products.

The decision follows an unexpected and serious fall in Atari's profits in the fourth quarter of 1982, which sent the shares of Warner Communications, its parent company, into a nosedive on the stock market when it was foreshadowed in December.

Warner added that the combination of excess retail stocks of game cartridges and an increasingly competitive market place would cause its earnings in the first half of this fiscal year to fall far below last year's level.

## Conrail earnings ahead

By Our New York Staff

CONRAIL, the U.S. Government-owned railway system which operates 24,000 kilometres of track in the North-East and Mid-West, yesterday reported a net income of \$54.6m in the fourth quarter, but after special gains reached \$83.5m.

The fourth-quarter net earnings compare with a net income of \$26.4m in the 1981 quarter on revenues which fell from \$1bn to \$843m. The sharp improvement in net in-

come reflects a \$19.4m gain from the sale of tax benefits in the latest quarter together with \$44.1m from the settlement of accounts due from commuter authorities.

Conrail reported a net full-year income of \$174.2m on revenues of \$3.6bn compared with \$39.2m on revenues of \$4.2bn in 1981. The 1982 results include the \$44.1m gain together with \$91m from the sale of tax benefits.

## Earnings up by 10.9% at Kellogg

By Our Financial Staff

KELLOGG, the leading U.S. producer of ready-to-eat cereals, continued its steady earnings growth in 1982.

Net earnings for the year rose 10.9 per cent to \$227.8m from \$205.4m in 1981. Earnings per share were slightly ahead of estimates at \$2.98 against \$2.89. Sales edged ahead from \$2.92bn to \$2.97bn.

The fourth quarter contributed \$43.8m, or 57 cents a share, compared with \$38.7m, or 48 cents, in 1981, while sales dipped to \$541.3m from \$546.8m.

## ET proves big boost for MCA

By Our Financial Staff

STEPHEN SPIELBERG's latest film, ET - The Extraterrestrial, helped MCA, the U.S. leisure and entertainment company, almost to double earnings for 1982.

Net earnings for the year rose from \$89.6m, or \$1.88 a share, to \$176.2m, or \$3.69, on revenues of \$1.39bn against \$1.33bn in 1981.

## Warner Lambert improves slightly

By Paul Taylor in New York

WARNER-LAMBERT, the U.S. health-care company which has been undergoing a major restructuring, yesterday reported slightly improved fourth-quarter earnings.

Net income in the fourth quarter increased to \$42m, or 53 cents a share, from \$41m, or 52 cents, on sales which declined to \$751m from \$835m. Excluding the effects of unfavourable exchange-rate changes and divestitures, the company said sales were up 18 per cent.

Warner-Lambert reported full-year net income of \$175m, or \$2.20 a share, compared with \$8.2m, or 12 cents, in 1981, when non-recurring special charges equal to \$1.68 a share were taken in connection with corporate restructuring and the sale of some of the company's business units.

The 1982 results include a 15 cents-a-share special gain, mainly reflecting the sale of Entenmann's, the specialty baker, to General Foods in November for about \$315m in cash.

Warner-Lambert said world-

wide sales last year were \$3.2m, compared with \$3.4m in 1981. Excluding the effect of foreign currency fluctuations and divestitures, sales from continuing operations increased by 12 per cent.

The company said foreign currency translation losses charged to income in 1982 totalled \$54m, or 64 cents a share, of which 49 cents a share was attributable to the devaluations of the Mexican Peso.

The company also said that the latest full-year results include \$34m representing four months of sales of Immed Corporation, a leading manufacturer of intravenous infusion systems, which was acquired in August.

Operating earnings, which exclude currency losses, increased by 10 per cent to \$2.79 a share from \$2.53 a share.

## Gallagher to resign as Dome Petroleum chief

By Nicholas Hirst in Toronto

MR JACK GALLAGHER is to resign as chief executive of Dome Petroleum, the troubled Calgary-based flag ship of the Canadian oil and gas industry which is negotiating a C\$1bn (\$819m) rescue package with four large Canadian banks and the federal Government.

Dome said yesterday that 66-year old Mr Gallagher, who helped found the company in 1950, had expressed a wish to retire as chief executive at either the annual meeting or the special meeting of shareholders to be called to agree the rescue package in the second half of the year.

He has not decided yet whether to give up the chairmanship. "A decision on whether he should continue will be made by the board in due course," Mr Douglas Evans, director of public affairs for Dome said. Mr Gallagher also has to decide whether to resign as chairman of Dome Canada, the Canadian exploration and development company which is 48 per cent owned by Dome Petroleum.

Mr Gallagher has asked the board to appoint a committee to seek a successor.

Under the terms of the rescue package, agreed in principle in September, the banks and the federal Government took the right of appointing members to the board. But that agreement is not yet in effect and has encountered strong opposition from shareholders who have complained at the terms.

Mr Gallagher has decided to resign as chief executive of his own accord. Mr Evans said: "The decision has not been prompted or requested by the Government or Dome's lenders."

Mr Gallagher had indicated two years ago that he wished to retire as chief executive but deferred his leaving to help resolve Dome's problems. With the rescue agreement closer to resolution, and continued signs of the company regaining its strength, Mr Gallagher had decided now is the time to fix a firm date.

Repayment of C\$1.4bn owed by Dome to the Canadian Imperial Bank of Commerce, the Toronto Dominion, the Royal Bank and the Bank of Montreal has been extended twice as rescue negotiations

have continued. It is due again on Monday.

The company will not say whether it will be extended again. But as the banks have kept the company afloat so far they are not expected to precipitate a collapse. Dome's total debt is more than C\$7bn.

Mr Gallagher's decision to retire does not have any immediate effect on Mr William Richards, Dome's president, who for many years was considered the heir apparent for the top job. He will be among those considered for the chief executive post, Mr Evans said.

Mr Gallagher has been one of the most important figures in Canadian energy over the last two decades. He was appointed president of Dome Petroleum in 1953 and became chairman and chief executive in 1974. He took Dome into exploration in the Arctic Beaufort Sea and on the back of the National Energy Programme led Dome into its C\$4bn acquisition of Hudson's Bay Oil and Gas.

That acquisition was funded principally by debt.

## Goodrich tumbles into the red

By Our Financial Staff

B. F. GOODRICH, the fourth largest U.S. tyre maker with interests in chemicals, plastics and industrial products, fell sharply into the red last year after heavy restructuring charges and other extraordinary items.

The company yesterday reported a fourth-quarter net loss of \$33.7m, or \$2.05 a share, compared with a \$32.4m profit, or \$1.69 in 1981. Sales fell from \$753.5m to \$687.8m.

Full-year net loss was \$32.8m, or \$2.43 a share, against a \$109.5m profit, or \$5.75 in 1981. Sales were down to \$2.97bn from \$3.2bn.

The 1982 result includes a \$19.8m after-tax provision for restructuring of industrial products and other operations, and an \$11.3m loss related to a decrease in equity interest in

two Mexican associates affected by devaluation of the peso.

However, there were gains of \$17.5m from partial liquidation from Life inventories, \$11.7m from pension fund investment changes and \$4.4m from sale of a Texas chemical plant.

Net income for 1981 had included an \$18m extraordinary gain for exchange of preferred stock for debentures, \$27.4m from sale of tax benefits, and \$22m from divestments.

Mr John Dong, chairman and chief executive, said last autumn the company's chemicals and engineering products groups had been hit hard by the recession, but the tyre group was doing relatively well.

The company is the largest U.S. producer of polyvinyl chloride (PVC) resins and compounds. Demand for PVC, used in items from hose and belting to truck tyres, has been depressed.

● Firestone Tire and Rubber, the U.S. tyre company, said it was to expand its nationwide car tyre and service centres by signing leases on about 300 outlets operated currently by J. C. Penney, the U.S. retailing group.

J. C. Penney, the second largest U.S. retail store group, announced this month that, as part of a \$1bn five-year department store reorganisation, it planned to close its remaining 434 automotive centres by the end of this year.

All of these securities have been offered outside the United States. This announcement appears as a matter of record only.

New Issue/February, 1983



U.S. \$48,600,000

Österreichische Donaukraftwerke Aktiengesellschaft

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## INTERNATIONAL COMPANIES and FINANCE

## LABOUR NEGOTIATIONS CONTINUE FOR GM JOINT VENTURE

## Toyota accepts UAW presence at Fremont

BY JUREK MARTIN IN TOKYO

TOYOTA seems to have concluded that it has no alternative but to deal with the United Automobile Workers' Union in setting up its new car production joint venture with General Motors in Fremont, California.

However, the leading Japanese car company still seems to be holding out the hope that the Fremont operation might be run along different lines than that of the rest of the U.S. car industry.

Toyota's agreement in principle with GM, signed last week, stipulates satisfactory resolutions to the labour question as a precondition for proceeding with the joint venture.

Last night Mr. Eiji Toyoda, the chairman, stated: "We

know very well that the UAW is a very influential union and organisation representing car workers across the U.S. Therefore we understand that it is a very difficult problem if we take no notice and disregard the UAW."

Earlier, his cousin, Mr. Shochiro Toyoda, the company's president, had repeatedly avoided direct answers to questions on the UAW. The union has expressed concern at reports that the Fremont plant would not feel obliged to hire its members laid off last year for the new operation, which could employ between 2,500 and 3,000 workers.

Mr. Shochiro Toyoda insisted that Toyota's goal was "to create a co-operative at-

sphere, a new system in a new joint venture." He said it was important that there be mutual trust between management and labour.

It was, he said, entirely up to the Fremont labour force to decide if it wanted to be represented by the UAW; and it would be up to the new company whose management has yet to be selected, but whose head will be a Toyota nominee, to decide the hiring policy.

It was, Mr. Shochiro Toyoda added, "too difficult to say at this point what this policy embracing wage scales and all terms and conditions of employment would be."

Last week, at the official signing ceremony, Mr. Eiji Toyoda, had agreed with Mr. Roger

Smith, GM's chairman, that the UAW would have a role to play in establishing the Fremont operation.

But last night, while insisting that this affirmation still stood, he suggested that GM had to take into account its overall business in the U.S. and that Mr. Smith was not necessarily referring specifically to Fremont.

On other issues both the Toyodas declined to reveal the size of the investment in the joint venture, other than to say that of the \$100m initial capital half would come from Toyota.

Additional investment of an unspecified amount and proportion would be required. Mr. Shochiro Toyoda said, adding that Toyota wanted to keep

costs down so that the venture could be profitable as soon as possible after the assembly lines roll, tentatively scheduled for the second half of next year.

Toyota Motor Sales U.S. said its finance subsidiary, with an initial capitalisation of \$20m, will begin U.S. operations this month in Oregon for Toyota's 24 dealers in that state.

The subsidiary, Toyota Motor Credit, will offer both retail and wholesale financing for dealers. Toyota said it plans to expand financing activities to other states this year.

Finance America, a Bank

## AECI maintains dividend despite fall in earnings

BY OUR JOHANNESBURG CORRESPONDENT

SOUTH AFRICA's deteriorating economic climate affected the operations of the country's largest chemicals group, AECI, last year, though not to the same degree as it hit the country's second largest, Senta, whose results were published last week.

AECI's turnover rose to R155bn (\$1.43bn) from R1.47bn in 1981 while pre-tax trading income slipped by 7.5 per cent to R221m from R239m. The poor trading environment obliged the group to dismiss 10 per cent of its workforce last year and further redundancies are likely this year.

A major factor in AECI's trading difficulties was the decline in sales of explosives to

base mineral mines. This led to lower overall sales despite the coal mines having bought more explosives and sales to the gold mines having been virtually unchanged.

The chemical industry as a whole has been worried by competition from imports across a broad spectrum of products. Negotiations are being held with government in the hopes that import policies will be tightened and that local producers will be encouraged by realistic tariff

barriers. This year AECI plans to spend about \$200m on capital projects which are expected to include a soda ash plant, a caustic soda plant, to serve Mondi's Richards Bay pulp mill, and a stabilised polyester filament plant.

The total dividend is unchanged at 55 cents despite a drop in earnings to 89.2 cents a share from 102 cents. The directors believe that this year's earnings should be much the same as in 1982, and that the dividend will be maintained. Anglo-American Industrial Corporation owns 59.5 per cent of AECI's equity while Imperial Chemicals Industries owns 38.3 per cent.

## NOTICE OF REDEMPTION

To the Holders of

## Mitsui Petrochemical Industries, Ltd.

8 per cent. Guaranteed Notes due 1984

NOTICE IS HEREBY GIVEN that, pursuant to Condition 5(A) of the above Notes, the undersigned will redeem on April 1, 1983, \$6,000,000 aggregate principal amount of said Notes at their principal amount, together with interest accrued in the date of redemption.

The serial numbers of the Notes to be redeemed are as follows:

1641	1650	1659	1668	1677	1686	1695	1704	1713	1722	1731	1740	1749	1758	1767	1776	1785	1794	1803	1812	1821	1830	1839	1848	1857	1866	1875	1884	1893	1902	1911	1920	1929	1938	1947	1956	1965	1974	1983	1992	2001	2010	2019	2028	2037	2046	2055	2064	2073	2082	2091	2100	2109	2118	2127	2136	2145	2154	2163	2172	2181	2190	2199	2208	2217	2226	2235	2244	2253	2262	2271	2280	2289	2298	2307	2316	2325	2334	2343	2352	2361	2370	2379	2388	2397	2406	2415	2424	2433	2442	2451	2460	2469	2478	2487	2496	2505	2514	2523	2532	2541	2550	2559	2568	2577	2586	2595	2604	2613	2622	2631	2640	2649	2658	2667	2676	2685	2694	2703	2712	2721	2730	2739	2748	2757	2766	2775	2784	2793	2802	2811	2820	2829	2838	2847	2856	2865	2874	2883	2892	2901	2910	2919	2928	2937	2946	2955	2964	2973	2982	2991	3000	3009	3018	3027	3036	3045	3054	3063	3072	3081	3090	3099	3108	3117	3126	3135	3144	3153	3162	3171	3180	3189	3198	3207	3216	3225	3234	3243	3252	3261	3270	3279	3288	3297	3306	3315	3324	3333	3342	3351	3360	3369	3378	3387	3396	3405	3414	3423	3432	3441	3450	3459	3468	3477	3486	3495	3504	3513	3522	3531	3540	3549	3558	3567	3576	3585	3594	3603	3612	3621	3630	3639	3648	3657	3666	3675	3684	3693	3702	3711	3720	3729	3738	3747	3756	3765	3774	3783	3792	3801	3810	3819	3828	3837	3846	3855	3864	3873	3882	3891	3900	3909	3918	3927	3936	3945	3954	3963	3972	3981	3990	3999	4008	4017	4026	4035	4044	4053	4062	4071	4080	4089	4098	4107	4116	4125	4134	4143	4152	4161	4170	4179	4188	4197	4206	4215	4224	4233	4242	4251	4260	4269	4278	4287	4296	4305	4314	4323	4332	4341	4350	4359	4368	4377	4386	4395	4404	4413	4422	4431	4440	4449	4458	4467	4476	4485	4494	4503	4512	4521	4530	4539	4548	4557	4566	4575	4584	4593	4602	4611	4620	4629	4638	4647	4656	4665	4674	4683	4692	4701	4710	4719	4728	4737	4746	4755	4764	4773	4782	4791	4800	4809	4818	4827	4836	4845	4854	4863	4872	4881	4890	4899	4908	4917	4926	4935	4944	4953	4962	4971	4980	4989	4998	5007	5016	5025	5034	5043	5052	5061	5070	5079	5088	5097	5106	5115	5124	5133	5142	5151	5160	5169	5178	5187	5196	5205	5214	5223	5232	5241	5250	5259	5268	5277	5286	5295	5304	5313	5322	5331	5340	5349	5358	5367	5376	5385	5394	5403	5412	5421	5430	5439	5448	5457	5466	5475	5484	5493	5502	5511	5520	5529	5538	5547	5556	5565	5574	5583	5592	5601	5610	5619	5628	5637	5646	5655	5664	5673	5682	5691	5700	5709	5718	5727	5736	5745	5754	5763	5772	5781	5790	5799	5808	5817	5826	5835	5844	5853	5862	5871	5880	5889	5898	5907	5916	5925	5934	5943	5952	5961	5970	5979	5988	5997	6006	6015	6024	6033	6042	6051	6060	6069	6078	6087	6096	6105	6114	6123	6132	6141	6150	6159	6168	6177	6186	6195	6204	6213	6222	6231	6240	6249	6258	6267	6276	6285	6294	6303	6312	6321	6330	6339	6348	6357	6366	6375	6384	6393	6402	6411	6420	6429	6438	6447	6456	6465	6474	6483	6492	6501	6510	6519	6528	6537	6546	6555	6564	6573	6582	6591	6600	6609	6618	6627	6636	6645	6654	6663	6672	6681	6690	6699	6708	6717	6726	6735	6744	6753	6762	6771	6780	6789	6798	6807	6816	6825	6834	6843	6852	6861	6870	6879	6888	6897	6906	6915	6924	6933	6942	6951	6960	6969	6978	6987	6996	7005	7014	7023	7032	7041	7050	7059	7068	7077	7086	7095	7104	7113	7122	7131	7140	7149	7158	7167	7176	7185	7194	7203	7212	7221	7230	7239	7248	7257	7266	7275	7284	7293	7302	7311	7320	7329	7338	7347	7356	7365	7374	7383	7392	7401	7410	7419	7428	7437	7446	7455	7464	7473	7482	7491	7500	7509	7518	7527	7536	7545	7554	7563	7572	7581	7590	7599	7608	7617	7626	7635	7644	7653	7662	7671	7680	7689	7698	7707	7716	7725	7734	7743	7752	7761	7770	7779	7788	7797	7806	7815	7824	7833	7842	7851	7860	7869	7878	7887	7896	7905	7914	7923	7932	7941	7950	7959	7968	7977	7986	7995	8004	8013	8022	8031	8040	8049	8058	8067	8076	8085	8094	8103	8112	8121	8130	8139	8148	8157	8166	8175	8184	8193	8202	8211	8220	8229	8238	8247	8256	8265	8274	8283	8292	8301	8310	8319	8328	8337	8346	8355	8364	8373	8382	8391	8400	8409	8418	8427	8436	8445	8454	8463	8472	8481	8490	8499	8508	8517	8526	8535	8544	8553	8562	8571	8580	8589	8598	8607	8616	8625	8634	8643	8652	8661	8670	8679	8688	8697	8706	8715	8724	8733	8742	8751	8760	8769	8778	8787	8796	8805	8814	8823	8832	8841	8850	8859	8868	8877	8886	8895	8904	8913	8922	8931	8940	8949	8958	8967	8976	8985	8994	9003	9012	9021	9030	9039	9048	9057	9066	9075	9084	9093	9102	9111	9120	9129	9138	9147	9156	9165	9174	9183	9192	9201	9210	9219	9228	9237	9246	9255	9264	9273	9282	9291	9300	9309	9318	9327	9336	9345	9354	9363	9372	9381	9390	9399	9408	9417	9426	9435	9444	9453	9462	9471	9480	9489	9498	9507	9516	9525	9534	9543	9552	9561	9570	9579	9588	9597	9606	9615	9624	9633	9642	9651	9660	9669	9678	9687	9696	9705	9714	9723	9732	9741	9750	9759	9768	9777	9786	9795	9804	9813	9822	9831	9840	9849	9858	9867	9876	9885	9894	9903	9912	9921	9930	9939	9948	9957	9966	9975	9984	9993	10000	10009	10018	10027	10036	10045	10054	10063	10072	10081	10090	10099	10108	10117	10126	10135	10144	10153	10162	10171	10180	10189	10198	10207	10216	10225	10234	10243	10252	10261	10270	10279	10288	10297	10306	10315	10324	10333	10342	10351	10360	10369	10378	10387	10396	10405	10414	10423	10432	10441	10450	10459	10468	10477	10486	10495	10504	10513	10522	10531	10540	10549	10558	10567	10576	10585	10594	10603	10612	10621	10630	10639	10648	10657	10666	10675	10684	10693	10702	10711	10720	10729	10738	10747	10756	10765	10774	10783	10792	10801	10810	10819	10828	10837	10846	10855	10864	10873	10882	10891	10900	10909	10918	10927	10936	10945	10954	10963	10972	10981	10990	10999	11008	11017	11026	11035	11044	11053	11062	11071	11080	11089	11098	11107	11116	11125	11134	11143	11152	11161	11170	11179	11188	11197	11206	11215	11224	11233	11242	11251	11260
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## INTL. COMPANIES &amp; FINANCE

Bankers take stock as oil boom wanes

Indonesian borrowing status  
cast in a gloomier light

CAREFUL fiscal management and the increase in oil revenues at the turn of the decade earned Indonesia a reputation as one of the most creditworthy and sought after sovereign borrowers in the developing world.

But now the oil boom has run out of steam and bankers—already constrained by the demands made on them and the worldwide swing towards measuring risks more closely, as country after country has encountered debt problems—are expressing concern about Indonesia's ability to finance a rapidly emerging resource deficit.

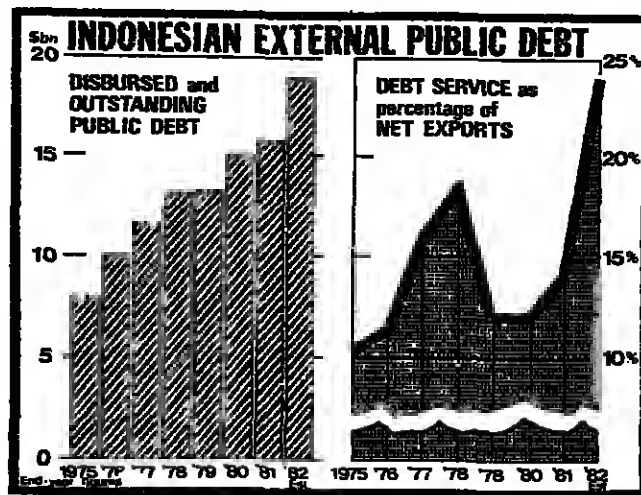
Even before the now widely expected cut of at least 10 per cent in the price of its main export commodity—oil—Indonesia was facing a sharp fall in exports receipts, and suffering from growing balance of payments difficulties. Already this year, the Indonesian Government has moved towards what looks like a goal of doubling its foreign commercial borrowing in 1983.

Last month, Indonesia appointed Morgan Guaranty Trust of New York to arrange a US\$1bn syndicated loan, and this month has asked Dai-ichi Kangyo Bank of Japan to lead the management of a syndication worth the yen equivalent of US\$250m. This is more than US\$1.2bn or so raised by the Indonesian Government in 1982.

Some banks are now concerned as to whether even a doubling of commercial borrowing will be enough to finance a balance of payments deficit on current account which could rise above last year's record US\$7bn. Indonesia's oil price, currently running at \$34.53 is expected to come down by at least \$4 which would add around \$1.2bn to the existing deficit, if no counter measures were taken.

Indonesia is already among the world's top 10 developing country borrowers, with disbursed and outstanding official public overseas debt of around \$10bn. Indonesia does, however, have a number of things in its favour. The country has a claim to political stability, has little short-term or private overseas debt, and its borrowings are widely regarded as relatively light.

However, some bankers fear that Indonesia's additional



Marty Barnes

financing requirements could assume alarming proportions, particularly if there is a slide in the Indonesian oil price to below \$30. With higher grade Nigerian crude now at \$30, a price of \$28.50 for both Saudi and Indonesian marker crudes is not to be ruled out.

At one foreign bank, the view is: "Indonesia is facing serious foreign exchange problems. The annual current account deficit in 1982, 1983 and 1984 will be in the \$6bn-to-\$8bn range, even assuming a modest recovery in the U.S. economy in the second half of 1983. A net capital inflow of at least \$6bn will be required in 1983 and in 1984 to prevent foreign exchange reserves falling below three months of imports."

Many bankers believe a devaluation of the rupiah is likely after next month's Presidential election, at which President Suharto is expected to be re-elected. They say there has already been a significant move out of rupiahs into foreign currency. Some \$1bn or more may have moved abroad since August, it is thought.

Foreign bankers in the Indonesian capital say Indonesia should have little trouble in financing the record 1982-83 overall balance of payments deficit of about \$4bn out of existing official and unofficial reserves.

But with many forecasting little or no economic growth for Indonesia in the 1983

calendar year, and the spectre of cuts in oil prices looming, economists and bankers here are looking forward to 1984 with trepidation. Indonesia is the largest exporter of petroleum east of the Gulf, and the world's top exporter of liquefied natural gas. Indonesia depends on petroleum revenues for around 65 per cent of its budgetary revenues, which account for a larger proportion of gross export earnings.

In addition, the country's large domestic economic sector of subsistence agriculture has been hit badly by drought, which could mean no growth, or worse in 1983. At the end of this fiscal year, in March, Indonesia's official reserves together with those held by the state banking sector will be down to the equivalent of about three months of oil imports.

This might seem satisfactory cover in itself but with a tough financial year ahead a reduced overall balance of payments deficit of, say, \$3.5bn would leave Indonesia with just over a month and a half of cover at current import levels.

"In the coming financial year Indonesia just cannot afford another drawdown on reserves similar to this year's," is one banker's view. "With oil export volume and prices flat at best, the Government will have to act very tough now."

Indonesian officials say bankers

in Jakarta may be more pessimistic than international debt problems and oil price cutting require. Even though terms for Indonesia's two latest loan syndications are expected to be considerably stiffer than the 0.375 points above the London inter-bank offered rate (Libor) won on last November's Chase Manhattan \$375m syndicated loan, Jakarta's credit rating is still comparatively high, the officials claim.

In support of this, they argue that Indonesia would have little problem in obtaining more than \$500m from the International Monetary Fund, Indonesia, it now appears, is considering going to the IMF for up to \$600m.

The officials point to Indonesia's having already embarked upon painful economic measures such as a major reduction in Government subsidies, a broad cut in Government spending, a credit squeeze, and at attempts to cut down on corruption and to boost the tax collection system. In addition, they say, import growth is being curbed, so as to reduce the country's overall financing needs.

Indonesia's foreign public and private debt—now estimated at some \$23bn—makes the country the third largest borrower in Asia, after South Korea and India. Among developing countries according to Mr J. E. Kessel, managing director of Indonesia's Central Bank, Indonesia must now be the sixth or seventh largest borrower in the world.

Indonesia's debt service ratio, measured as a percentage of exports taking oil and gas on a net basis, is now running at around 24 per cent, less than a fifth of that being run by countries in Latin America which are being forced to reschedule.

Unlike many Latin American countries, Indonesia has little private overseas debt. Estimates range from \$5bn to \$3bn. If the Indonesian Government is looking—as widely predicted—to boost its straight commercial borrowing in 1983 from \$1.2bn last year to over \$2bn this, it should be able to do so, though at higher rates.

The big question however, is what will the country's requirements be in 1984.

Richard Cowper

New Issue  
February 24, 1983

All these bonds having been sold, this announcement appears as a matter of record only

## ISCOR

South African Iron and Steel Industrial Corporation,  
LimitedDM 100,000,000  
9% Bonds due 1988

guaranteed by the

Republic of South Africa

BAYERISCHE VEREINSBANK Aktiengesellschaft	WESTDEUTSCHE LANDESBANK GROZENTRALE	CREDIT COMMERCIAL DE FRANCE
DEUTSCHE BANK Aktiengesellschaft	COMMERZBANK Aktiengesellschaft	GROZENTRALE UND BANK DER ÖSTERREICHISCHEN SPARKASSEN Aktiengesellschaft
KREDIETBANK INTERNATIONAL GROUP	DRESDNER BANK Aktiengesellschaft	UNION BANK OF SWITZERLAND (SECURITIES) Limited

Bankhaus H. Aufhäuser  
Badische Kommunale Landbank  
— Girozentrale —  
Bache Halsey Stuart Shields  
Incorporated  
Banca Commerciale Italiana  
Banca del Gottardo  
Banca Nazionale del Lavoro  
Banca di Roma  
Bank Gebrüder Gutmann Nfg.  
Aktiengesellschaft  
Bank Gutzwiller, Kurz, Bungeyer  
(Overseas) Limited  
Bank Leu International Ltd.  
Banque Française du Commerce Extérieur  
Banque Générale du Luxembourg S.A.  
Banque Indosuez  
Banque Internationale à Luxembourg S.A.  
Banque Nationale de Paris  
Banque de Neufville, Schlimberger, Mallet  
Banque Paribas  
Banque de Paris et des Pays-Bas (Suisse) S.A.  
Banque Populaire Suisse S.A. Luxembourg  
Banque de l'Union Européenne  
Banque Worms  
Bayerische Hypotheken- und Wechsel-Bank  
Aktiengesellschaft  
Bayerische Landbank  
Girozentrale  
Bear, Stearns International  
Limited  
Joh. Berenberg, Gossler & Co.  
Berliner Bank  
Aktiengesellschaft  
Berliner Handels-  
und Bankverein  
Bankhaus Gebrüder Bornemann  
Byth Eastman Paine Webber  
International Limited  
Bremer Landbank  
B.S.I. Underwriters  
Limited  
Cazenove & Co.

Compagnie de Banque  
et d'Investissements, CBI  
Compagnie Monégasque de Banque  
County Bank  
Limited  
Creditanstalt-Bankverein  
Crédit Lyonnais  
Crédito Italiano  
Crédit Suisse First Boston  
Limited  
Richard Daus & Co.  
Bankiers  
Deutsche Girozentrale  
— Deutsche Kommunalbank —  
DG Bank  
Deutsche Genossenschaftsbank  
Domestic Securities Ames  
Limited  
Drexel Burnham Lambert  
Incorporated  
Effectenbank-Warburg  
Aktiengesellschaft  
Euromobiliere S.p.A.  
European Banking Company  
Limited  
Genossenschaftliche Zentralbank AG  
Vienna  
Goldman Sachs International Corp.  
Hambro Bank  
Limited  
Hannoversche Landbank  
— Girozentrale —  
Handelsbank N.W. (Overseas)  
Limited  
Georg Hauck & Sohn Bankiers  
Kommanditgesellschaft auf Aktien  
Hessische Landbank  
— Girozentrale —  
Hill Samuel & Co.  
Limited  
Istituto Bancario San Paolo di Torino  
Kiddier, Peabody International  
Limited  
Kleinwort, Benson  
Limited

Kreditbank S.A. Luxembourg  
Bankhaus Hermann Lampe  
Kommanditgesellschaft  
Landesbank Rheinland-Pfalz  
— Girozentrale —  
Landesbank Saar Girozentrale  
Landesbank Schleswig-Holstein  
Girozentrale  
Lazard Frères et Cie  
McLeod Young Weir International  
Limited  
Merck, Finck & Co.  
B. Metzler soel. Sohn & Co.  
Samuel Montagu & Co.  
Limited  
Morgan Stanley International  
Norddeutsche Landbank  
Girozentrale  
Österreichische Länderbank  
Sal. Oppenheim Jr. & Cie.  
N.M. Rothschild & Sons  
Limited  
J. Henry Schroder Wagg & Co.  
Limited  
Smith Barney, Harris Upham & Co.  
Incorporated  
Société Générale  
Société Générale Alsacienne de Banque  
Société Séquanaise de Banque  
Strauss, Turbail & Co.  
Swiss Bank Corporation International  
Limited  
Tinkaus & Burkhart  
Verband Schweizerischer Kantonalbanken  
Vereins- und Westbank  
Aktiengesellschaft  
M.M. Warburg-Brinckmann, Wirtz & Co.  
Westfälische  
Aktiengesellschaft  
WestLB Asia  
Limited  
Württembergische Kommunale Landbank  
Girozentrale

## Bank of China

¥70,000,000,000

Medium Term Loan

Managed by

Asahi Mutual Life Insurance Company

The Bank of Tokyo, Ltd.

The Dai-ichi Kangyo Bank, Limited

The Industrial Bank of Japan Limited

The Long-Term Credit Bank of Japan, Limited

The Yasuda Trust and Banking Company, Limited

Fund provided by

The Industrial Bank of Japan, Limited  
The Long-Term Credit Bank of Japan, Limited  
The Mitsui Trust and Banking Company, Limited  
The Sumitomo Trust and Banking Company, Limited  
The Yasuda Trust and Banking Company, Limited  
The Fajal Bank, Limited  
The Mitsui Bank, Limited  
The Sumitomo Bank, Limited  
The Tokai Bank, Limited  
The Dai-ichi Mutual Life Insurance Company  
Nippon Life Insurance Company  
The Chun Trust and Banking Company, Limited  
The Hokkaido Takushoku Bank, Ltd.  
The Saitama Bank, Ltd.  
The Taiyo Mutual Life Insurance Company  
The Bank of Yokohama, Ltd.  
The Nippon Trust and Banking Co., Ltd.  
Daihyaku Mutual Life Insurance Company  
The Kyoei Life Insurance Co., Ltd.  
Toho Mutual Life Insurance Company  
The Helwa Life Insurance Company, Limited  
The Taishin Life Insurance Co., Ltd.

The Bank of Tokyo, Ltd.  
The Mitsubishi Trust and Banking Corporation  
The Nippon Credit Bank, Ltd.  
The Thyn Trust and Banking Company, Limited  
The Dai-ichi Kangyo Bank, Limited  
The Mitsubishi Bank, Limited  
The Sanwa Bank, Limited  
The Taiyin Kobe Bank, Limited  
Asahi Mutual Life Insurance Company  
The Meiji Mutual Life Insurance Company  
Sumitomo Life Insurance Company  
The Daiwa Bank, Limited  
The Kyowa Bank, Ltd.  
Mitsui Mutual Life Insurance Company  
The Yasuda Mutual Life Insurance Company  
The Chiyoda Mutual Life Insurance Company  
Fukoku Mutual Life Insurance Company  
Nippon Dantai Life Insurance Co., Ltd.  
Tokyo Mutual Life Insurance Company  
Nissan Mutual Life Insurance Company  
Yamato Mutual Life Insurance Co.

Agents

The Bank of Tokyo, Ltd.

The Industrial Bank of Japan, Limited

October 1982

This announcement appears as a matter of record only

## Hellenic Aspropyrgos Refinery S.A.

£105,000,000

Revolving Acceptance Credit

Guaranteed by

Bank of Greece

Lead-Managed by

County Bank Limited  
Grindlay Brindts Limited  
Samuel Montagu & Co. Limited

The Dai-ichi Kangyo Bank, Limited  
Lloyds Bank International Limited  
The Sumitomo Bank, Limited

Co-Lead Managed by

Commerzbank Aktiengesellschaft  
Standard Chartered Bank PLC

Antony Gibbs & Sons, Limited  
The Sumitomo Trust and Banking Co., Ltd.

Managed by

Arab Banking Corporation (ABC)

National Bank of Greece S.A.

Co-Managed by

Banca Commerciale Italiana (London Branch)  
Dresdner Bank Aktiengesellschaft  
(London Branch)  
The Nippon Credit Bank, Ltd.

Banco di Roma (London Branch)  
National Commercial Banking  
Corporation of Australia Limited  
The Taiyo Kobe Bank, Limited

Provided by

Arab Banking Corporation (ABC)  
Banco di Roma (London Branch)  
Cassa di Risparmio delle Provincie Lombarde  
(London Branch)  
The Chao Trust and Banking Company Limited  
County Bank Limited  
The Dai-ichi Kangyo Bank, Limited  
Antony Gibbs & Sons, Limited  
Grindlay Brindts Limited  
The Hongkong and Shanghai  
Banking Corporation  
Kyowa Bank Ltd.  
Samuel Montagu & Co. Limited  
National Commercial Banking Corporation  
of Australia Limited  
PRIVATbanken Limited  
State Bank of India  
The Sumitomo Trust and Banking Co., Ltd.

Banca Commerciale Italiana (London Branch)  
The Bank of Yokohama, Ltd.  
Central Trustee Savings Bank Ltd.  
Commerzbank Aktiengesellschaft  
(London Branch)  
Crédito Italiano, London  
Dresdner Bank Aktiengesellschaft  
(London Branch)  
Gray Dawes Bank PLC  
The Hokkaido Takushoku Bank, Limited  
Italian International Bank Limited  
Lloyds Bank International Limited  
National Bank of Greece S.A.  
The Nippon Credit Bank, Ltd.  
Standard Chartered Bank PLC  
The Sumitomo Bank, Limited  
The Taiyo Kobe Bank, Limited  
The Yasuda Trust and Banking  
Company Limited

Agent

Lloyds Bank International Limited

February 1983



## UK COMPANY NEWS

## LONDON RECENT ISSUES

## EQUITIES

Issue Price	Amount Paid Up	Latest Rate	1982.5	Stock	Closing Price	+ or -
High	Low					
112	P.P. 16.5	146	120	Asco. British Ports	141	-3
1108	P.P. 13.1	238	140	Barclays Bank	140	-2
1109	P.P. 22.2	140	100	Br. Kidney Pk. Aa.	105	-5
1110	P.P. 21.1	158	100	Canary Wharf	105	-5
1111	P.P. 8.4	112	90	HB Elect Comp	112	-2
1112	P.P. 14.1	215	155	Imperial Chemical	155	-5
1113	P.P. 4.3	288	305	Microgen	310	+2
1114	P.P. 7.1	255	200	Miniford & White	228	-27
1115	P.P. 4.3	198	145	Resource Tech	155	+10
1116	P.P. 1.1	110	87	Sinclair Wm.	87	-23
1117	P.P. 1.1	105	77	Do. Ltd.	77	-28
1118	P.P. 1.1	105	77	Superfund Stores	107	+2
1119	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1120	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1121	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1122	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1123	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1124	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1125	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1126	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1127	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1128	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1129	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1
1130	P.P. 1.1	105	77	Swindon Pk. Wm	104	-1

## FIXED INTEREST STOCKS

Issue Price	Amount Paid Up	Latest Rate	1982.5	Stock	Closing Price	+ or -
High	Low					
07.504	P.P. 22.2	140	100	Anglo-Nordic 10% Conv. U.S. 1099	97	-3
99.251	P.P. 22.2	140	100	Birmingham 11 1/2% Red. 9012	104	+4
99.252	P.P. 22.2	140	100	East Surrey Water 7 1/2% Red. 1986	101	+1
99.253	P.P. 22.2	140	100	East Surrey Water 7 1/2% Red. 1986	101	+1
99.254	P.P. 22.2	140	100	East Surrey Water 7 1/2% Red. 1986	101	+1
99.255	P.P. 22.2	140	100	East Surrey Water 7 1/2% Red. 1986	101	+1
99.256	P.P. 22.2	140	100	East Surrey Water 7 1/2% Red. 1986	101	+1
99.257	P.P. 22.2	140	100	East Surrey Water 7 1/2% Red. 1986	101	+1
99.258	P.P. 22.2	140	100	East Surrey Water 7 1/2% Red. 1986	101	+1
99.259	P.P. 22.2	140	100	East Surrey Water 7 1/2% Red. 1986	101	+1

## "RIGHTS" OFFERS

Issue Price	Amount Paid Up	Latest Rate	1982.5	Stock	Closing Price	+ or -
High	Low					
920	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
921	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
922	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
923	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
924	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
925	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
926	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
927	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
928	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2
929	M. 26.9	28.4	42pm	28pm AOR Research 10p	42pm	-2

Renunciation date usually last day for dealing free of stamp duty. b Figures based on prospectus information. c Dividend may be paid or payable on part of capital cover based on dividend on full capital. d Assumed dividend and yield based on prospectus or other official statements for 1982. e Gross. f Cover allows for conversion of shares not now ranking for dividend or ranking only for restricted dividends. g Placing price. h Pence unless otherwise indicated. i Issued by tender. j Issued by way of consolidation. k Issued in connection with reorganisation merger or takeover. l Introduction. m Issued to former preference holders. n Allotment letters or fully paid. o Proceeds for ordinary dividend allotment letters. p With warrants. q Quotations under special rules. r United Securities Market. s London Listing. t Effective issue price after scrip. u Formerly dealt in under special rule.

## BASE LENDING RATES

A.B.N. Bank	11%	Gulf G'tee Trust Ltd.	12%
Allied Irish Bank	11%	Hambros Bank	11%
Amro Bank	11%	Harrogate Secs Ltd.	11%
Henry Ansbacher	11%	Heritable & Gen. Trust	11%
Arbuthnot Latham	11%	Hill Samuel	11%
Armo Trust Ltd.	11%	C. Hoare & Co.	11%
Associates Cap. Corp.	11%	Hongkong & Shanghai	11%
Banco de Bilbao	11%	Klugebank Trust Ltd.	11%
Bank of America	11%	Knowles & Co. Ltd.	11%
Bank of Canada	11%	Lloyds Bank	11%
Bank of India	11%	Malindi Limited	11%
Bank of Ireland	11%	Edwards & Sons & Co.	11%
Bank of Japan	11%	Midland Bank	11%
Bank of Korea	11%	Morgan Grenfell	11%
Bank of London	11%	National Westminster	11%
Bank of Mexico	11%	Norwich Gen. Tst.	11%
Bank of New York	11%	P. S. Refson & Co.	11%
Bank of Paris	11%	Royal Trust Co. Canada	11%
Bank of Rome	11%	Slavenburg's Bank	11%
Bank of Spain	11%	Standard Chartered	11%
Bank of Sweden	11%	Trade Dev. Bank	11%
Bank of Switzerland	11%	Trustee Savings Bank	11%
Bank of the South	11%	TCB Ltd.	11%
Bank of the West	11%	Union Bank	11%
Bank of Tokyo	11%	Volkswagen Int. Ltd.	11%
Bank of the Middle East	11%	Westpac Banking Corp.	11%
Bank of the Pacific	11%	Whiteaway Ltd.	11%
Bank of the Atlantic	11%	Williams & Glyn's	11%
Bank of the East	11%	Wimpey Secs. Ltd.	11%
Bank of the West	11%	Yorkshire Bank	11%
Bank of the South	11%	Members of the Accepting Houses Committee.	11%
Bank of the Middle East	11%	7-day deposits 8 1/2%, 1-month 9 1/2%, 3-month 10 1/2%, 6-month 11 1/2%, 12-month 12 1/2%.	11%
Bank of the Pacific	11%	7-day deposits on sum of 10,000 8 1/2%, 50,000 and over 9 1/2%.	11%
Bank of the Atlantic	11%	1-day deposits 8 1/2%, 1-month 9 1/2%, 3-month 10 1/2%, 6-month 11 1/2%, 12-month 12 1/2%.	11%
Bank of the Middle East	11%	1-day deposits 8 1/2%, 1-month 9 1/2%, 3-month 10 1/2%, 6-month 11 1/2%, 12-month 12 1/2%.	11%
Bank of the Pacific	11%	1-day deposits 8 1/2%, 1-month 9 1/2%, 3-month 10 1/2%, 6-month 11 1/2%, 12-month 12 1/2%.	11%

## Daejan Holdings PLC

## INTERIM STATEMENT

Unaudited results for the half year ended 30th September 1982

	6 months to 30.9.82	6 months to 30.9.81
	£'000	£'000
Rent and Service Charges	6,972	6,325
less Property Outgoings	4,494	2,478
Surplus on Sales of Properties and Other Income	3,211	3,615
Financing Charges	2,395	2,393
Other Expenses	513	2,908
Group Profit before Tax	2,781	2,796
Taxation	1,150	1,150
Minority Interests	15	1,165
	£1,616	£1,637
Earnings Per Share	9.92p	10.05p

An Interim Dividend of 1.925p per share (1981 - 1.925p) will be paid on 18th March 1983 to shareholders registered on 18th February 1983.

## EXCHANGE FLUCTUATIONS CUT £2.2M FROM OVERSEAS CONTRIBUTION

## Marley profits fall to £10.12m

BY OUR FINANCIAL STAFF

A REDUCTION in overseas profits of Marley meant that overall pre-tax figures of the building products maker fell to £10.12m for the 12 months to the end of December 1982 against £15.1m for the previous year.

Overseas profits for the period declined to £3.39m (£1.68m for year), but there was an improvement in the UK contribution from £14.68m to £16.96m. Group trading profits were £25.35m (£28.37m) and sales amounted to £480.74m (£483.45m) - of these, the UK accounted for £298.1m (£218.87m).

The net profits of overseas subsidiaries and associates have been reduced by £2.2m as a result of exchange rate movements. Their results have been expressed at the average rate applicable to the respective accounting periods.

The company says the extension of its accounting year to a date

more appropriate to the needs of the business, has had little impact on profits. Total pre-tax profits for the 12 months to October 31 1982 were not materially different from the reported figures for the 14 months period.

In these circumstances, it was considered that the inclusion of detailed results for the year to October 31 1982 would not be helpful. However, as a base for comparison, pre-tax profits for the 12 months to December 31 1982 are given as £12.07m.

Stated earnings per 25p share for the 14 months dropped to 13p, against 3p previously, but the dividend for the period is being raised from 2.25p to 2.50p net with a final 1.5p (1.25p) - it is intended to offer ordinary shareholders a choice of receiving either cash, or fully paid ordinary shares, in respect of the final

The company reports that signs of recovery in the UK for the current year are better than for a long time, with the increase in housing activity and an encouraging level of consumer spending in the home improvements market.

The overseas profits setback was caused by Marley's Canadian offshoot, making a loss for the first time and also reduced profits in Ireland. The economies of both countries remain depressed, but measures have been taken to deal with the changed conditions and to improve performance.

Profits at Klein, the recent U.S. acquisition, were better than forecast, but improvement towards profitability in Ingrid has so far been slow. Economic conditions in the U.S. remained unfavourable throughout the period.

South Africa again produced excellent results and Bisch-Marley,

the clay tile business in France, did well, the company states.

Share of associates profits declined from £1.59m to £1.32m, as a result of higher interest rates, weaker demand and increased competition in the French concrete tile company. In the U.S., low housing starts curtailed demand for roof tiles, but recent increased activity indicates an improvement for the next year.

Interest payable increased from £12.86m to £16.54m, while a higher tax charge of £8.81m (£7.99m) was mainly attributable to unrelieved losses in North America. After deducting minorities of £500,000 (£500,000) and extraordinary items of £500,000 last time, available profits were lower at £2.6m, compared with £5.76m.

Cost of dividends was up from £4.81m to £5.15m, leaving a deficit for the period of £2.35m (£1.15m profits).

## Johnson Matthey profits dip

BY OUR FINANCIAL STAFF

THIRD QUARTER pre-tax profits of Johnson Matthey fell from £11.88m last time to £10.18m, leaving the nine months figure, to the end of December 1982, lower at £28m compared with £35m previously.

Involved sales of the group, excluding Johnson Matthey Bankers, were £718.5m (£589.2m) for the 9 months to December 31. The group's interests comprise metal refining, banking, chemical manufacturing, metal fabricating and producing ceramic colours, pigments and decorative transfers.

Profits before tax included the group's share of associates' profits and were struck after deducting higher debenture and other interest

of £5.9m (£1.8m) and depreciation of £8.9m (£5.5m).

The tax charge for the period was £0.3m, lower at £0.2m. After debiting an exchange variation of £3.6m (crediting £2.9m), distributable profits were down from £27.4m to £14.2m. Dividends absorb £4m (same).

The exchange variation included realised and unrealised exchange gains and losses. Translation gains of £11m (£8.6m), relating to net assets of overseas subsidiaries and associates, have been transferred to reserves.

Annualised earnings per £1 share for the nine months were 17.8p, against 24.6p last time.

An unchanged interim dividend of 3p net has already been paid for the current year. Previously, a total of 10p per share was distributed on pre-tax profits of £49.81m (£45.6m).

At December 31 1982 group net assets amounted to £386.7m, compared with £320.5m a year earlier. Fixed assets were £143.2m (£133.9m), investments £30.1m (£28.2m), base stocks £73.8m (£73.1m) and net current assets £121.6m (£135.2m). Shareholders' funds improved from £286.5m to £321.7m.

The group's precious metal stocks have been valued at base prices plus attributable tax. If market prices had been used, the amount on the balance sheet would have been higher by £81m (£49.6m).

## Daejan little changed at half-year

BY OUR FINANCIAL STAFF

LITTLE-CHANGED profits are reported by property company Daejan Holdings for the first six months of the current year, ending March 31, 1983.

Pre-tax profits for the half-year to the end of September were £7.8m, against £2.8m last time. The tax charge was unchanged at £1.5m and with minorities taking £3.00m (£3.00m), the net surplus was £1.82m, compared with £1.64m.

Stated earnings per 25p share fell slightly from 10.05p to 9.92p. Last month, the company announced an unchanged interim of 1.925p net per

Property	Half-year to Sep 30	1982	1981
Sales	5.97m	5.79m	5.79m
Pre-tax profit	7.8m	2.8m	2.8m
Tax	1.5m	1.5m	1.5m
Attributable profit	1.82m	1.64m	1.64m
Share	9.92p	10.05p	10.05p
Dividend	1.925p	1.925p	1.925p

share - the previous year's final was 2.82p.

Rent and service charges for the

## BUSINESS LAW

## Speculating without risk in Germany

BY A. H. HERMANN, Legal Correspondent

HAVE YOU a reluctant but solvent debtor in West Germany, or anywhere else as long as the debt is governed by German law? If you have, it is worth reading on, because you stand a good chance of making some extra money, courtesy of the Federal Supreme Court (BGH) in Karlsruhe. All that is needed, according to its recent ruling, is to think of a good speculative share and to tell the debtor how many shares you would buy had you received his money. Should the price drop, you had better forget the whole thing, but should it rise you can tell him that you would now sell the shares you never bought and ask him to pay you the profit you could have made.

The ruling which makes such profits on imaginary transactions possible is very untypical of the BGH, which has a deserved reputation for common sense and sound legal craftsmanship; but even a master carpenter sometimes cuts himself and this seems to have happened here. What makes the case so bad is that there is no appeal from Karlsruhe, and the Bonn legislators have apparently been landed with a problem.

The dispute in which this ruling was made is between a company and its former partner who was expelled from the company by a resolution of the other partners, adopted in 1971. He first contested the validity of this resolution, but then agreed to sell his stake in the company for DM 400,000. Subsequently, he sued the company, claiming more money under different headings, and in 1975 obtained a judgment for DM 600,000 plus interest. The plaintiff's claim leading up to this judgment was quantified in the course of a hearing which took place on February 21 1975 but the sum awarded by the court was received by him only at the end of August 1979. The former partner, whom

we shall call EB (in deference to the wish of the court who does not like names to be disclosed), then brought a second action against the company - this time claiming damages for a loss of profit due to the delay in receiving his money. He submitted evidence that he had informed the company by two letters of June 21 and October 14 1976 that he would like to buy with the money owed to him a specified number of particular shares for a total amount of DM 368,350.71. He urged the company to let him have the money, but without success.

About a year later, on May 16, 1977 (while the debt was still unpaid) EB informed the company that, had he bought the shares as originally intended, he would have sold

already in delay. In such a case, it was impossible to establish how the creditor would have disposed of the money had he received it in time and had the investment been connected with a risk. To allow damages for the loss of a fictitious profit when no risk had been taken would open the door to an arbitrary and uncontrollable increase in the obligation of the debtor, said the court.

This perfectly reasonable conclusion did not, however, satisfy the BGH. Citing its previous decisions interpreting section 252/2 of the German Civil Code the court said that "lost profit" was a gain which would probably have been achieved in the usual course of business or in special circumstances, where measures had already been

award damages in this case would be to allow creditors to engage in speculation at the expense of the debtor and free of risk to themselves. This would be the case, said the BGH (reversing a great innocence in these matters), only if the probability of profit depended solely on the timing of the purchase and sale of the shares, without taking into account the development of the share price in the intervening period.

If the price of the shares had fallen in the intervening period, said the BGH, a subsequent rise would no longer count. It was necessary to establish how the plaintiff would have behaved in the face of the actual share price development, had he speculated on his own risk.

These were, however, not issues of law but issues of fact, and the BGH decided to return the case to the Appeal Court for retrial in accordance with the new interpretation of section 252. Almost as an afterthought, the BGH pointed out that the Appeal Court should also consider a possible co-responsibility of the creditor for the loss of profit, according to section 254. Such a co-responsibility would have existed, had he been in the position to obtain bank credit for the purchase of the shares. If that had been the case, the loss would have been reduced to the cost of the credit.

This seems to be a case which cannot be resolved without some unfairness to one of the parties. However, the restrictive interpretation of section 252 adopted by the appeal court is a desirable one. It might be only practical one. It might be just possible to prove what would have been the profit achieved in the ordinary course of business, and on transactions already initiated, had the money come home when it was due. For the rest, a proper rate of interest ought to be enough.

\* Case II ZR 80/82, judgment November 29 1982, unreported.

## Fund expects \$500m for high technology

BY OUR FINANCIAL STAFF

THREE major international investment firms have launched a new fund, to invest in worldwide high technology business.

They are Merrill Lynch Asset Management of the U.S., Nomura Capital Management of Japan, and Lombard Odier International Portfolio Management (part of the Swiss bank Lombard Odier & Cie).

Between them, they are expecting it to pull in some \$500m from institutional and private investors in Europe, North America and the Far East. "Several millions" have so far been committed, a spokesman said yesterday.

The three advisers will share management responsibilities for the fund, which initially is expected to be divided on a 40:40:20 basis between the U.S., Japan and Europe. The vast majority of the assets will be held in quoted securities, but around 10 per cent will be reserved

for over-the-counter stocks and venture capital.

The fund will be managed in two virtually identical investment companies - Sci/Tech Holdings Inc for U.S. and Canadian investors, and Sci/Tech S.A. for investors in Europe, the Far East and elsewhere.

The international investment management of Sci/Tech gives it the flexibility to commit assets anywhere in the world where the mix of technological advances and a favourable investment climate seems likely to serve the fund's long-term investment objectives. Arthur Zekel, President of Merrill Lynch Asset Management and President and Director of Sci/Tech Holdings said yesterday.

Formed in Luxembourg, shares in Sci/Tech S.A. will be available initially at \$10 each. They will be quoted in London while the company seeks a listing in London and Amsterdam.

## Jebsens Drilling sees profits move ahead

BY OUR FINANCIAL STAFF

ATTRIBUTABLE profits before extraordinary items of Jebsens Drilling advanced from £3.5m to £10m in 1982.

The year's dividend of this offshore drilling concern - whose shares have been quoted on the Unlisted Securities Market since April 1982 - is set at 17.5p net with a final 10.5p. Earnings per 25p share are given as rising from 37.1p to 62.3p.

Mr. Atle Jebsen, chairman, says slackening world demand for oil and the addition of a number of rigs to the world wide fleet combined to depress day rates and shorten the length of contracts.

Despite the depressed state of the market he believes the company

will be in a better position by 1984 and will be well positioned to take advantage of any improvement.

The directors believe efforts will continue to



# UK COMPANY NEWS

## Grampian Holdings arm sold to management

By Charles Batchelor

Grampian Holdings, the Glasgow-based group with construction, transport and consumer goods activities, has sold its Fleming Brothers structural engineering subsidiary to its management for a nominal price.

The group delivered 8,000 tonnes of structural steel to the construction industry last year but made a loss of about £250,000 on turnover of nearly £7m. Since the end of the year losses have continued at a higher rate.

The sale, to Mr Andrew Cummings and Mr Edward Howitt, both Fleming directors, will lead to a further reduction of Grampian's losses since January 1 1981, and the waiving of inter-company loans. Grampian has reserves of £14.5m on December 31 1981.

"We are giving it away," said Mr Bill Hughes, Grampian chief executive. "We searched the market place but there was no buyer. Selling to the directors will save jobs and give a better deal to shareholders. Anything was preferable to closing it down."

Grampian, which has sold other parts of its business recently, will continue in shed unprofitable activities until it has reached a profitable base, according to Mr Hughes. It has slimmed from 25 operating areas to only six over the past few years.

Mr Cummings said the independent company had plans to modernise its operations but there would be a slight slimming down of operations.

"We would expect to be running a viable organisation by the end of the year," he said.

Grampian's shares were unchanged 50p yesterday.

## Security Centres makes further U.S. acquisition

By David Dodwell

Security Centres Holdings, the burglar and fire alarm group, yesterday added significantly to its fast-growing U.S. operations by agreeing to buy Jeweller's Protection Services of New York, and the operations of two related companies, for \$26m (£17.2m).

The purchase is the third linked purchase in the U.S. in as many months, and makes Security Centres, New York's second biggest operators in the provision of various kinds of alarm systems and security.

The company's share price shot up from 330p to 352p as shareholders absorbed the implications of the purchase. At that point, the company asked for dealgoers in its shares to be suspended, pending a company statement.

Security Centres, expanded into the U.S. in June last year

with the purchase of a 40 per cent stake in Gibraltar Central Security Corporation, based in Miami, for an undisclosed sum. At the time, Gibraltar was talked of as a "nucleus" for U.S. operations. The remaining 60 per cent of the group was bought late last year.

Three subsequent purchases in New York have meant that Gibraltar can no longer be seen as a "nucleus," Mr Tom Forrest, the group's managing director, said yesterday. Instead, it was a "springboard," he said.

In December, the group bought National Guardsmen Security Central Alarm, a security monitoring station in the Brooklyn area of New York, for \$7.7m. This group has a capacity for 14,000 alarms, with only 5,500 currently operating.

This was followed in January by the acquisition of Burglar Alarm Corp of Queens, New York, for \$800,000 in cash.

Final plans for funding the Jeweller's deal have not been outlined. More than 50 per cent of the \$26m price tag is likely to be covered by loans raised in the U.S.

With profits generated in the U.S. predicted to amount to \$6m a year, the company feels a relatively high gearing in the U.S. acceptable.

In the UK, Security Centres has no net borrowings. Previous acquisitions have been funded in cash, or through earnings derived through two rights issues last year, one for £2m and one for £2.75m.

Pre-tax profits for the year to March 31 1982, were £703,000, compared with £368,000 a year earlier. Turnover in the same period has risen to £3.35m from £1.46m.

## Agreed £0.47m bid for Highgate

By Charles Batchelor

Exent, a privately-owned group of engineering and electronics companies, emerged yesterday as the bidder for Highgate Optical and Industrial with an agreed offer worth £460,660.

Exent is offering 23p in cash for each Highgate share and has already received undertakings to accept from directors and shareholders holding 1.24m shares or 61 per cent of the equity.

It is unlikely to gain any further acceptance. Highgate's shares rose 35p to 112p yesterday but has said it would place any more shares acquired so as to retain the Stock Exchange listing.

Exent is primarily interested in Highgate's warehousing, distribution and marketing expertise and also plans to sell its recently acquired Braemar engineering subsidiary to a company owned by two Highgate directors for £100,000 in cash.

The entire Highgate board will step down.

"We plan to inject some young management thinking into Highgate, to increase its existing business activities and to make a further acquisition in a related field," said Mr Rodney Tringham, Exent's chief executive.

Exent also intends to distribute and market new products such as a miniature electric lighting device and a low-cost breathalysers through Highgate.

Exent is a St Albans-based

group of companies which expects to report pre-tax profits in excess of £250,000 in 1982, ending July 31 1983, a turnover of £3.4m. It employs 130 people.

These companies include Flexivex, which makes flexible conveyors; Stowell Electronics, making telecommunications systems; Paperax, making paper shredders; Springfield (UK), an industrial logistics company; Lektrakon, making electric locks; C-Tel Products, making a telephone bug alert and Space Saver Storage Systems.

Highgate, which distributes optical and photographic equipment, made a pre-tax loss of £23,337 in the six months ended June 30 1982 on turnover of £1.7m. It last paid a dividend in 1979.

## Saloman court battle set

By David Dodwell

LAWSUITS FILED against Sir Walter Saloman and Rea Brothers, the London merchant bank, in the Delaware courts alleging contravention of Securities Exchange Commission (SEC) laws, will be heard next Monday.

The suits, filed by Mr Asher Edelman, a U.S. businessman described as an "experienced real estate assessor," are part of a bid to force Sir Walter out of control of Canal Radolph Corp., a U.S. property company. Sir Walter has been chairman of Canal Radolph since 1980.

Further purchases have been effectively blocked by Sir Walter, Rea Brothers, and companies linked with Rea Brothers which have a stake in Canal Radolph's shares.

January, Mr Edelman mounted a fresh \$70-a-share bid for a 7.7 per cent stake held by trusts advised by Montagu Investment Management. The offer was rejected.

serely contested battle for board control.

The annual meeting was originally scheduled for March 13, but has now been postponed to March 18. Essential documents for the proxy battle at the meeting were not released by the SEC in time for the company to meet preparatory deadlines.

Mr Edelman declared in December that he was mounting a proxy contest for the company. Since April last year, he has built up a 20 per cent stake.

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## Pentland rejects Throgmorton Tst

The Throgmorton Trust wants to merge with the Pentland Investment Trust but met with a rejection when it announced its proposals yesterday.

Throgmorton said it had approached Pentland with a view to establishing whether proposals could be agreed for the merging of the two trusts.

The Pentland board said it was unanimous in concluding that any proposal to merge the two trusts put forward could not be recommended to ordinary shareholders.

Throgmorton's shares fell 1p yesterday to 112p. Pentland was unchanged 64p.

Throgmorton Trust spent £10.6m acquiring a 24.4 per cent stake in Pentland in the last 12 months in an apparent break with its previous policy of concentrating on small UK companies and avoiding large holdings in other trusts.

## KEAN & SCOTT HAWLEY GROUP

Pre-tax profits of Sharps Bedroom Design, which was acquired by Kean & Scott Holdings from the Hawley Group, rose to £214,000 for the 12 months ended December 31 1982, compared with a forecast of £250,000 made at the time of the purchase.

If Sharps' profits rose above £200,000 Hawley was entitled to a further 3m Kean & Scott shares, which would raise its stake to 7.6 per cent.

## ALLIED PLANT IN £0.8M DISPOSAL

Allied Plant Group, the Hull-based plant hire, steel engineering and plumbing group, has sold the assets of K. Pickup Structural Engineers to Boulton and Paul for £500,000.

The proceeds will be used to reduce the hire purchase and leasing commitments and the bank borrowings of Allied Plant.

Allied Plant put Pickup into receivership last October after it made higher than expected losses on a new steel fabricating plant near Scarborough, Yorkshire.

Boulton and Paul is a North-west, Norfolk-based plant hire, steel construction and building equipment group, which is fully owned by British Electric Traction Company. It made pre-tax profits of £1.68m in the six months ended September 30 1982 on turnover of £47.5m.

## LON. AND MANCHESTER

Vickers Da Costa, has sold on behalf of London and Manchester Securities accounts, 705,588 Ordinary 5p shares and 255,000 10p Ordinary shares in London and Manchester (formerly known as Carlton Real Estates).

Together these shareholdings represent 4.37 per cent of London and Manchester securities' issued ordinary share capital.

The holdings have been placed with investment institutions.

## HUNTLEIGH DISPOSAL

The resolution relating to the sale of Micro-Image Technology and Countdown Clean Systems by Huntleigh Group was passed at an extraordinary general meeting and the initial payment of £9.2m cash has been received.

The sale to Laporte is therefore complete.

Completion of the sale will place the group in a strong financial position, say the directors. Group net borrowings will be eliminated on receipt of the proceeds and the net tangible assets will increase by 16p per share, an increase of some 30 per cent.

Though it is too early for firm forecasts, the directors believe that the benefit of actions taken in 1982, together with the present level of activity, give confidence for the outcome of the year.

## Interest rate fall hits Eleco

By Our Financial Staff

DESPITE a 30 per cent increase in rental income, taxable profits of construction, engineering and property group Eleco Holdings fell from £734,000 to £542,000 in the first half to December 31 1982.

This stemmed from a drop in earnings from money on deposit, due to the sharp fall in interest rates, and capital expenditure on developments.

Trading profits were roughly unchanged at £380,000 (£382,000) while net rent and interest together fell by £20,000 to £262,000.

The interim dividend is being maintained at 1p net per 10p share. Last year a total of 3.5p was paid from pre-tax profits of £1.5m.

Looking to the immediate future,

# MINING NEWS

## Share market takes a tumble

By George Milling-Stanley

THE MARKET in mining shares, especially South African gold producers, has been lacking increasingly nervous for the past few weeks—ever since, in fact, gold bullion broke through the psychologically significant \$800-per-ounce level on the last day of January.

Until that point, the FT Gold Mines index had seemed to wait to go in only one direction, spiralling upward from 400 in November to over 700 last week.

One gold reached \$800, but seemed incapable of making any decisive progress beyond that, investors began to aver-reach to tiny movements in the bullion price.

This produced a series of increasingly wild gyrations in the index, always a good indication that investors are unsure of their ground.

The first clear signal for some time came with the recent price reductions, BNO's £3 a share, followed by Anglo's \$3.50 cut.

Speculators in gold, reasoning that a rising price had been inflationary and therefore bullish for the gold price, and thus that the reverse, a fall, would be followed by a rise, rushed to sell on Monday, and the gold price dropped \$16.20.

Holders of gold shares followed suit immediately, and the index slumped.

The heavy selling of both the metal and the shares continued yesterday, with bullion down a further \$13.50 to \$772.50 and the share index registering a decline of 40 points, for a two-day fall of 72.2 points.

Price reductions at between £3 and £4 were common to recent high-fliers such as Vaal Reef and Randfontein Estates, and the damage was not confined to South African issues.

Homestake Mining, the biggest gold producer in the U.S., lost £21 to £361, while Australia's Gold Mines of Kalgoorlie and Central Norseman each gave up 60p.

Most leading base metal prices reacted similarly on Monday and yesterday morning, but by the afternoon the belief began to take hold that lower energy costs could be just the thing to spark off the long-awaited revival in economic activity, and the metals staged a good rally.

That process will, of course, take some time before it has any real and lasting impact on base metal prices.

There is another factor that some sellers of gold and gold shares may have overlooked: this is the problems that lower oil revenues will have for countries such as Mexico and Venezuela, which already have financial problems.

Once this realisation permeates investors' thinking, it will resurrect the spectre of the problems which the default of a big sovereign borrower would pose for the world banking system.

This was the main factor behind the advance of the gold price from last summer's nadir of \$296 to recent levels, and the problem has by no means disappeared. If anything, lower oil prices could make a default more likely.

The share market was due far a correction, and the last two days have provided one. If the downward trend persists, it will soon start to look overdone, and could present good buying opportunities.

## Oakbridge looks for better second half

HIGHER INTEREST charges and an increase in the tax on profits have led to a decline in net profits of Oakbridge, the Australian coal and tin mining and industrial group, in the half-year to December 31.

Mr Graham Mapp, Oakbridge's chairman, expects coal sales, had net profits for the period of A\$5.3m (£3.3m), compared with A\$5.5m previously, reports Laekian Drummond in Sydney.

The interim dividend is an unchanged 3.5 cents a share, from earnings of 6.1 cents against 6.4 cents last time.

Sales revenue is shown 6.6 per cent lower at A\$74.5m, partly because of the production quotas imposed by the sixth international Tin Agreement.

Mr Mapp said that Oakbridge's chairman, expects coal sales from the mines in New South Wales to show strong growth in the second half of the year as the group will benefit from increased ship loading capacity at Port Kembla. This should ensure a reasonably satisfactory result for the full year, he said.

Late last year, the chairman forecast a 25 per cent rise in coal sales, and he expects this to offset any pressure the current comparative weakness of world coal demand may put on profit margins.

Mr Mapp took his by now customary swipe at officialdom, pointing out that government charges have reached a level where they account for no less than half of average selling prices for the company's coal.

He went on: "The state government is in a virtual monopoly position with regard to rail movements and port loading, and surely has an obligation to provide these services on a commercial basis."

Mr Mapp also repeated his call, made at last year's annual meeting for the Federal Government to prevent what he called "unnecessary" price-cutting by Australian companies for short-term benefits.

This, he said, could have an adverse effect on the long-term contracts of established coal exporters such as Oakbridge, and thus on the national economy as well.

## Canada's golden Cadillac

CANADA'S small Dumagani Mines hopes to bring its gold property, the Cadillac, into production by early 1985.

Dumagani is currently arranging finance for the project, with total costs now estimated at C\$28.2m (£15m), reports John Sogazich in Toronto.

Apart from the open-pit mine, this sum should cover pre-development costs, including expenditure, a mill on the site with a design capacity of 1,000 tons of ore a day, and a provision for working capital.

Present indications are that

C\$15m of the required funds will come from an issue of new shares, and the remaining C\$13.2m from a combination of bank borrowings and the internal cash resources of Dumagani's major shareholders.

The Cadillac Naranda Mines with 31 per cent, Menor Exploration and Development with 23 per cent and Agnico Eagle Mines with 14 per cent.

Recoverable reserves are estimated at 2.5m tons, grading an average of 0.09 ounces (2.8 grammes) of gold and 0.24 oz (7.5 grammes) of silver per ton, and 0.13 per cent copper.

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1975=100); engineering orders (1975=100); retail sales volume (1975=100); retail sales value (1975=100); registered unemployment (1975=100); total school leavers and unfilled vacancies (000s). All seasonally adjusted.

	Indl. prod.	Mfg. output	Eng. orders	Retail sales vol.	Retail sales val.	Unempl.	Vac.
1982							
1st qtr.	100.7	89.2	92	106.5	141.2	2,679	112
2nd qtr.	101.1	88.9	89	106.8	145.1	2,743	167
3rd qtr.	101.6	88.1	84	106.5	150.7	2,837	111
4th qtr.	100.9	86.9	89	110.7	184.5	2,913	115
March	101.7	89.8	89	106.6	142.0	2,688	112
April	101.2	88.1	87	106.2	140.9	2,715	110
May	101.2	89.5	94	106.9	145.2	2,740	107
June	100.2	88.1	76	107.2	144.6	2,773	105
July	101.4	88.1	82	108.0	151.9	2,814	111
August	101.5	88.1	82	108.4	150.6	2,822	111
September	101.5	88.2	85	108.7	149.6	2,867	107
October	101.2	87.4	87	109.3	158.6	2,885	114
November	100.6	86.4	87	110.0	171.5	2,906	114
December	101.5	86.8	87	112.2	215.5	2,949	118
1983							
January				110.0		2,984	122

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1975=100); housing starts (000s, monthly average).

	Consumer inv.	Intend. goods	Eng. output	Metal mfg.	Textile Hous.	etc. starts
1982						
1st qtr.	92.4	90.8	121.1	86.3	80.8	74.0
2nd qtr.	91.9	91.7	122.0	86.6	77.5	72.5
3rd qtr.	91.7	90.3	122.6	85.7	72.0	71.5
4th qtr.						
March	93.0	92.0	122.0	87.0	79.0	73.0
April	92.0	92.0	122.0	86.0	81.0	74.0
May	93.0	92.0	122.0	87.0	78.0	74.0
June	91.0	92.0	122.0	87.0	73.0	70.0
July	91.0	90.0	122.0	86.0	72.0	71.0
August	91.0	90.0	122.0	86.0	71.0	70.0
September	92.0	90.0	122.0	86.0	72.0	70.0
October	93.0	88.0	122.0	85.0	71.0	71.0
November	93.0	88.0	121.0	84.0	68.0	70.0
December	91.0	88.0	121.0			
1983						
January			110.0			

EXTERNAL TRADE—Indices of export and import volume (1975=100); visible balance; current balance (£m); all balance (£m); terms of trade (1975=100); merchandise exports (£m); imports (£m); export/import ratio; current account balance (£m); terms of trade (1975=100).

	Export vol.	Import vol.	Visible bal.	Current bal.	All bal.	Terms of trade	Merch. exp.	Merch. imp.	Exp./Imp. ratio	Current acc.	Terms of trade
1982											
1st qtr.	125.0	122.5	+2.5	+733	+707	101.5	18.97	10.77	1.76	101.7	101.7
2nd qtr.	125.4	122.5	+2.9	+887	+861	101.7	18.97	10.77	1.76	101.7	101.7
3rd qtr.	124.8	122.1	+2.7	+1,065	+1,038	100.9	18.30	10.35	1.76	100.9	100.9
4th qtr.	131.6	123.5	+8.1	+2,011	+1,989	99.0	16.85	10.85	1.55	99.0	99.0
March	132.4	123.5	+8.9	+2,479	+2,457	101.8	18.16	11.16	1.63	101.8	101.8
April	131.7	124.0	-2.3	+1,45	+1,427	101.7	18.32	11.32	1.62	101.7	101.7
May	128.1	124.1	-6.0	+1,64	+1,624	101.9	17.70	10.70	1.65	101.9	101.9
June	127.2	123.6	+3.6	+379	+349	101.2	17.94	10.94	1.63	101.2	101.2
July	127.2	123.6	+3.6	+379	+349	101.2	17.94	10.94	1.63	101.2	101.2
August	117.2	122.9	-15.7	+1,68	+1,663	101.5	18.11	11.11	1.63	101.5	101.5
September	130.2	127.5	+2.7	+458	+437	100.0	18.59	10.59	1.75	100.0	100.0
October	127.4	124.9	-2.5	+489	+464	101.0	18.59	10.59	1.75	101.0	101.0
November	135.1	125.0	+10.1	+709	+684	98.4	15.00	10.00	1.50	98.4	98.4
December	134.5	126.7	+7.8	+822	+795	99.9	17.00	10.00	1.70	99.9	99.9
1983											
January											

FINANCIAL—Money supply M1 and sterling M3, bank advances in sterling to the private sector (three months' growth at annual rate); domestic credit expansion (£m); building societies' net inflow; HP, new credit; all seasonally adjusted. Minimum leading rate (per cent).

	M1	M3	Advances	DCE	BS	HP	MLR
1982							
1st qtr.	2.1	8.2	26.2	+1,594	967	2,157	
2nd qtr.	2.1	8.2	26.2	+1,535	1,244	2,210	
3rd qtr.	15.2	12.6	28.2	+4,542	1,796	2,396	
4th qtr.	19.0	13.3	26.5	+5,015	2,135	2,556	
March	-0.5	4.8	26.1	+1,684	478	729	
April	-0.5	4.8	26.1	+1,684	478	729	
May	10.7	10.2	25.8	+1,240	429	751	
June	14.2	11.3	29.4	+1,369	691	703	
July	11.2	12.3	28.6	+2,034	853	853	
August	14.2	14.0	29.3	+1,413	668	840	
September	24.0	18.2	32.4	+2,850	886	806	
October	17.4	12.2	25.4	+1,115	783	874	
November	15.9	9.8	23.2	+1,068	490	874	
December							
1983							
January	7.8	4.3	7.0	+ 891	391		

INFLATION—Indices of earnings (Jan 1975=100); basic materials and fuels, wholesale prices of manufactured products (1975=100); retail prices and food prices (1974=100); FT commodity index (July 1982=100); trade weighted value of sterling (1975=100).								
	Earnings	Basic matls.	Wholesale mfgs.	RPI*	Foodst.	FT Comdty.	Stris.	
1982								
1st qtr.	216.6	238.2	234.2	311.5	257.7	242.0	91.1	
2nd qtr.	222.0	240.0	232.2	321.6	264.1	233.48	91.0	
3rd qtr.	227.7	241.2	233.2	325.5	268.5	238.88	91.4	
4th qtr.	231.4	250.8	246.5	325.4	285.5	235.84	90.2	
April	219.8	239.2	227.0	319.7	302.6	246.84	90.0	
May	222.5	237.7	234.3	322.0	305.5	246.84	90.0	
June	225.2	245.2	239.3	322.0	305.5	246.84	90.0	
July	230.1	245.0	241.0	322.0	299.5	229.51	91.2	
August	228.2	244.1	241.7	323.1	295.5	229.40	91.1	
September	228.9	244.0	241.7	323.1	295.5	229.40	91.1	
October	228.9	244.0	241.7	323.1	295.5	229.40	91.1	
November	232.9	252.6	246.5	326.1	298.8	227.18	92.7	
December	234.2	255.7	248.9	325.5	300.1	228.03	95.6	
1983								
January	260.7	259.1	255.9	301.5	255.45	255.45	81.9	
* Not seasonally adjusted.								







## books

FOR THE BUSINESSMAN

## THE WORLD OF U.S. CORPORATE LAW

## Discreet force in power battles

## The Partners

by James Stewart, Simon and Schuster, New York, \$16.95

THE GLAMOUR boys in the world of corporate finance are to be found these days in the merger and acquisition departments of Wall Street's major investment banks. A recent issue of *Fortune* magazine featured dramatic photographs of the big stars, looking for all the world like delectable advertisements in one of the more progressive ladies' magazines. The latest trickery exploits of the boys at First Boston are on everyone's lips and takeover battles have become the subject of prime time television.

Sitting at the same tables as these highly visible individuals are members of another profession who almost never make the headlines. Occasionally you may come across a mention of Mr Joseph Flom, the demon takeover lawyer who appears to be paid retainers by everyone on the offence that he might otherwise turn up one day in the opposition camp. But mention of the names of the really elite corporate law firms in New York—such as Sullivan and Cromwell, Davis Polk and Wardwell, or Cravath, Swaine

and Moore—will draw blank stares even within the financial community.

They like it that way. In the words of the partner of one big firm, "Discretion is essential. Clients never even have to ask for confidentiality. We assume that our clients don't even want it known that they are consulting counsel."

That in itself is enough reason to welcome *The Partners* as an entertainingly gossipy account of America's most powerful law firms. The author is James Stewart, a gamekeeper-turned-poacher who moved through Harvard Law School and a spell at a blue-chip law firm to become a writer at *American Lawyer*.

The book is built around the role played by various firms of corporate lawyers in eight major financial events. The most interesting of these are the negotiations leading up to the release of the American hostages in Iran, the anti-trust attack on IBM, the Westinghouse uranium case, the Chrysler refinancing and the Kennecott bid battle.

There are several recurring themes. One is that the big firms are by no means passive observers of the dramas which

rage around them. To judge by Stewart's account, for instance, partners in Shearman and Sterling played a decisive part in putting together the package which brought the hostages home. Westinghouse was not at all too keen to take action against the uranium cartel until it was finally urged into battle by the Chicago firm of Kirkland and Ellis.

Another theme is the extent to which the representation of major corporate clients is concentrated within a small band of major firms, all of which have broadly similar cultures. According to Stewart, "at nearly all of the largest, most important and most complicated financial transactions and conflicts which take place, partners from the same small group of elite law firms are present."

No firm founded since World War II has managed to enter the top rank and all the top names cultivate a similar style which is expressed in "the tastefully shabby, office decor; in the oil portraits of the long-dead founding partners; in the prestige addresses." Most of these firms now hire lawyers who are Jewish, black and/or female but it is still a lot

easier to get on if you wear a button-down collar and come from one of a half dozen law schools.

The big firms act for the wealthiest clients and frequently at moments of life and death when little matters such as a legal bill for a few million dollars are of secondary importance. Stewart was once an associate of Cravath, Swaine and Moore and he gives a breath-taking account of the resources which were available to that firm when it was fighting off the anti-trust cases against IBM.

About 1,000 pages of material were assembled for the cross-examination of just one key witness, for instance. In the words of a frustrated lawyer who had attempted to take up the cudgels against IBM: "I had never encountered anything like that in my life. The sheer manpower that took the cost, I just felt overwhelmed. I have often wondered how they could operate if the client imposed any cost control at all. They buried us with paper."

To judge by this account, the outcome of a legal dispute can be significantly influenced by the volume and quality of resources behind the firms fighting the action. What is depressing is the number of occasions when these resources appear to have been squandered on cases which might have been resolved at least as satisfactorily by a measure of common-sense.

Stewart occasionally gets carried away with his story and sometimes uses throwaway lines that would thrill the old London partnership of Sue Grabbit and Run. Thus one major firm is said to be willing to go "to the limits of ethical propriety, if not beyond," while a member of another big firm is "notorious for short hours and long weekends."

He also makes the odd silly mistake, which undermines his credibility with the lay reader. BP is not simply one of Sohio's "world rivals," and Lord Shackleton does not spell his name like a German cough drop.

All the same, this book will probably become required reading for anyone who may one day have to mix it with the big firms on Wall Street.

RICHARD LAMBERT

## APPOINTMENTS

## Managing director of Griffin Factors

Mr John D. Jeane, et present manager of Midland Bank's Fenchurch Street branch, has been appointed from March 1 managing director of GRIFFIN FACTORS current asset finance arm of Midland Bank's forward trust group. He succeeds Mr P. W. Adams who has been appointed regional director of FTG's Midlands region while remaining a non-executive director of Griffin Factors.

Mr Robert G. Little has resigned as property manager of British Rail Pension Funds. From March 1 he becomes managing director, DARCON PROPERTIES, property development and management company in the H. Webb (Construction) Group.

Mr Kit Hunter Gordon has joined J. Rothschild and Co. as senior director of AURIT SERVICES. He was formerly with Morgan Guaranty where he was a leasing specialist concentrating on international project and cross border lease financing.

ALPHA-BETA, formed last November, has appointed Walter J. Evert as managing director. He was technical director of Savilles Hydrological Corp and a director of the food and development group of Brent Chemicals International. Mr Arthur Meaton becomes finance director. He was financial director of Savilles Hydrological Corp from 1975 until 1981.

Mr John Cawte, for the last 17 months in charge of CUPRINOL's chemical specialties division, has been appointed managing director. He takes over from Mr Bill Collins, who remains chairman. Cuprinol is a subsidiary of Berger Jensen Nicholson. The Cuprinol chemical specialties division and the wood care division are to be jointly managed by Mr Syd Forwood who becomes sales and marketing director, consumer divisions.

Sir Nicholas Heederson has been appointed to the board of HAMBROS.

CHARLES BARKER CEC has elected two members of its creative department to the board from March 1. They are Mr Norman Mungay, head of the art department and Mr John Ward, director in charge of Charles Barker Design.

Mr Richard M. Strong has been appointed director of ESAB LIMITED'S new MANUFACTURING DEVELOPMENT CAPITAL.

New managing director for ESAB LIMITED is Mr John G. Wilkinson, previously the managing director of the welding division of GKN. He has been involved in the transactions on the takeover of GKN's welding division, ESAB, in the UK and Europe. His appointment will not only entail the operation of ESAB Limited but also the

co-ordination of all ESAB's activities in the UK, particularly companies he headed as managing director of GKN's welding division, and will include Hancock Cutting Machines.

At R. LAYTON AND CO. stockbrokers, Mr Michael Alfred Salomon will be joining the partnership on March 7. On April 23 Mr Anthony Reginald Beale and Mr Phillip Stuart Argueban will be already associated members. Join the partnership, Mr David Leonard Alderson and Mr Humphrey Charles Gentill will be retiring from the partnership on April 22.

Mrs Ruth Harvey has been appointed assistant group sales director of ROGERS AVIATION, Bedford.

Mr Jasper Archer, a director of CHARLES BARKER LYONS, has been appointed head of the company's financial division in succession to Mr Anthony Cardew. Mr Cardew and Mr Joceline Grove, directors, are leaving to join GRANDFIELD ROKK COLLING FINANCIAL.

Mr David Teague has been appointed director for CONDER ELECTRONICS, a new division of Conder Hardware, Winchester. He was previously marketing director of Westair Dynamics.

Mr Michael E. Edwards will be joining MARDON PACKAGING INTERNATIONAL as group personnel director on March 1.

THE BATH AND PORTLAND GROUP has appointed Sir Christopher Leaver as a non-executive director.

Mr Brian Morgan, until recently deputy managing director of Capital Radio, has joined LONDON FILMS as managing director of London Film Productions and Oak Films. Mr David Canoy becomes director and head of production of both companies.

Mr G. W. Welchworth-Young has been appointed non-executive director of LONDON AND SCOTTS MARINE OIL (LASMO). He is chairman of Morgan Grenfell & Co and a director of Lloyds Bank, the Union Discount Company of London, Willis Faber, Charter Consolidated and chairman of the Industrial Development Advisory Board. Morgan Grenfell has been merchant bankers to LASMO since 1975.

LASMO has appointed Mr W. Robert Mendes as general manager, production and operations in London. Mr Mendes was previously manager of the London office and North Sea operations of Texas Eastern.

Mr Tim Steel has been appointed managing director of DINERS CLUB INTERNATIONAL for the UK from March 1.

## COMPANY NOTICES

## Notice of Purchase

## European Investment Bank

9½% Dollar Bonds of 1979, Due February 15, 1991

Notice is hereby given to Bondholders that European Investment Bank, Luxembourg has purchased during the twelve-month period ended February 14, 1983, U.S. \$3,000,000 principal amount of such Bonds.

On February 15, 1983 the principal amount of Bonds remaining in circulation was U.S. \$81,000,000.

Luxembourg, February 24, 1983

## PIONEER ELECTRONIC CORPORATION

NOTICE IS HEREBY GIVEN to holders of Pioneer Electronic Corporation's 1982 Bonds, that the first quarterly interest payment of \$1.00 per \$100 of Bonds, will be made on March 1, 1983. The Bonds are payable to the order of the holder or to the order of the registered owner.

The Bank of Tokyo Ltd., Branches, established in: Tokyo, Osaka, London, San Francisco, Paris and New York.

PERSONS, HOLDINGS & PIERSON, Amsterdam, 21 February, 1983

## ELECTRICIDADE DE PORTUGAL

A U.S.\$125 million Eurocredit in favour of Electricidade de Portugal S.A.P. was signed on February 14th, 1983, in Paris. The credit is for the purpose of financing the construction of the 1,100 MW Sines Nuclear Power Station. The credit is guaranteed by the Portuguese Government.

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## BOOKS OF THE MONTH

Announcements below are pre-paid advertisements. If you require entry in the forthcoming panels application should be made to: The Advertisement Department, Bracken House, 10 Cannon Street, EC4A 3BY Telephone: 01-238 8000, Ext. 4064

## Introduction to Foreign Exchange

by Rudi Weisweiler

A working guide written by a leading specialist that provides a practical introduction to the broader aspects of foreign exchange. An important book for businessmen and all those beginning a banking career.

£6.70 paperback inc. p&p  
£10.75 hardback inc. p&p

Woodhead-Faulkner (Publishers) Ltd.  
17 Market Street  
Cambridge CB2 3PA

## Finance for Farming: a guide for the lending banker

by Keith Checkley FIB

Published by The Institute of Bankers this practical guide discusses the impact of widespread bank lending to farmers and focuses upon such topics as farm financial planning and assessing the agricultural lending proposition.

£10.95 inc. p&p

Woodhead-Faulkner (Publishers) Ltd.  
17 Market Street  
Cambridge CB2 3PA

## The Banks and Technology in the 1980s

The Institute of Bankers' 12th Cambridge Seminar

Information technology has had a dramatic impact upon the banking industry. In this book prominent bankers discuss its effect upon retail and wholesale banking and the consequences for staff and organisation.

£4.70 inc. p&p

Woodhead-Faulkner (Publishers) Ltd.  
17 Market Street  
Cambridge CB2 3PA

## Service Banking: the arrival of the all-purpose bank

(2nd Edition) by D. G. Hanson FIB

Published by The Institute of Bankers, this updated enlarged new edition provides a comprehensive survey of the various financial and advisory services now offered by the UK clearing banks.

£11.25 paperback inc. p&p  
£13.45 hardback inc. p&p

Woodhead-Faulkner (Publishers) Ltd.  
17 Market Street  
Cambridge CB2 3PA

## Interpreting Company Reports and Accounts

(2nd Edition)

by Geoffrey Holmes and Alan Suggden

The new edition of this standard work explains how to assess the financial and trading position of a company through its published accounts and examines the major changes that have recently taken place both in company law and in accounting standards. Informative, authoritative and highly readable.

£12.75 paperback inc. p&p  
£15.50 hardback inc. p&p

Woodhead-Faulkner (Publishers) Ltd.  
17 Market Street  
Cambridge CB2 3PA

## Foreign Exchange Dealer's Handbook

by Raymond G. F. Coninx

This practical handbook explains the complexities of foreign exchange transactions for both the banker and the businessman. It will prove of immense value as a key reference tool and guide for every professional in this field.

£13.50 inc. p&p

Woodhead-Faulkner (Publishers) Ltd.  
17 Market Street  
Cambridge CB2 3PA

## Modern Pensions: Pensions for companies, partnerships and the self-employed

by Norman Toulson

A comprehensive survey of company pension schemes written both for those working in the pension industry and for businessmen wishing to find out more about the variety of pension schemes available. Completely up-to-date practical information.

£10.25 inc. p&p

Woodhead-Faulkner (Publishers) Ltd.  
17 Market Street  
Cambridge CB2 3PA

## European Electronics Suppliers Guides

Classified directory of 4,800 manufacturers in 28 countries. Covers electronics, computers, telecommunications, components, professional equipment, materials, production machinery, etc. Detailed description of firms, including "Who Owns Whom" and managers' names.

£11.25 (incl. postage)

C. G. Wedgwood & Co. Ltd.  
14 Kings Road, Wimbledon  
London SW19 8QN

## How to Form a Company: A practical guide to the formation of private companies



## Corporate Account Officer International Banking

SECURITY PACIFIC is a leading international bank with assets of 37 billion dollars and nearly 700 branches worldwide.

The current requirement is for a bright and innovative banker to join Security Pacific's London based European Corporate Division. The successful candidate will be a graduate who has sound credit skills and the capacity to manage and develop significant corporate relationships in a highly competitive environment. Special consideration will be given to applicants with experience of major asset transactions.

This assignment offers excellent long term career development opportunities.

A highly attractive salary will be commensurate with qualifications and experience and we offer a full range of generous fringe benefits.

Career details should be sent to:-  
Patrick J. O'Hara,  
Vice President,  
Security Pacific  
National Bank,  
2 Arundel Street,  
London WC2R 3DF.



## International Fund Management

### A Senior Opportunity in the City

A member of the Accepting Houses' Committee has retained us to advise on an outstanding opportunity in International Fund Management.

The potential attached to this position within our Client's compact and highly geared International team is considerable.

They are looking for an ambitious person in their early thirties with a good degree, who has worked in this field for at least five years, both in analysis and management, and with client contact experience.

As well as an attractive salary package, there are the usual banking benefits including subsidised mortgage.

Please write to, or ring, Colin Barry or Keith Fisher at Overton Shirley and Barry (Management Consultants), Second Floor, Morley House, 26 Holborn Viaduct, London EC1A 2BP. Tel: 01-583 1912.

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and Barry

## Chief Clerks/Assistant Branch Managers

The Trustee Savings Bank of Wales and Border Counties is part of a leading United Kingdom Banking group and has one hundred Branches employing approximately 1,100 Staff.

Expansion of the Bank's services has created Chief Clerk/Assistant Branch Manager vacancies within the Region.

The opportunities available will appeal to young, experienced and ambitious Bankers who are keen to match their personal development with the aims and objectives of the Bank.

Applicants (male or female) must be either qualified Associates of the Institute of Bankers or have passed at least four subjects in Stage Two of the Institute of Bankers examinations.

The salary for these appointments will be within the range of £7,700 to £10,000 per annum according to age and experience and there is an excellent range of banking fringe benefits, including a mortgage subsidy scheme, to complete a very competitive remuneration package.

Application forms can be obtained by telephoning: Bomere Heath (0939) 290033 Ext. 250.

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## Systems Designer

### Computerised Portfolio Management

City of London circa £17,000

A challenging task for an experienced analyst/programmer to lead a team developing a new fund management and investment valuation system.

Reporting to the Investment Systems Manager of a leading merchant bank, the title is Group Leader and the job entails control of the team's work progress reporting system design program design user liaison. Hardware includes Univac mainframes, Xerox laser printers and micros on local area networks.

Candidates should have experience of the investment management environment, as well as of a computerised valuation system and of project leadership.

The package is attractive and includes a mortgage subsidy, profit sharing by equity participation, non-contributory pension, free life assurance, BUPA, interest-free season ticket loan and relocation expenses if appropriate.

Write to Mike Waite, SMF Data Services Ltd, 6 Salem Road, London W2 4BU. Tel: 01-229 9431.

**S.M.F. DATA SERVICES LIMITED**

### MERCHANT BANKING

#### INVESTMENT MANAGEMENT

A leading merchant bank, a member of the Accepting Houses' Committee, requires a Portfolio Manager to join its expanding Pension Fund Department.

The successful candidate is likely to be aged between 25 and 35, and should have had several years' experience of portfolio management particularly relating to Gilt-Edged Securities.

An attractive remuneration package will be negotiated, including mortgage facilities and non-contributory pension scheme.

Please telephone, or write enclosing a detailed Curriculum Vitae to, Peter S. Latham

**Jonathan Wren** BANK RECRUITMENT CONSULTANTS  
170 Bishopsgate · London EC2M 4LX · 01 623 1266

#### CORPORATE FINANCE

Due to increasing demand for the services of its Corporate Finance Department our client, an Accepting House wishes to recruit two additional Executives.

Applicants should be aged 25 to 35, have a good degree and hold a professional qualification (A.C.A. or Solicitor). Some experience of corporate finance work would be an advantage.

The salary offered is competitive, with fringe benefits including mortgage assistance non-contributory pension and life cover.

## Assistant Investment Manager

KLEINWORT BENSON INVESTMENT MANAGEMENT LIMITED is seeking to expand its Smaller Companies Department by appointing an additional Portfolio Manager who has a proven record in investment management and analysis.

The successful candidate will play an important part in expanding the department's role as a service unit and will be required to make reports for senior management following company visits.

It is essential that applicants have a genuine enthusiasm for smaller company investment and the capability of combining fund management expertise with original research work.

A competitive salary will be offered, together with the usual benefits.

Please apply in writing with full curriculum vitae to:-  
G. J. Hughes, Personnel Officer, Kleinwort, Benson Limited,  
20 Fenchurch Street, London EC3P 3DB.

**KLEINWORT BENSON**  
Merchant Bankers

### ASSISTANT TO PENSION FUND MANAGER

An interesting opportunity occurs to work in the investment department, London W1, of directly invested pension fund as assistant to the manager. Applicants should have both administrative and investment experience and will have a prime responsibility for the administrative aspects of the department.

Apply in writing giving qualifications, full career details, age and salary required to:  
Box AB130, Financial Times  
10 Cannon Street, EC4P 4BY

### APPOINTMENTS ADVERTISING

Appears every Thursday

Rate £31.50

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## Fairey Engineering Limited Business Development Director

This company, with a world wide reputation in military products and nuclear engineering is actively seeking company or "know how" acquisitions in high technology. Significant financial resources and support services are available.

The company will appoint an individual to identify and evaluate opportunities and to negotiate agreements.

Applicants will be entrepreneurs with a knowledge of the engineering industry, able to recognise opportunities

and demonstrate experience in negotiating successful acquisitions.

The terms of the appointment will be negotiated and remuneration will not be a limiting factor.

Please write with full curriculum vitae to: The Personnel Director's Office, Fairey Engineering Limited, P.O. Box 41, Crossley Road, Heaton Chapel, Stockport, Cheshire SK4 5BD.

**Fairey**  
Technology on the move



### STRATEGY PLANNING

PRS is the leading British consultancy in strategy planning. Its rapidly growing business with UK and international companies now provides opportunities for outstanding men or women aged 25 to 35. We are looking for a good degree in economics or engineering or an MBA, preferably with industrial or consulting experience. Fluency in European languages, particularly German, and numeracy would be advantageous.

PRS works on stimulating assignments with the chief executives and planning directors of major companies, usually on a long-term basis. Most studies are European or world-wide in scope so a willingness to travel is essential.

PRS is owned by its staff. Rapid promotion to director and shareholder will be achieved by those who contribute to our continued success. Salary will be appropriate to the high calibre of person required. Send CV and photograph to:

John Martin, Managing Director,  
PLANNING RESEARCH + SYSTEMS LTD  
24 Old Bond Street  
London W1X 3DA

### Banking Personnel

The Executive Banking Appointments Specialists

#### SENIOR FOREX/EUROBOND TRADER

Age to 40 : Salary £20,000+

On behalf of our client, an established foreign International Bank we invite applications for the new position of Senior Trader. Candidates should be in the 30 to 40 age group and have a very broad ranging trading background covering all major currencies. F.R.M.s, F.A.C.s, Money Market Operations and Fund Management. The post is at management level and will complement the bank's expansion programme which in turn offers the successful candidate long term prospects.

#### CORPORATE FINANCE. QUALIFIED A.C.A.

Age to 30 : Salary £16,000

As part of their current and projected expansion plans within the Corporate Finance sector, this major City Merchant Bank seeks to recruit a fully qualified Chartered Accountant with at least two years' post qualification experience in banking or a similar financial environment. The successful candidate can expect a rewarding management level start and sound long term career progression.

For further details please contact Lewis Marshall in strict confidence

41/42 London Wall, London EC2. Tel: 01-588 0781

## KITCAT & AITKEN

Food Retailing Research

We are looking for an experienced

### ANALYST

to join our Retailing Team to cover the Food Retailers. The person we require must demonstrate enthusiasm and be motivated by the desire to build up this sector as part of a highly specialised team.

A competitive remuneration package will be available for the right person.

Please contact:

Alan Clifton  
KITCAT & AITKEN  
The Stock Exchange, London EC2N 1HE - Tel: 01-588 0280

## ENERGY LENDING OFFICER

Our Client, a major U.S. bank, seeks a business development/ account officer for its London Energy Team.

The ideal candidate, in his or her late 20's/early 30's, will be used to calling on clients and will have at least 3 years' experience in corporate banking including 2 years' in energy or project finance.

Essential qualities are initiative, self-motivation and a strong credit background.

A highly attractive salary package will be tailored to attract the best talent available in this sector, and therefore those candidates with more extensive experience should also apply.

Please apply in confidence, either in writing or by telephone, quoting reference ELO462/TT. All applications will be forwarded to our Client unless you list companies to which you do not wish to apply in a covering letter marked for the attention of the Security Manager.

**Campbell-Johnston Recruitment  
Advertising Limited**

35 New Broad Street, London EC2M 1NH  
01-583 3585

## Bankers Trust Company Limited

## Trust Officer London

Bankers Trust Company Limited is an English trust corporation and a wholly-owned subsidiary of Bankers Trust Company, a leading international wholesale bank, with headquarters in New York. Bankers Trust Company employs over 700 people in London and has been established here for more than 50 years.

Applications are invited for the position of Trust Officer carrying the title of Director, responsible for the administration of the company's Trustee appointments. The person selected would also be an Officer of Bankers Trust Company and have additional responsibility for the administration of Agency business,

handled by the Corporate Trust and Agency Group.

Experience and a detailed knowledge of all aspects of trust administration, particularly in the area of debentures, loan stocks and eurobonds is essential. It is expected that the successful candidate will currently have a responsible position in the Trust Department of a major bank or insurance company.

A competitive salary will be offered commensurate with qualifications and experience, plus an excellent package of fringe benefits.

Please send a comprehensive Curriculum Vitae, including your current salary, to: Mrs. Patricia Kendall, Personnel Division.

**Bankers Trust Company**  
Dashwood House, 69 Old Broad Street, London EC2P 2EE.



## Hambros Bank Limited

### Senior Eurobond Trader

A senior Eurobond trader is required to assume the day-to-day responsibility for the market-making and dealing activities of the Bank in the U.S. dollar fixed interest market.

The Bank requires a person with a proven record in bond dealing and who has worked closely with a sales team advising a wide selection of institutional clients. The person should also be capable of supervising and expanding the bond trading activities of the Bank, including the training of junior dealers. The successful applicant is likely to be in the age range 30-37 with at least 5 years' experience in a prominent eurobond house.

An appropriate salary and excellent fringe benefits will be provided for the right person.

Please apply, enclosing a detailed curriculum vitae to: G. M. Wolfson, Director — Head of Personnel, Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA.



# Financial Adviser

Salary negotiable

A leading, international communications consultancy needs a specialist in corporate finance who can effectively advise client chairmen and boards of major UK companies on the complexities of the London capital market. The job will develop both US and European clients looking to expand into the UK.

The person will probably be a merchant banker, a chartered accountant or an investment analyst who is already sought after by blue-chip companies for advice on long-term strategy and tactics when considering new share issues, takeovers, mergers and the marketing of financial services and investment products.

Please ring or write to Aindra Taylor or Amrita Bennett, TAYLOR : BENNETT, Holton House, 20-23 Holborn, London EC1N 2JD, 01-242 0253.

TAYLOR : BENNETT

## SENIOR INVESTMENT MANAGER



A leading firm of stockbrokers wishes to appoint an additional manager at a senior level who will be concerned with the management of a wide range of pension funds, usually on a discretionary basis. The successful applicant is likely to be a graduate or professionally qualified and to have several years' experience of managing portfolios for an insurance company or pension fund. The preferred age range is 28-40. He or she would also be expected to take an active part in investment in United States, Japanese, and other overseas markets.

Remuneration is negotiable, and there are prospects of partnership for the successful candidate. Please apply under confidential cover, stating any firms to which your application should not be forwarded, to Peter Jones, quoting ref. SIM. **COURTENAY STEWART INTERNATIONAL LIMITED** Management Selection and Recruitment Consultants 11 Maddox Street, London W1R 9LE. Tel: 01-629 1913.

## Sales Financing Manager

Circa £15,000+Car

Our client, a major group in the automotive industry, is searching for an experienced Sales Financing specialist who will complement existing skills in its dynamic, young commercial operation.

The prime task of the Manager will be to plan and implement retail sales financing ventures in home and overseas markets. The Manager will be responsible for devising imaginative financial packages, tailored to suit customers' requirements to facilitate fleet sales and other contracts. This will involve specialised negotiations with banks, finance houses and credit insurance institutions. As the majority of the work will be concerned with exports, experience in this complex area is essential. As well as having a successful track record in this

specialised area, candidates must be prepared to undertake international travel. A background in either merchant banking or a related field would be particularly relevant. Essential personal qualities include drive, tenacity, innovative skills and a high level of intellectual ability. As this position entails substantial external contact, the successful candidate must have the presence and personality to represent our client's interests. Prospects for developing your career beyond your specialism, fringe benefits and the relocation package are excellent. Please telephone for an application form quoting reference SFM/VL or send your curriculum vitae to John Graham. This position is open to both men and women.

## Cambridge Recruitment Consultants

1a Rose Crescent, Cambridge CB2 3LL. Telephone: 0223 311316.

## APPOINTMENTS WANTED

GRADUATE (Life Sciences) male, financial and business experience seeks employment in business field. Write Box A4131, Financial Times, 10, Cannon Street, London EC4P 4BY.

## GRAND METROPOLITAN PLC Consumer Enterprises

### FINANCE & BUSINESS DEVELOPMENT DIRECTOR

Within the Consumer Services Sector of Grand Metropolitan, 'Consumer Enterprises' has been given the mission of identifying opportunities in retailing and the development of associated businesses.

The 'Finance & Business Development Director' will assist the Managing Director of Consumer Enterprises in his role by identifying opportunities both within and outside the existing companies in the portfolio, evaluating and pursuing realistic means of developing them, and negotiating and structuring their initial implementation.

The successful candidate could come from any number of disciplines or experience routes but would be about 35, possibly a graduate with an MBA, and would certainly possess strong finance and business appraisal skills and line management ambitions. He will not be earning less than £20,000 per annum at present.

Brand management or retail experience would be considered significant plusses but candidates would have to show experience of evaluating and negotiating new ventures and acquisitions and substantial success in the identification and bringing to fruition of new business opportunities.

All replies will be treated in the strictest confidence; they should be marked 'Finance and Business Development Director' and sent to The Corporate Consulting Group, 24 Buckingham Gate, London SW1.



Corporate Consulting Group

## JAPANESE RESEARCH



SCRIMGEOUR, KEMP-GEE & CO. wish to establish a Japanese research capability to complement their U.K. research coverage.

What is required is either an existing team of three or four people or individuals who would form their own team. They would be based in London. Some experience of dealing in Japanese stocks with U.K. institutions either as a stockbroker or fund manager is essential. This is an important new area of development for the firm and offers a chance to join one of London's most successful and profitable stockbrokers. It could be particularly attractive either to those who, although in a successful operation, see their further advancement blocked or, alternatively, those who find their present base limits the further development of their business. Both the remuneration and partnership prospects for the high quality personnel required are excellent. Please apply, in strict confidence, to:-

I. A. K. Dipple  
Scrimgeour, Kemp-Gee & Co.  
20, Copthall Avenue  
London EC2R 7JS

## "WANT TO WORK IN INFORMATION TECHNOLOGY?"

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IT covers information acquisition, handling and use involving the latest technologies in micro-electronics, computing and telecommunications.

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For details about SERC studentships contact: Information Technology Studentships Science and Engineering Research Council Polaris House, North Star Avenue, SWINDON SN2 1ET. Telephone: (0793) 26222 Ext 2137.



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CONNING OVERSEAS LIMITED are recognised leaders in INSURANCE RESEARCH and are expanding into the EMERGING GROWTH sector of the U.S. stock market. We need INSTITUTIONAL SALES EXECUTIVES in our London office

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—to specialise in EMERGING GROWTH

We seek either —current U.S. INSTITUTIONAL SALES EXECUTIVES with a PROVEN RECORD

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We offer —a small, flexible organisation in which individuals can make a significant contribution to the growth and direction of the company.

For further details contact

ANDREW OLIVER on 01-248 5858 or write to him at

CONNING OVERSEAS LTD.

1-3 St. Paul's Churchyard, London EC4

## SALES EXECUTIVE

FT Business Enterprises is a diversified subsidiary of the Financial Times. The company is committed to growth in the areas of business publishing and the provision of information services for the international business community.

An experienced Sales Executive is needed to help develop the markets for our products. He or she should be capable of representing the company at the highest level in industry and commerce and a commanding appearance with well developed communications skills are regarded as essential in this respect.

The job will entail initially the promotion and presentation of various office information products but the successful candidate will be expected to represent all of the company's product lines where appropriate.

The successful candidate is likely to have had at least four to five years' successful experience selling to senior management of commercial organisations in the UK. This should include time dealing with the products of service industry, preferably information-based and within the on-line area. A good educational background is essential and a university degree would be an advantage.

A high salary is negotiable depending upon qualifications and experience. Candidates should send a comprehensive C.V., including details of current salary, to:

David Hawkins, Group Sales Manager  
FINANCIAL TIMES BUSINESS ENTERPRISES LTD.  
102-108 Clerkenwell Road, London EC1M 5SA

## Financial Controller—City INTERNATIONAL BANKING

FennoScandia Ltd., is a newly established joint venture banking operation, owned equally by Sparbankernas Bank, Sweden and SKOPbank, Finland.

FennoScandia Ltd. now wishes to recruit a Financial Controller who, reporting directly to the Managing Director, will be responsible for the initial development and subsequent running of financial control and accounting systems, as well as operations, administration and personnel.

This is a key appointment where personal qualities of maturity and leadership are as essential as the technical qualifications. An attractive salary and benefits package will be offered.

Full career and personal details should accompany an application and be addressed in confidence to The Secretary, FennoScandia Ltd., c/o Sparbankernas Bank Representative Office, 7 Birch Lane, London EC3V 9BY.

FennoScandia

## Business Development Manager

N.W. London based

circa £13,500+car

Grand Metropolitan Biotechnology Ltd is a member of the Grand Metropolitan Group of Companies with particular responsibility for the application of new advances in biotechnology, either in collaboration with the research units of other Group companies to their diverse interests and activities, or independently to new related business opportunities.

A Business Development Manager is being sought to be responsible for the market research, financial analyses, and business planning aspects of the potential opportunities which are

arising, and thereby to assist in the decisions regarding whether or not the opportunities should be pursued. The ideal candidate for this position will have a degree in a biologically orientated science and an MBA or equivalent qualification in business and/or a number of years of relevant experience in an innovative environment.

He/She will join the Company at an interesting early stage and will therefore have the opportunity to participate in decisions regarding the direction in which it develops in the future.

Grand Metropolitan Biotechnology Limited

If you wish to be considered please contact Dr G Christie, Managing Director, Grand Metropolitan Biotechnology Ltd., 430 Victoria Road, South Ruislip, Middx., or telephone 01-945 2345, Ext. 3963.



## المؤسسة العربية المصرفية ARAB BANKING CORPORATION A.B.C.

London Branch - Licensed Deposit Taker

We are at present engaged in the expansion of our London Branch dealing operation and require the services of the following:

### SENIOR SPOT FX DEALER

Dealer with 4 or more years' experience of active trading in an international bank environment. Preference will be given to candidates in the age group of 27/32 and those with familiarity in two or more of the major trading currencies.

### SENIOR DEPOSIT DEALER

The candidate should have 5 or more years' experience of active trading in an international bank environment and be thoroughly knowledgeable in Swap dealing. Excellent salary commensurate with prior experience and the responsibilities of the position offered will be available, together with a competitive benefits package.

Applications in writing, together with current C.V. to:

The Personnel Officer  
ARAB BANKING CORPORATION  
6/8 Bishopsgate  
London EC2N 4AQ

## Top Executives Seeking a career change

Minster Executive specialises in solving the career problems of Top Executives who are earning in excess of £20,000 a year and are seeking a new opportunity. The Counsellors in our partnership encompass a wide range of experience and skills. All have been engaged in a top management role. The Minster Programme, tailored to your individual needs, will be managed by at least two Counsellors so that you are guided along the most effective route to that better opportunity. We have an impressive record of success and an acknowledged reputation in the employment market; many blue chip companies from a broad spectrum of industry and commerce retain our services in the re-deployment of their senior people. It could be to your advantage to find out more about us today. Write or telephone for a preliminary discussion without obligation.

MINSTER EXECUTIVE LTD. 28 Bolton Street, London W1Y 8HB. Tel: 01-493 1399/1085

## David Grove Associates

Bank Executive Recruitment  
60 Cheapside London EC2V 6AX  
Telephone 01-236 0640

### CURRENT VACANCIES INCLUDE:

Credit Manager-(Fluent French)	c. £17,000	Newly Qualified ACA	To £10,000
Bond Sales (3 years Exp.)	£15,000 + bonus	Documentary Credits Senior	To £10,000
Corporate Finance-ACA	£15,000	Administration-Premises	To £10,000
Credit Analyst-(U.S. Bank Trained)	£12,000	Supervisor-Eurobond back-up	£9,500
Experienced Bank Accountant	c. £12,000	Loan Administration Clerk	£8,500

IN RESPECT OF THE ABOVE POSITIONS  
PLEASE CONTACT JOAN MENZIES ON 01-248 1085

## SENIOR ACCOUNT DIRECTOR PUBLIC RELATIONS

The senior partner of our medium but ambitious marketing and public relations consultancy is becoming increasingly irritable and difficult to live with because he has too much work to do. His loyal staff have persuaded him to try to recruit another SENIOR ACCOUNT DIRECTOR to work with him on some of the consultancy's financial accounts. The successful applicant will have a thorough working knowledge of the City of London, together with the ability and experience to communicate both with clients and financial journalists.

The ability to plan and structure marketing and P.R. policies for financial organisations and to prepare presentations to both existing clients and for new business is essential. The remuneration package is negotiable but will amount to not less than £15,000 per annum. A performance based share of profits will be insisted upon by the successful applicant.

Please help our over-worked Senior Partner by sending in sincerest confidence your comprehensive C.V. including details of current remuneration to:-

P.O. Box A8132, Financial Times, 10 Cannon Street, London EC4P 4BY.



# International Appointments

## International Corporate Audit Brussels

Our client, a multi-market US international corporation, is seeking to strengthen its European Internal Audit Department with the appointment of two high-calibre professionals to be based at the European Head Office in Brussels.

**Senior Operational Auditor** £16-20,000  
Candidates, 25-35, should have a recognised accounting qualification and at least 3 years' post-qualifying experience in the accountancy profession or in a manufacturing industry. The successful candidate will be responsible for conducting operationally orientated audits at subsidiary locations in Europe. There will also be opportunities to visit other parts of the world including the US. Fluency in English is essential, as is a good command of at least one other European language.

**EDP Audit Specialist** £18-20,000  
Candidates should have at least three years' experience of performing EDP audit fieldwork in a medium to large mainframe environment, or alternatively, have experience at a senior level in developing or supporting commercial or manufacturing systems. The responsibilities of the successful candidate will include application systems reviews, data security and control reviews, and data extraction support. Activities will be performed mainly in Europe, with occasional visits to the US.

Both positions offer excellent career prospects within line management, together with good benefits packages. The positions call for a high degree of travel (around 75%) and return fare to home base is paid every weekend. Moreover, the high travel element currently results in very advantageous tax arrangements. Initial interviews will be conducted in Brussels and London. Applicants should contact David Sattin on 01-405 0442 (Telex 296091) at 31 Southampton Row, London WC1B 5HY.



**Michael Page International**  
Recruitment Consultants  
London Birmingham Manchester Glasgow

## BACHE HALSEY STUART (MONACO) INC.

Seeks Account Executives with established clientele. Direct lines to London and U.S.A. Numerous financial advantages. Pleasant offices in ideal Mediterranean location.

Contact:

T. Van Esche, Manager,  
BACHE HALSEY STUART,  
Sperling d'Hiver,  
Monte Carlo (Monaco).  
Telephone: (93) 50 71 71

## EMPLOYMENT CONDITIONS ABROAD LIMITED

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**01-637 7604**

## TREASURY MANAGER SAUDI ARABIA

The Saudi Investment Banking Corporation (S.I.B.C.) an affiliate of the Chase Manhattan Bank, wishes to identify an experienced treasurer to join its team of professionals in Riyadh, Saudi Arabia.

The successful candidate will be responsible for managing the Bank's treasury activities including foreign exchange and money market dealings. The position reports to the Assistant General Manager, Treasury and Investment Services.

Qualifications should include at least eight years experience in a major money center dealing room, of which at least two years should have involved managerial responsibilities. Familiarity with Middle Eastern banking is desirable. Candidates should be able to work easily with a wide range of nationals and adapt to living and working conditions in the area. Fluent English is essential, and Arabic a distinct asset.

This position is offered on an employment contract basis with S.I.B.C. An attractive base salary and bonus plus a generous range of fringe benefits are included in the compensation package.

Replies, including a contact telephone number, are to be sent in strictest confidence to:

Manager, Human Resources  
S.I.B.C.  
P.O. Box 3533  
Riyadh, Saudi Arabia.

البنك الاستثماري السعودي  
The Saudi Investment Banking Corporation

## International Finance Director

Paris

FF500,000+

This expanding £100m-turnover British group specialises in consumer goods and employs some 2,500 people. It seeks an International Finance Director to complete its management team located in Central Paris who will soon become a permanent member of the international board. Reporting directly to the Group Managing Director and Deputy Chairman and assisted by a Treasurer and a Budget Controller, he will have functional authority over the Finance Managers of 15 European subsidiaries and be responsible for all aspects of the Group's financial and accounting matters including: centralization of the accounts and consolidation of balance sheets; budgets and cost control; treasury;

exchange problems; financing operations; and relations with the London Stock Exchange and the bankers. He will also supervise the implementation of a new DP structure. This key job would only suit a top-level international financier with successful management and business experience. Candidates, aged 43-53 and preferably British, must be used to working with different nationalities. Knowledge of French is not necessary but would be an advantage. A very attractive compensation package, which includes a car, is offered. Initial interviews will be held in London. Please send full CV in strict confidence, quoting ref: A2292/FT, to J.P. Rougier.

## PA Conseiller de Direction SA,

3 Rue des Graviers, 92200 Neuilly, France.



A member of PA International

## Societe Financiere Du Liban S.A.L.

## Directeur General Adjoint

S.F.L. is a newly created financial institution in Lebanon owned by 33 major Lebanese banks whose principal objective is to promote and develop financial markets in Lebanon.

Candidates must have had senior management experience in a major investment banking institution, covering:

- money and capital market operations
- private and public placements
- stockbroking underwriting of issues
- mergers, takeovers.

Candidates, in their late thirties and early forties, should be preferably of Lebanese nationality, with an acceptable academic background. They should have the ability to organize and manage this organization to attain its objective. The remuneration package will fully reflect the importance of the position. Please write in strictest confidence to P.O. Box 11, 7740 Beirut, Lebanon.

## CAPITAL INTERNATIONAL S.A.

seeks

## INVESTMENT ANALYST

with minimum three years' professional experience in either investment research or industry. Good English essential, other European languages and/or Japanese highly desirable, together with a willingness to travel. Swiss nationality or valid Swiss work permit desired. Capital International S.A. is part of The Capital Group, an international investment management organisation headquartered in Los Angeles, with assets of over US\$10 billion under management.

Please write with curriculum vitae to:

Robert Ronus, Director  
CAPITAL INTERNATIONAL S.A.  
3, Place des Bergues, CH-1201 Geneva

All applications will be treated in confidence.

## FINANCIAL CONTROLLER

SAUDI ARABIA

Up to £25,000 p.a.

Our client is an established and influential trading group in Saudi Arabia. One of the group companies engaged in the building materials trade is currently seeking a qualified accountant who will be responsible for managing the total financial affairs of this multi-store retail business. The main duties of the post will include the preparation of monthly and quarterly reports and statements, management and projection of cash flows, bank and credit facility negotiations and the overall control of accounts receivable and inventory levels. Special project work will be necessary, in particular the incorporation of a computerised accounting system for the company and the recruitment and training of store accountants.

A qualified accountant, aged over 25 years of age, is sought for this challenging, single status position. Candidates should possess a practical background in cost accounting with an in-depth knowledge of computerised accounting systems and their implementation. Several years of senior accountant at controller level in small to medium sized companies is necessary.

The position carries an attractive salary and a generous range of benefits including frequent home leave, visa accommodation, transport and insurance. Initially the post is on a one-year, renewable basis but a long-term commitment is sought by our client. Suitably qualified and experienced candidates should ring P. Steacy in the first instance on 01-631 4411 or write to:

MOXON DOLPHIN & KERBY LTD.,  
Quoting Ref. No. 5786 at  
178/202, Great Portland Street, London W1N 5TB

## INTERNATIONAL APPOINTMENTS APPEAR EVERY THURSDAY

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## BARBADOS NATIONAL BANK VACANT POST OF MANAGING DIRECTOR

The BARBADOS NATIONAL BANK requires a Managing Director.

The Managing Director will be a person of recognised standing and experience in commercial banking, business management or financial matters.

The Managing Director will be the Chief Executive Officer of the Bank and will be responsible to the Board of Directors for the execution of the Bank's policy and its day-to-day management. Appointment to the post of Managing Director is for a period of five years in the first instance and is renewable.

The Bank operates a non-contributory pension scheme. However, a contractual appointment will be considered. An attractive salary and other conditions of employment are offered.

Applications supported by at least two (2) references should be addressed to the Chairman, Barbados National Bank, Head Office, 11, James Street, Bridgetown, Barbados, to reach him not later than 31st March 1988.

## REQUIRED

## COMPUTER CENTRE MANAGER

The United Arab Emirates Central Bank wishes to recruit a Computer Manager who will be responsible for:

1. THE ESTABLISHMENT OF A NEW COMPUTER DEPARTMENT
2. THE INSTALLATION OF AN IBM 4331 SYSTEM RUNNING DOS 1 VSE AND CICS
3. THE IMPLEMENTATION OF A BANKING PACKAGE

## QUALIFICATION, EXPERIENCE AND REQUIREMENTS

The applicants for this position should have:

- 1) University degree in computer science
- 2) A minimum of 10 years' experience working in various areas of computer departments either as a manager or analyst programmer or in operations
- 3) Banking experience is preferable
- 4) Arab national or of Arab background speaking Arabic is an advantage
- 5) Salary and other benefits are determined in accordance with the qualifications and experience
- 6) Interested applicants should forward their applications and CVs with copies of their documents not later than two weeks from date of publication

PERSONNEL OFFICER, UAE CENTRAL BANK  
PO BOX 854, ABU DHABI, UAE

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Must be self-starter with successful background in opening contacts and closing sales in large corporations and governments.

Intensive travelling from office in own home or small outside office.

Knowledge of a Scandinavian or other European language appreciated but not required.

Company car supplied. Attractive remuneration linked to realistic objectives. Will be employed by Swiss subsidiary of the U.S. Company and report to European M.D. in Paris.

Send c.v. to 83-703 ASSA Annonces Suisses SA  
Pl. Bel-Air 2 CH-1002 Lausanne (Suisse)

## FINANCIAL CONTROLS MANAGER

Bahrain

c. £30,000 + bonus

Our client is an investment bank with offices in Bahrain and London. This is a recently incorporated institution with very substantial financial backing.

The financial controls manager will report to the general manager and be based in the Head Office in Bahrain. He will be responsible for the overall accounting and reporting function of the corporation. Initially, particular emphasis will be placed on the development of budgetary control, implementation of the corporate information system, tax structuring and the design and implementation of relevant data processing systems. The appointment gives involvement at senior level in a new enterprise with exceptional growth opportunities.

Candidates must be qualified accountants. Experience should include a period of 3-5 years as head of the accounting and control function of a financial institution. In addition, evidence of detailed involvement in computer based system development will be required. Experience of working in the Middle East will be an asset.

The salary will be supplemented by bonus and share option schemes which together with other benefits makes an attractive total package. Applicants should send brief personal details and a career summary in confidence to D W E Apps quoting ref FT7163/A at:



Ernst & Whinney Management Consultants  
Becket House, 1 Lambeth Palace Road, London SE1 7EU.



# Accountancy Appointments

## Regional Assistant Controller

Europe + Southern Hemisphere  
c. £22,000 + car

A major service industry, a clear corporate image and a leading position in the Regional markets characterise this American multinational. The style is brisk, shirt-sleeved, organised and communicative.

The Assistant Controller's role involves co-ordination of a Regional level, support for field operations and an important interface with the American H/Q. The responsibilities include legal, entity and management reporting; financial planning and analysis; systems and accounting policies and standards. There is a Department of 20 people reporting through 4 direct subordinates. The base location is West of London.

Applicants should have a current knowledge of US legal entity requirements, well practiced analytical strengths and an active management style. An accounting qualification is essential.

Five years' recent experience in an American multinational with a strong preference for a Service Sector business is required. Age guide: early 30's.

Applicants (male or female) should reply, in confidence, quoting reference L47, to:

Brian Mason, Mason & Nurse Associates,  
1 Lancaster Place, Strand, London WC2E 7EB.  
Tel: 01-240 7805.

**Mason & Nurse**  
Selection & Search

## ACCOUNTANCY APPOINTMENTS

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Central London  
range to £15,000

These new positions offer an excellent opportunity to build on your accounting skills, gaining experience of the North Sea Oil industry and of US reporting techniques.

The company is a major US-owned energy corporation enjoying considerable revenues from North Sea operations. Following recent developments, activities will increase substantially, including operations.

The accounting group is young and professional in approach, achieving high standards through commitment and team work. You could be involved with accounting and cost control of a defined area of exploration activity, or you

could participate in financial accounting or taxation.

To join this team you should be a qualified accountant, aged mid to late 20s, with experience gained in larger companies or the profession. Personal qualities of numeracy, flexibility and enthusiasm will fit in well.

Please write in confidence, giving concise career and personal details and quoting Ref. ER590FT to P.J. Williamson, Executive Selection.

Arthur Young McClelland Moores & Co.,  
Management Consultants,  
Holls House, 7 Hollis Buildings,  
Fetter Lane, London EC4A 3NH.



**Arthur Young McClelland Moores & Co.**  
A MEMBER OF AMSA IN EUROPE AND ARTHUR YOUNG INTERNATIONAL

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## Qualified and Part-Qualified Accountants

Bayer UK Limited is part of the International Bayer Group marketing a wide range of products in the industrial, medical, agricultural consumer fields. The Head Office is at present situated in Richmond, Surrey but will relocate in September this year to Newbury, Berks.

As a result of this move, and the fact that there is to be a re-organisation of the Central Accounts Department to include financial accounting for all locations, the following vacancies have arisen:

**Financial Accountant**  
Reporting to the Chief Accountant this position calls for the preparation of consolidated accounts and financial reports for the Group to meet both the UK requirements and those of our parent Company in West Germany. You will also be required to advise the Central General, Purchase and Sales Ledger sections on systems development. Supervising a small team you will also administer payroll and cashier functions.

The successful candidate will have had wide experience of financial and cost accounting, with the ability to control staff and liaise with other Divisional Management.

**General Ledger Manager**  
Reporting to the Chief Accountant you will be required to control the General Ledger to ensure that it provides accurate information for statutory and management accounting purposes, and to assist with the preparation of Financial Accounts - for the whole of Bayer UK. In addition, you will be required to assist in the development of computerised systems and to supervise and train staff in their use. The successful candidate will have a broad knowledge of accounting principles and foreign currency transactions. Experience with Software International's General Ledger package would be an advantage.

**Budget Accountant**  
Reporting to the Finance Director and Company Secretary you will be responsible for co-ordinating the preparation of the annual Group operating plans and for monitoring performance against budget for the central Service Departments. In addition, you will be required to assist the Company Secretary with his duties. You should be fully experienced in financial and cost accounting and have the ability to liaise with staff at all levels.

**Purchase Ledger Manager**  
Reporting to the Chief Accountant, and supervising a small team, you will be required to ensure that the Purchase Ledger is correctly maintained and payments are made to suppliers in line with Company policy. In liaison with the central Computer Department you will also assist with the development of new systems, including training and documentation.

The successful candidate will have a sound knowledge of basic accounting principles, VAT regulations, and foreign currencies and will have the ability to communicate well both internally and externally. Experience with an on-line Purchase Ledger system would be an advantage.

**Assistant Credit Controller**  
You will be required to assist the Credit Controller in the supervision of the Credit Control and Sales Ledger functions. In addition, you will assist in the collection of cash in line with Company policy.

The successful candidate - possibly a member of ICAI - will have had at least 5 years experience of credit control in a large company including computerised systems and balance sheet analysis and will have knowledge of laws concerning Receivables and the workings of the Companies Act. In addition, you will have a working knowledge of Letters of Credit, Bills of Exchange, Drafts and particularly for foreign trade.

Aged 25-35, applicants for all these positions should be self-motivated, seeking new challenges and will have had experience in the development and use of computerised systems in the relevant area of application.

Excellent salaries are offered, together with good Company benefits including pension scheme, BUPA and free life insurance. Assistance will be given with travel/transport until the move and/or relocation as is necessary.

Please write or telephone for an application form to: Recruitment Office, Bayer UK Limited, Bayer House, Richmond, Surrey TW9 1SJ. Telephone: 01-840 6077.



Improving the quality of life

## Chief Accountant

London c. £14,500 + Car

Our client is a rapidly-expanding £6 million turnover division of one of the UK's top 20 companies. A qualified accountant is required for this highly challenging and rewarding position, with the division's finance team in Central London.

Duties cover all aspects of the accounting function including planning and systems development, capital appraisal and the review of potential new business. This is an excellent opportunity to work closely with the Finance Director and to participate in the expansion programme during the initial stage.

Candidates will have gained excellent post-qualification experience, preferably in a retail or f.m.c.g. environment. The ability to communicate effectively at a senior level is vital, as there will be significant liaison with senior and operational management.

For someone with enthusiasm, ambition and the ability to work well under pressure, there is a competitive remuneration package and excellent career progression prospects. Age indicator is 26-30.

Candidates should write to Philip Cartwright, A.C.M.A., quoting reference 908, enclosing a comprehensive curriculum vitae, at 31 Southampton Row, London WC1B 5HY.



**Michael Page Partnership**  
Recruitment Consultants  
London Birmingham Manchester Glasgow

## UNIQUE OPPORTUNITY

£13,000

Are you contemplating that important first move out of the profession? A major US corporation can offer a young, graduate Chartered Accountant:

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## Chief Accountant

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- provision of management information
- introduction and maintenance of computerised accounting systems
- the day-to-day management of the accountancy function

Qualified to ACMA/CA/ACCA level you should have

experience of manufacturing industry, ideally in a management position, where there has been substantial use of computerised techniques.

Salary will be around £15,000, a company car will be provided and there is a comprehensive package of support benefits. Write with full personal and career details to the address below quoting ref 1785 FT on the envelope. Your application will be forwarded to the client unopened, unless marked for the attention of our Security Manager with a note of companies to which it should not be sent. Initial interviews will be conducted by the client.

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All applications will be acknowledged and candidates shortlisted will be notified for interviews.

## Accountants for Consultancy Financial Management and Systems

Aged 28-35  
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## Group Finance Director

c.£25,000

Burnley Lancashire

The Prestige Group, one of the world's leading manufacturers and distributors of housewares, is seeking a Finance Director who, supported by a small staff, will report directly to the Chief Executive and provide commercial as well as financial input to strategic and operational policy decisions.

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He or she will be a good communicator able to build close working relationships with senior management, both in the UK and overseas including the USA where the parent company is located. Some travel at home and abroad will be involved. This Burnley-based post is of considerable importance within the Group and the remuneration package envisaged will reflect this.

Please write in confidence with full curriculum vitae and details of present salary to: I. L. Puttock, Group Personnel Director, The Prestige Group PLC, 14 - 18 Holborn, London EC1N 2LQ.

## Prestige

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plus benefits

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Reply in confidence with brief career details to: M. R. P. Blanckenhagen, 165 Queen Victoria Street, London EC4V 3PD, quoting reference 2402IL.



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Executive Selection Division

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You will have experience of formulation of financial arrangements for major projects

In a competitive environment, together with the communication and financial skills necessary to establishing effective relationships. Possession of a professional qualification in Accountancy or Banking would be an advantage as would practical application of cash flow evaluation techniques, knowledge of ECGD and Government Aid Programmes.

Write with full career details, quoting reference A.009, to: Recruitment Officer, Cable and Wireless PLC, Mercury House, Theobalds Road, London WC1X 8BX, or telephone for an application form 01-242 4433 ext. 4008.



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# Accountancy Appointments

## Finance Manager

to £15,000 + car late 20s  
Our client is a major consumer product group (turnover in the region of £500 million) itself part of a large UK multinational with extensive FMCG and service industry interests.

They now wish to appoint to the HQ staff a Finance Manager who will be responsible for management and financial reporting, cash and cost control at Director level. There is management responsibility for a small department which handles the detailed accounting.

Applicants should be Graduate Chartered Accountants with a high standard of attainment at University and in the profession. Two years in commerce is essential, including practical experience of using financial modelling techniques. Verbal and written reporting skills should be well developed.

The position is based in Central London. Further career development opportunities across the Group are outstandingly good.

Applicants (male or female) should reply, in confidence, quoting reference L46, to:

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Tel: 01-240 7805.

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Major International  
Banking Group

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Vacancies exist at senior and middle management level, covering a full range of financial disciplines including financial and management information systems, EDP systems and their development, taxation and budgeting. Each appointee will be given substantial responsibility and career prospects, not necessarily limited to accounting roles, to satisfy the most ambitious of financial executives.

Applications or enquiries are invited from qualified accountants with a proven record of achievement and success in a large professional firm, commercial company and/or financial institution. Personal attributes must include drive, determination, creativity and commercial acumen and candidates for the senior positions must demonstrate leadership skills.

All replies, written or by telephone, will be treated in the strictest confidence.

N. P. Halsey, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD. Telephone 01-236 8000 extension 2549. Reference 26311L.



Peat, Marwick, Mitchell & Co.  
Executive Selection Division

## GUIDE TO ACCOUNTANCY RECRUITMENT CONSULTANTS

On Thursday, 23rd March 1983, the Financial Times proposes to publish a recruitment feature for newly qualified Chartered Accountants to coincide with publication of the list of successful candidates to the Institute of Chartered Accountants Part II examination. As part of this feature we will be including a comprehensive guide to recruitment consultants serving the accountancy sector. Entries, which will include company name, address and telephone number, will be charged at £75. Additional information can be included at £10 per line.

To book space for further information, call  
**FRANCIS PHILLIPS**  
on 01-248 4782

## Chief Accountant

International  
Banking

City

This is a senior management position in a foreign owned, long established London bank, with over 240 employees.

Substantially computerised accounting and information systems support a range of business activities, particularly the financing of international trade.

Candidates should be qualified accountants, preferably with substantial banking experience. Familiarity with corporate tax matters would be an advantage.

Salary will be around £20,000 with usual banking benefits.

Reply in confidence with brief career details to: M.R.P. Blanckenhagen, 165 Queen Victoria Street, Blackfriars, London EC4V 3PD, quoting reference 44561L.



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## Financial Controller

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This is an opportunity to make a major contribution to the management of a profitable precision engineering company, the UK subsidiary of a highly successful multinational group. Turnover now exceeds £4m, and the Company should soon benefit from a recent capital investment programme.

Candidates must be qualified accountants, probably in their 30s, with substantial experience in a manufacturing environment. Knowledge of standard costing is required and previous involvement in developing computerised systems would be a distinct advantage. Personal qualities sought include determination and the ability to communicate fluently.

Conditions of employment are attractive, and assistance with relocation expenses will be provided if appropriate.

Applications, which will be treated in strict confidence, should contain relevant details of career and salary progression, age, education and qualifications.

Please write to Geoffrey Thiel, quoting reference 1151/PT on both envelope and letter.

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This appointment will appeal to either existing partners with a nucleus of clients, or alternatively good audit managers with at least three to five years post-qualifying experience. In both cases a strong personality, sound academic achievement and good professional presentation are essential.

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For further details please contact Douglas Llanibias F.C.A. A.T.T.L. or Hazel Webber, B.A. quoting reference number 3928 at our London office. All applications will be treated in the strictest confidence.

410 Strand, London WC2R 0NS. Tel: 01-636 9501  
26 West Nile Street, Glasgow G1 2PF. Tel: 041-223 3101  
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## Chief Accountant

c £20,000 + car London

One of our clients, a public group of manufacturing and merchanting companies, with varied interests and strong export performance, requires a senior qualified accountant to fill a key appointment at their accounting headquarters. A high level of technical competence and extensive practical computer experience is essential.

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## Group Controller

Financial Director - Designate

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The present Financial Director has moved to head up a newly-formed division but will retain treasury responsibility in the short term. His successor, desirably a CA and university graduate aged 33 to 40, must have a convincing record of achievement at financial controller level especially of EDP-based systems. Experience in a large multinational group would be ideal, perhaps followed by a period in a well-managed and tightly-controlled smaller company. Appointment to the group board as Group Financial Director will follow within two years, possibly sooner.

Starting salary is for discussion and will not be a limiting factor; significant bonus potential, car and normal executive benefits including relocation help.

Please send brief details - in confidence - to W. A. Griffith, reference B.560, MSL Executive Search Limited.

This appointment is open to men and women.

**MSL**

International Management Consultants  
52 Grosvenor Gardens London SW1W 0AW

## Chief Accountant

Maidenhead to £16,500

THE COMPANY - the European headquarters of a major international ethical pharmaceutical company, coordinating activities in Europe, where operating subsidiaries are engaged in the research, development, manufacture and marketing of a large range of ethical pharmaceutical and nutritional products.

THE JOB - Supported by a small staff the Chief Accountant is responsible to the Finance Director for the smooth operation of financial accounting at headquarters and for the implementation and review of the Company's financial accounting policies in the European subsidiary operations.

THE PERSON APPOINTED - A qualified accountant, probably aged between 28 to 35, currently either No. 2 in a similar organisation or working at manager level in a firm of auditors. He or she will now be looking for a challenge of total responsibility for the accounting function in a European wide environment.

ACTION - Please write with full career details, indicating companies to whom your application should not be sent, to:

A. R. Ward (Ref GRS 285),  
Lockyer, Bradshaw & Wilson Limited,  
178 North Gower Street, London NW1 2NB.  
Alternatively telephone 01-387 8943.

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LIMITED

## NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS

THURSDAY  
3rd MARCH 1983

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examinations.

We propose to publish the list in our issue of Thursday, 3rd March 1983, which will also contain several pages of advertisements under the heading of "Newly Qualified Accountancy Appointments." Advertising rates will be £31.50 per single column centimetre. Special positions are available by arrangement at premium rates of £37.50 per s.c.c. Newly qualified Accountants, especially Chartered, are never easy to recruit - don't miss this opportunity!

For further details  
please telephone  
01-248 4782 or  
01-236 9763



## TECHNOLOGY

EDITED BY ALAN CANE

## CONFERENCE SEES FIRST SELF-REPAIRING COMPUTER

## Electronic 'eraser' on a chip

BY LOUISE KEHOE IN NEW YORK

"MICROCOMPUTER — reprogram itself!" Such a command will soon be answered by "self-adaptive" microcomputers, devices that can work out for themselves when something is going wrong and correct it automatically.

The first such device was announced yesterday in New York at the International Solid State Circuits Conference by Seag Technology, a Silicon Valley "start-up" that celebrated its second birthday last month.

The Seag chip gains its "intelligence" from a built-in electrically erasable memory that stores the computer's instruction program. Unlike other computer memory types, the electrically erasable memory can be altered by signals generated within the microcomputer itself.

Alternatively, the adaptive microprocessor can be reprogrammed remotely via a telephone line.

The self-modifying capability of Seag's new micro is made possible by the company's unique memory technology. Other "EEPROMs" cannot be built into a single chip microprocessor because they run off a separate power supply. Seag's EEPROM uses the same five volt supply that powers the microprocessor. Another advantage of EEPROM technology is that it is non-volatile, that

is the memory does not "forget" when the power is turned off.

It is not difficult to think of applications for the new adaptive microprocessor. Put it in charge of a machine tool, and it will automatically correct for wear in the mechanical parts of the system. In an industrial robot, it could also adapt to changing environmental conditions. It could be programmed to vary its functions according to the hourly, daily or weekly needs of a manufacturing line, as they change.

A major use of the new chip — called the Seag 72720 — is expected to be in telecommunications. The device will be capable of eliminating "bad lines" by automatically matching the impedances when a connection is made. Designing the chip into a telephone could also provide home and commercial users with such features as pre-programmed speed-calling of frequently dialed and emergency numbers. Currently, even where such services are required they rely upon a computer at the exchange.

The Seag micro is also expected to be cheap enough for consumer applications. Programmable home appliances could be "tailored" to suit the needs of individuals. Home security systems, power meters or even microwave ovens could

be remotely programmed to turn on/off, or read out data. Cable television companies could alter security codes, change programming or examine subscriber statistics remotely.

While remote programming can already be accomplished using separate EEPROMs tied to microprocessors, the Seag part will make such applications economically feasible because it combines both the EEPROM and a microprocessor on a single chip.

How has an "up-start" semiconductor manufacturer like Seag managed to design such a clever new microprocessor before its well-heeled competitors? Seag has combined its own memory technology with an existing microprocessor design from Texas Instruments, one of the industry's veterans, to come up with a chip that is the first to exhibit self-contained "intelligence."

Seag and TI have signed an agreement whereby Seag has developed a new version of TI's eight-bit TMS 7000 microcomputer with 16 k bits of EEPROM on board. Next year, TI will also start making the new 72720, thus providing Seag with an essential "second source" if its chip is to become widely accepted.

The Seag/TI agreement repre-

sents Seag's second attempt to put its EEPROMs onto microcomputer chips. Two years ago Seag signed an agreement with Zilog that was expected to lead to implementation of a similar device based upon the popular Z80 microchip. That plan was scuttled when just a few weeks later Seag was sued by Intel for alleged theft of trade secrets. Seag's founders, formerly worked for Intel. Although the Intel suit was soon settled out of court with no major consequences for either company, Zilog had by then got cold feet and Seag was left without a partner for its microcomputer project.

Larry Jordan, Seag Technology vice-president of marketing, says that although initially Seag was disappointed by the failure of the Zilog deal, ultimately it provided Seag with the opportunity to attract a stronger partner. Seag is currently expanding its San Jose production facilities and expects to be in a position to "go public" within the next 12 months. While Seag has taken a lead with EEPROM technology and with the new adaptive microcomputer, other chip makers are expected to follow. Both Intel and Motorola are understood to have similar devices in development, though neither company will comment at this time.

## ANOTHER WAY TO STOP CARD FRAUD

## Rediffusion introduces low cost signature verification

BY GEOFFREY CHARLISH

A SHOP counter unit that is able to check with a claimed 85 to 100 per cent certainty whether the signature on a cheque is genuine — and at a very low price — has been developed by Rediffusion Computers of Crawley.

Based on some work originally carried out at the National Physical Laboratory, "Signature check" is not much bigger than a shoe box and has no buttons, knobs or adjustments. The shopkeeper would simply insert the cheque into a slot and within three seconds it will either be passed or rejected via coloured lights visible only to him.

The beauty of the system is that it needs no communication lines back to a central computer and no large-scale memory system since it has nothing to remember. It is likely to cost about £250 if made in volume for the 100,000 retail outlets in the UK.

The necessary remembered data about the signature itself are present on each cheque in the form of a 10-digit number.

Each bank customer would be asked to provide the usual six specimens of his signature; these would be scanned on an encoder and the average result stored in digital form in a memory. Then, special logic and encryption circuits in the encoder would derive a 10-digit number which would be a unique description of the signature. The number would be printed on the cheques during manufacture.

In the case of a card, the number would probably be recorded in the magnetic stripe. There is no need for the signature to be written on the card.

When a cheque is presented at a retail outlet the verifier unit scans the handwritten signature and also reads the number. Both end up in the form of special digital codes which are mathematically compared for sufficient similarity. If the match is good enough, a green light tells the retailer it is safe to accept the cheque.

Like most systems of this sort, 100 per cent assurance is not possible. There will always be people who tend to write inconsistent signatures, the elderly, the infirm — or just a



customer who is not feeling too good that day and does not sign characteristically.

Nevertheless, Rediffusion Computers' managing director Mike Aldrich thinks that an occasionally offended genuine customer is a small price to pay for countering £20m of cheque and card fraud in the UK alone. "Even though the bank picks up the tab," he says, "the cost is ultimately borne by the community."

Most fraud of this kind takes place after the villain has stolen cheque book, cheque or credit card and probably some additional means of "identification" such as a driving licence. He carefully replaces the owner's wallet where he found it, delaying any alarm for as long as possible.

He then removes the signature on the card, replacing it with the owner's name signed in his own hand. He signs the cheques and credit card slips similarly. These so-called "unseen" frauds can be detected 100 per cent by Signature check and they represent the bulk of the problem. "Seen" fraud attempts to copy the true owner's signature — can be detected in about 95 per cent of cases, says the company.

In the UK none of the cost of fraud is borne by the retailer (unlike the U.S.) so there is no direct incentive for him to purchase systems like Signature check. That is why Aldrich suspects he

will achieve better sales over there.

Would the UK banks pay for such systems to be put into the country's retailers?

Aldrich obviously feels it would be worth their while. At £250 spent at each of 100,000 outlets, the bill comes to £25m, so it would be recouped in 15 months if all the fraud were stopped. The encoders — each bank would only need one or two — cost from £30,000 to £50,000 depending on the throughput and the paper transport systems employed.

But at the moment the banks are faced with a number of choices of equipment of this kind. Only a fortnight ago Data Card International demonstrated a system for digitally recording the owner's face on his card by laser engraving into the plastic surface.

But Aldrich thinks shopkeepers take insufficient notice of these pictures. He cites the case of an investigator in the U.S. who had a card made up with the picture of a gorilla on it. He still bought goods and services without much difficulty.

Demonstrations of Signature check have been made to the banks in the past 12 months but there are no commitments yet. Rediffusion (and no doubt the proponents of the other systems) realise that agreement will be needed between banks and card companies on layout standards and procedures.

## Secrets of the transputer revealed

MORE CLUES to the nature of the "transputer," the revolutionary microprocessor devised by Iann Barron, managing director of Immos UK, were revealed at the conference. The clues came in a paper from a group of Immos technologists working at the company's Bristol headquarters and ostensibly to do with a computer-aided design system for microprocessors.

The microprocessor designed by the system, according to Mr P. J. Cavill, was "an extremely efficient, small, high performance processor with an efficiency 60 times that of commercially available 16-bit microprocessors."

In 1978, Iann Barron first set out his ideas on the transputer, describing it as a computer on

a chip with all the function of a full-scale computer including processor, program store, data store and interfacing combined in a single circuit.

He also argued: "There is no ready-made mathematical calculus for design at the transputer level. Such a calculus is likely to take the form of a program language which has primitive operations enabling communications between parallel processes."

Now five years on, Mr Cavill says in his paper: "The processor uses a reduced instruction set architecture which is word length independent."

And only a few weeks ago Immos launched its programming language, Occam, which Barron described as "a way to solve the problem of the design

and implementation of the massively parallel systems of the 1980s and beyond."

So it is reasonable to conclude that much of the thinking behind the transputer will have gone into the Immos CAD-designed microprocessor.

Mr Cavill said the processor was organised to maximise throughput (another feature of the proposed transputer). "An optimum length instruction lookahead maximises store bandwidth utilisation and minor cycle pipelining is used so that all microsteps are fully overlapped with microcode fetches."

In other words, the system is organised to make the best use of the available space on the chip. Mr Cavill said the microprocessor could achieve

speeds of greater than five million instructions a second. He said the S14 (Immos product name for the chip) could achieve throughputs of more than five times current state-of-the-art devices like the 16-bit Motorola 68000.

Mr Cavill gave bench mark figures for the processing speed of the S14 measured against chips like the Motorola 68000, the Zilog Z8002 and a supermini computer, the Digital Equipment VAX 11/780. The S14 completed the test (a high level language benchmark emulating an operating system kernel — a tough measure of a processor's capabilities) in 2.34 seconds while the 68000 took 10 seconds, the Z8002 7.84 seconds and the VAX 6.8 seconds.

ALAN CANE

## Accountancy Appointments

## Hoggett Bowers

Executive Selection Consultants

BIRMINGHAM, CARDIFF, GLASGOW, LEEDS, LONDON, MANCHESTER, NEWCASTLE AND SHEFFIELD

## International Group Accountant

French Speaking  
West Yorkshire, c.£14,000 + car

This appointment will appeal to a bright ACA, aged 26-35, who is seeking an opportunity for career development. The client is a successful growing international manufacturing group. Responsibility in the first instance will involve assistance to and reviews of the group's companies throughout Europe — particularly France. This will require at least 3 months overseas travel per annum and further involvement in the broader aspects of the finance function. In addition to financial management experience in a large group, a knowledge of European accounting systems is a prerequisite as is an open mind on mobility. The benefits and future prospects are truly excellent and include relocation assistance where appropriate.

PA. Adderley, Ref: 11445/FT. Male or female candidates should telephone in confidence for a Personal History Form. 0532-446661, Minerva House, East Parade, LEEDS, LS1 5RX.

Financial Controller  
(Director Designate)

c.£18,000 p.a. + car

Western Home Counties

This opportunity to join a rapidly expanding manufacturer and distributor of ethical pharmaceuticals will interest qualified accountants, preferably graduates, aged around 35.

Responsible to the Board, the Financial Controller will select the hardware and supervise the installation of a fully computerised system and be responsible for the re-organisation and modernisation

of all the company's financial procedures, liaison with bankers and outside professional advisers.

Essential personal qualities are enthusiasm, coolness under pressure and the ability to demonstrate above average technical competence.

Benefits include company car, pension scheme and the prospects of early promotion to the Board for the right candidate.

Mervyn Hughes  
Alexandre Tlc  
(International) Ltd.



Applications in confidence to:  
Brian G. Luxton, under ref. 6627,  
37 Golden Square,  
London W1R 4AN.  
01-434 4091.

City of London  
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## Accountant

in the Finance Department to take control of the day-to-day accounting of this new and exciting Centre.

The Accountant Department consists of seven staff dealing with cashing credit cards, invoicing, debtors control, and creditors for the Centre which has a multi-million pound turnover.

Reporting to the Head of Finance, the Accountant needs to have management and organisational skills, the ability to set up and monitor systems, together with an outgoing personality to satisfy the requirements of this challenging position.

Professional qualification required.

Salary £10,728 - £12,738 per annum inclusive of 4% on account of the 1982 pay award and £1,377 Special Supplement.

25 days holiday plus 5 days discretionary leave.

Corporation of London's normal sickness benefits. There is a contributory pension scheme and season ticket loan.

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FINANCIAL CONTROLLER  
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DEPUTY DIRECTOR

(Salary not less than £17,500 p.a.)

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Applications for the post, accompanied by a curriculum vitae, should be sent to:

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## TRADED OPTIONS

# LONDON TRADED OPTIONS

CALLS								PUTS							
Option		April	July	Oct.	April	July	Oct.			April	July	Oct.			
BP /USP 296:	260	44	—	—	—	4	—								
	280	28	—	—	—	2	—								
	300	14	24	34	22	28	32								
	320	5	17	16	48	52	64								
	360	2	—	—	76	80	—								
CGF /USP 504:	290	117	127	—	112	2	—								
	320	97	97	—	93	2	—								
	460	55	70	—	10	20	—								
	500	80	47	57	24	45	52								
	550	15	27	24	65	70	17								
	600	6	15	19	307	130	117								
CTD /USP 90:	70	22	94	26	112	2	312								
	90	13	16	18	2	312	8								
	90	6 1/2	9	11	5	7	—								
CUA /USP 137:	120	17	19	—	5	18	1								
	180	5 1/2	12	18	9	18	1								
	160	1 1/2	5	11	17	18	20								
					5	85	37	38							
GEC /USP 200:	180	28	34	40	2	8	8								
	197	16	21	27	—	35	25								
	200	—	—	—	22	27	35								
	220	—	13	17	—	—	—								
	237	—	—	—	—	—	—								
	240	—	—	—	—	44	—								
	260	2	—	—	62	62	—								
GMH /USP 660	240	2	—	—	1	—	—								
	260	103	—	—	1	—	—								
	280	8 1/2	87	—	1	—	—								
	300	68	68	—	2	4	—								
	330	42	42	48	5	11	—								
	350	39	28	54	25	19	—								
	390	9	18	22	34	37	41								
ICI /USP 376:	260	120	—	—	2	—	—								
	280	100	—	—	2	—	—								
	300	80	88	—	2	—	—								
	340	50	58	—	—	—	—								
	360	30	38	—	50	14	16								
	390	14	24	—	64	30	38								
	430	6	11	16	56	36	60								
LS /USP 300:	240	62	—	—	2	4	7								
	260	42	30	—	2	—	—								
	280	24	24	—	10	10	17								
	300	14	23	32	12	17	20								
	330	5	12	17	35	37	40								
M & S /USP 199	160	42	—	—	1 1/2	—	—								
	180	24	30	35	1	6	8								
	200	14	20	12	10	14	18								
	220	6	10	15	24	23	29								
	240	2 1/2	5	—	42	46	—								

CALLS								PUTS							
Option		Apr.	Jul.	Oct.	Apr.	Jul.	Oct.			Apr.	Jul.	Oct.			
BHL /USP 408:	360	54	—	—	—	—	—								
	390	28	38	46	9	14	20								
	420	14	22	28	2	24	32								
	460	4	8	16	62	64	66								
												</			

## Financial Times Conferences

*The programme for 1983 includes the following conferences:—*

**THE EUROMARKETS IN 1983**  
London, 8 & 9 March, 1983

**THE OUTLOOK FOR WORLD GRAINS**  
London, 22 & 23 March, 1983

**VENTURE CAPITAL**  
Edinburgh, 21 & 22 April, 1983

**THE OUTLOOK FOR MOTOR COMPONENTS**  
Geneva, 1 & 2 June, 1983

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## OFFSHORE AND OVERSEAS







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SECTION III - INTERNATIONAL MARKETS  
**FINANCIAL TIMES**

Thursday February 24 1983

## WALL STREET

**Industrials  
ripe for  
the picking**

SELECTIVITY became the name of the game on the New York Stock Exchange yesterday, as the disquiet induced by the shake-out in oil pricing led not to a retreat from the market but a move into those industrial issues which would be most likely to benefit.

This sidestep was encouraged in the early afternoon by the release of healthy figures for durable goods orders last month, which came despite a sharp decline in defence capital procurements.

By 2pm the Dow Jones industrial average was 10.93 ahead at 1,091.33 in a seemingly effortless drive towards recouping the previous day's losses. It closed at 1,096.1, up 16.

Again out front on the early actives list was Pan Am, with buyers anticipating a results turnaround if lower fuel costs follow through from the imminent crude price cuts. By midsession it was 3% higher at \$54.

AT & T also active, was 3% ahead by that time at \$87 1/4 and IBM 3% at \$97 1/4. Gulf and Western rose 3/4 to \$20 1/2.

Texas Instruments, by contrast, continued to be beset by selling after its an-

nouncement on Tuesday that it had discovered a potentially dangerous electrical defect in its 99/4A home computer, shipments of which it has been forced to halt.

By midday yesterday its stock was a further 3 1/2% lower at \$157 1/2 after a \$10 1/2 plunge the afternoon before.

The credit markets held within a narrow range for much of the day, the longer-dated bonds tending slightly higher but Treasury bills affected by a Federal Funds rate which leant once more to the high side. After averaging 8.48 per cent on Tuesday, funds shifted upward to 8% at some stages but generally held to 8%.

At this level the Federal Reserve entered the market on its own account to arrange overnight systems repurchase agreements. The move, a direct support operation which gave prices the desired encouragement, was unexpected by many dealers as Wednesday is the weekly settlements day, and a temporary bulge in Fed Funds has come to be accepted as the norm.

Trading was described as cautious ahead of the auction later yesterday of \$5.5bn in five-year, two-month notes, expected to yield about 10 per cent at auction and on the firm end of 9.97 on a when-issued basis.

Meanwhile the benchmark 10% per cent Treasury bonds due 2012 showed an early rise of 1/4 to 98 1/4 while the three-month Treasury bills traded conversely to produce a yield hovering just above 7.9 per cent, edging up from the average 7.88 per cent set at Tuesday evening's auction.

The six-month bills touched 8 per cent

fore falling back more in line with their 7.973 auction average. The 12-month bills steadied at around 8.08 per cent cent.

Demand for the longer maturities was noted as coming from retail and foreign sources as confidence grew about inflation prospects, while buying on the futures markets was also said to have supported prices. But follow-through interest began later to wane.

Prices in the corporate sector extended Tuesday's gains from the outset, with gains of a further quarter-point common.

Early modest losses among Toronto stocks were extended for much of the day as the resource-biased market failed initially to respond to the more buoyant New York sentiment. Banks were disheartened in Montreal.

## FAR EAST

**Tokyo's blue  
chips regain  
popularity**

BARGAINS abounded in Tokyo yesterday after the four-day, 227.25 slide in the Nikkei-Dow Jones market average, and a revival of light buying by trust funds was enough to encourage the feeling that it was time for a rally. A more buoyant afternoon took the average 13.49 higher to 7,931.65.

Computer makers, precision, light electricals, vehicles and drugs led the way but trading overall remained light at about 360m shares and was still heaviest in low-priced speculatives. The stock exchange index firmed 0.84 to 579.84.

Gains among international populars were not universal. Sony failed to recover from early losses and ended Y60 down at Y3,050, attributed in part to a poor performance on Wall Street overnight, where it ended 5 1/2% weaker at \$13. In addition, Matsushita Electrical was Y10 off at Y1,120.

But Toshiba rose Y12 to Y300, Fujitsu Y13 to Y888, Fuji Photo Y60 to Y1,550, Toyota Y16 to Y968 and Nippon Electrical Y20 to Y910.

Oil issues did well to recover most of a sharp opening setback, while many mining issues continued to advance despite Tuesday's plunge in the gold price.

A weaker yen brought government bond prices lower as commercial banks turned sellers. Yields at the long end edged up two basis points.

Trading in Hong Kong was again limited ahead of the budget statement yesterday by Mr John Brembridge, Financial Secretary, but selective late buying support gave advances a slight edge over declines. The Hang Seng index ended 2.29 ahead at 992.81.

Hang Seng Bank strengthened a dollar to HK\$56 and Bank of East Asia HK\$1.25 to HK\$32. Elsewhere in the sector Wing Lung was unchanged at HK\$49 and Hongkong Bank eased five cents to HK\$8.95.

Many local investors continued to take profits after the hullish past month, brokers said, but their overseas counterparts remained net buyers.

Singapore showed evidence of revived interest in stocks which are customarily thinly and narrowly traded. MUI added 14 cents to S\$3.60, Hume Industries 20 cents to S\$3.88, Keppel Shipyard 18 cents to S\$4.08 on rumours of an acquisition, and Berjunta 20 cents to S\$8.50 on purchases from abroad.

The Straits Times industrial index finished 4.85 up at 813.71.

## AUSTRALIA

**Selloff returns**

RENEWED selling in Sydney affected golds, base metal miners, oils and industrial almost indiscriminately.

The All Ordinaries index fell 8.8 to 495.4, undermined largely by an 11.7 fall in the resources market to 379.3, while the industrials were 5.2 lower at 639.3. A moderate trading pace left declines ahead of advances by 228 to 38.

In the golds Central Norseman dropped a dollar to A\$8.50. Other mining leaders had BHP 14 cents weaker at A\$8.20. Crusader led the oils 30 cents down at A\$3.50.

Bargain-hunting lifted Melbourne off its lows by the close.

## SOUTH AFRICA

**Golds down**

HEAVY local and overseas selling pulled leading Johannesburg golds sharply lower in a rush to catch up with a plunge in the hullioo price overnight.

Heavyweight losses ranged to R10.50 for Randfontein at R157, while in mining financials Amgold fell even further, down R11.25 at R128.50. De Beers was 35 cents off at R8.

Industrials were steadier but oil-from-coal producer Sasol finished 12 cents weaker at R4.03.

## EUROPE

**Banks prone  
to world  
debt nerves**

A FIRMER dollar brought on a correcting of positions on continental European bourses yesterday as stock investors adjusted to the idea of lower world oil prices but a possible consequent unsettling of certain producing nations' debt positions.

This meant that banks generally trailed behind the industrials, most of which were expected to benefit both from the pressure on Opec and from the export allure which weaker domestic currencies would offer.

In a mixed Zurich market, Bank Leu shed SwFr 75 to SwFr 3,975, Swiss Bank a franc to SwFr 322 and Credit Suisse SwFr 5 to SwFr 4,000. The exception was Union Bank which, according to dealers there, purchased its own shares on the day before its annual press conference and finished SwFr 30 ahead at SwFr 3,265.

One major bank was also said to be responsible for much of the buying in Swissair. With the airlines likely to be among the major beneficiaries of lower fuel costs, it ended SwFr 5 up SwFr 785.

U.S. stocks, even the oils, were very steady but North Sea-related issues lost ground. Domestic public authority bonds gained strongly after holding within a narrow range in recent days.

Milan turned lower on profit-taking after an almost uninterrupted advance since the beginning of the month. Again, however, banks and financials fared worse than industrials.

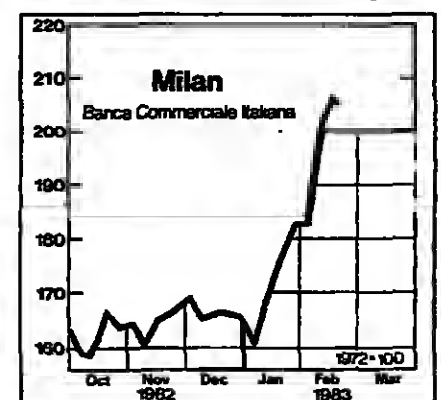
Banca Commerciale Italiana slipped L380 to L36,370 and its index for the market came back 1.35 to 205.00. Fiat moved strongly against the trend, finishing up L99 at L2,450. The two Pielli stocks also improved, reflecting optimism for the automotive sector.

Convertible and Treasury certificates were well traded in the bond market, where the Treasury announced plans to offer L3,500bn of two and four-year

floating rate certificates with an initial 10 per cent coupon.

Foreign buyers made a late but effective intervention in Frankfurt, taking advantage of a retreat which was continuing from Tuesday. The Commerzbank index, calculated in Düsseldorf at midsession, was unchanged at 791.3 but the FAZ index edged up 0.08 to 263.83 by the close.

Commerzbank itself firmed 80 pig to DM 131.50 but Dresdner was 80 pig weaker at DM 140.50. The car makers again made the best of the running.



Domestic bonds were mixed after an auspicious beginning but the Bundesbank was still able to sell DM 11.8m of paper. This was amid news of an M3 money supply growth at an estimated annual rate of 7 per cent last month against December's 3.7 per cent.

Afternoon encouragement came to Amsterdam from news of still lower short-term money market rates. Banks nonetheless ended mainly on the debit side, with losses of Fl 3 for ABN at Fl 322 and Fl 1 for Ned Mid at Fl 119.

But international industrials picked up, particularly KLM which erased earlier losses to end Fl 2 higher at Fl 160.50, partly on the success of its subordinated guildler bond issue.

A moderately active but mixed Paris session featured a FFr 9.50 boost for Peugeot at FFr 152, while in the oils Elf Aquitaine managed to hold at FFr 112 after Iran reportedly repaid a \$333m debt to the company.

Holding companies performed well in an otherwise mixed Brussels picture, while Stockholm continued on its upward path with a rise of SKr 20 for Alfa-Laval at SKr 450. Madrid held steady in dull trading.

## LONDON

**Gilts regain  
stability as  
strain shifts**

CONFUSION over world oil prices pushed London equities into a retreat yesterday, along with the inflationary implications of a high national water workers' pay settlement. An upturn in international short-term interest rates also caused concern, although the movement in London was not serious enough to exert pressure on the banks' base lending rates.

Dealers noted Wall Street's easier tone overnight and took precautionary action. Leading shares were lowered several pence and the FT Industrial Ordinary share index was 6.4 down at the first calculation, extended to 7.8 before closing 5.2 off at 637.2 as New York prices picked up again.

The one splash of colour was the debut of Superdrug Stores, which attracted a record subscription. It rose to 303p before closing at 268p, a premium of 93p on the offer-for-sale price of 175p.

Sterling's more stable showing yesterday enabled longer-dated government stocks to close a quarter higher. The shorts' gains extended to 1/4, both after initial losses.

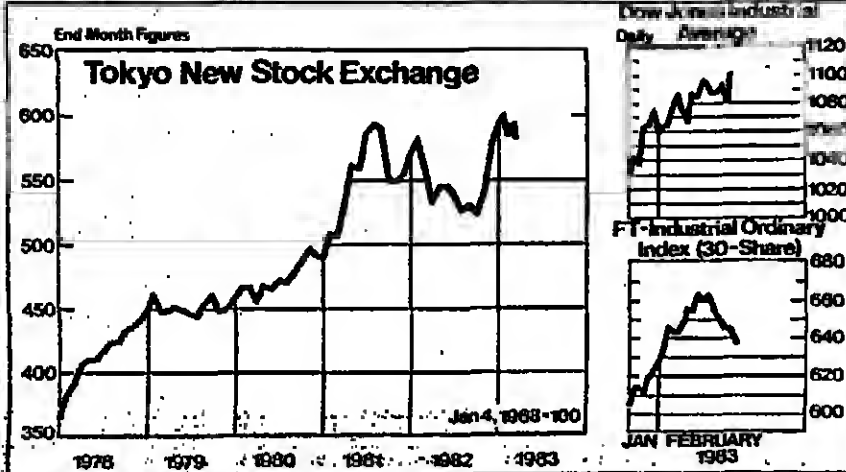
Oil shares remained vulnerable but staged a good rally later. BP settled only 2p down at 300p after 292p. Shell 12p lower at 412p after 404p.

Mining markets suffered another severe setback as golds, financials, platinum and Australians all attracted renewed heavy selling pressure.

In financials, De Beers dipped 20p to 478p, Gencor £2 to £18, Gold Fields of South Africa £3 to £25 and Anglo American £4 to £12 1/2.

With the Australians already unsettled by the prospect of a possible Labor win in the coming federal election, Gold Mines of Kalgoolie and Central Norseman lost 60p apiece at 710p and 635p respectively. Share information service, Pages 42-43.

## KEY MARKET MONITORS



STOCK MARKET INDICES				
NEW YORK				
	Feb 23	Previous	Year Ago	
DJ Industrials	1096.1	1080.40	812.96	
DJ Transport	495.39	482.13	334.11	
DJ Utilities	123.25	123.62	105.85	
S&P Composite	145.97	145.46	111.51	

LONDON				
	Feb 23	Prev	Year Ago	
FT Ind Ord	637.2	642.4	552.6	
FT-A All-share	400.82	404.35	320.55	
FT-A 500	434.28	437.61	338.19	
FT-A Ind	410.63	413.41	311.29	
FT Gold mines	631.3	671.3	258.0	
FT Govt secs	78.72	78.65	66.39	

TOKYO				
	Feb 23	Previous	Year Ago	
Nikkei-Dow	7931.65	7918.16	7714.56	
Tokyo SE	579.84	579.00	571.0	

AUSTRALIA				
	Feb 23	Previous	Year Ago	
All Ord.	495.4	504.2	501.8	
Metals & Mins.	440.3	452.7	366.3	

AUSTRIA				
	Feb 23	Previous	Year Ago	
Credit Aktien	48.76	48.89	54.66	

BELGIUM				
	Feb 23	Previous	Year Ago	
Belgian SE	106.81	106.65	101.38	

CANADA				
	Feb 23	Previous	Year Ago	
Toronto Composite	2057.3	2066.7	1650.6	
Montreal	351.63	353.71	290.75	
Combined	341.80	343.22	275.32	

DENMARK				
	Feb 23	Previous	Year Ago	
Copenhagen SE	n/a	113.15	98.34	

FRANCE				
	Feb 23	Previous	Year Ago	
CAC Gen	106.8	106.3	106.8	
Ind. Tendence	111.8	111.8	118.5	

WEST GERMANY				
	Feb 23	Previous	Year Ago	
FAZ-Aktien	263.83	263.75	228.92	
Commerzbank	791.3	791.3	696.2	

HONG KONG				
	Feb 23	Previous	Year Ago	
Hang Seng	992.81	990.82	1255.33	

ITALY				
	Feb 23	Previous	Year Ago	
Banca Com.	205.0	206.35	201.03	

NETHERLANDS				
	Feb 23	Previous	Year Ago	
ANP-CBS Gen	108.1	110.7	85.9	
ANP-CBS Ind	98.0	87.1	89.1	

NORWAY				
	Feb 23	Previous	Year Ago	
Osto SE	143.56	147.74	107.42	

SINGAPORE				
	Feb 23	Previous	Year Ago	
Straits Times	813.71	808.85	744.96	

SOUTH AFRICA				
	Feb 23	Previous	Year Ago	
Golds	n/a	931.2	478.1	
Industrial	n/a	852.6	684.3	

SPAIN				
	Feb 23	Previous	Year Ago	
Madrid SE	103.17	103.21	104.7	

SWEDEN				
	Feb 23	Previous	Year Ago	
J & P	1258.91	1232.19	606.06	

SWITZERLAND				
	Feb 23	Previous	Year Ago	
Swiss Bank Ind	312.6	312.6	244.3	

GOLD (per ounce)				
	Feb 23	Previous	Year Ago	
London	\$472.50	\$488.00		
Frankfurt	\$470.25	\$488.25		
Zurich	\$471.50	\$486.50		
Paris	\$476.63	\$503.65		
New York futures (Feb)	\$472.00	\$480.00		

\* Indicates latest pre-close figure

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WALES

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# INTERNATIONAL CAPITAL MARKETS

MARCH 14 1983

**The Financial Times is proposing to publish a Survey on International Capital Markets in its issue of March 14 1983. The provisional editorial synopsis is set out below.**

**INTRODUCTION** International capital markets entered a new era during 1982 with the insolvency of several leading international borrowers and a marked decline in interest rates. This produced a sharp contraction in the Euro-credit market and one of the best ever years for international bonds. How will the markets cope in 1983?

<b>The outlook for the world economy</b>	<b>The role of major official institutions in helping</b>
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The size, contents and publication dates of Surveys appearing in the Financial Times are subject to change at the discretion of the Editor

Continued on Page 39



## NEW YORK STOCK EXCHANGE CLOSING PRICES

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## COMMODITIES AND AGRICULTURE

## No decision yet on withholding rubber

KUALA LUMPUR — Delegates of the Association of Natural Rubber Producing Countries (ANRPC) remain undecided whether measures to withhold supplies from the world market to prop up prices should be continued.

They said Malaysia is pressing for the voluntary cut of nearly 200,000 tonnes by Malaysian and Indonesian producers introduced in October to continue in spite of the recent price recovery.

"Malaysia feels that the price recovery is not really a sustained recovery and there could be a possibility that it would slip back to lower levels," they added.

At a meeting of the Malaysian and Indonesian rubber producers' organisations in October, agreement was reached that Malaysia would withhold 120,000 tonnes over a six-month period and Indonesia 70,000 tonnes.

ANRPC said Indonesia told the current standing committee meeting that the cutback should be discontinued or eased as the rubber price is now recovering.

It added that Thailand is not backing further cuts as it feels the industry can recover by itself and that the measures in the International Natural Rubber Agreement are sufficient to help the market.

Agencies. Our Commodities Staff writes: The London No. 1 RSS spot price eased by 0.25p to 68.5p a kilo yesterday, following the jump of 3.5p on Tuesday.

Traders claim that the main buying interest remains speculative, but the continued strength in the market in spite of the fall in gold suggests more fundamental influences are at work.

The cuts in supplies have helped remove the surplus previously overhanging the market and depressing prices.

## Metal markets reacting nervously to the decline in gold

BY JOHN EDWARDS, COMMODITIES EDITOR

YESTERDAY'S CONTINUED decline in the price of gold after Tuesday's shock fall brought erratic and nervous trading conditions in other metal markets.

On the London Metal Exchange three months high grade copper closed only 23.25 lower at £1,118.25 a tonne, but at one stage in the morning it was down to £1,096. With

aluminium, the three months quotation dropped to 2833 before recovering to close at £861.75 a tonne, 23 down on the previous day.

Helping the rally were forecasts of a possible cut in U.S. interest rates, and in the case of copper a report from Lima of further strikes hitting Peruvian output. However, U.S. producer Assure announced another cut in its U.S. domestic selling price for copper from 82 to 81 cents a pound.

While fundamental supply-demand factors helped base metals rally, free market platinum and palladium, the full brunt of the collapse in gold.

Free market platinum in London fell by £11.10 to £291.55 an ounce and the bullion spot price for silver plunged by 64.2p to \$78.80p an ounce at the morning fixing.

It closed only slightly higher at 884.5p. In the London gold

futures market turnover jumped to 2,098 lots (of 100 ounces) and the April position closed \$18.95 above \$474 an ounce. The London bullion gold spot price was \$15.50 lower at \$472.50.

John Wicks in Zurich writes: Both supply and demand of gold are expected to rise on Western markets by 120 tonnes this year, says a report issued by Credit Suisse. The bank considers the market to be "in good shape," particularly since increased Soviet sales are likely only in

the case of firm prices resulting from sufficient demand.

Total supply for 1983 is put by Credit Suisse at 1,270 tonnes, as compared with about 1,150 tonnes in 1982 and 1,296 tonnes the previous year.

Mined production, which is believed to have fallen last year from 962 to 950 tonnes, is expected to rise to 970 tonnes in 1983, and for coin and medal production from 150 to 200 tonnes.

Official sales are estimated at a net 50 tonnes and those of eastern bloc countries 250 tonnes.

In the demand sector, the bank expects private purchases to jump from 40 tonnes last year to 120 tonnes in 1983 in net terms.

The bank expects a rise in industrial demand from 900 to 950 tonnes and for coin and medal production from 150 to 200 tonnes.

## Sugar prices continue downward trend

BY OUR COMMODITIES STAFF

SUGAR PRICES on the London futures market fell again yesterday with the May position ending 2.40 below Tuesday's close at £113.675 a tonne.

Opening quotations were 27.5 in 22.40 below the previous night's close but slightly up from rates traded after hours.

Dealers said Tuesday's after-hours decline reflected an

easier New York opening based on the decline in gold. Gold's continued weakness also affected yesterday's market tone though some support was derived from a lively near export authorisation at the weekly tender in Brussels.

The EEC Commission granted export licences covering 32,350 tonnes of white sugar variety 1600 mum rebate of 37.397 European

currency units per 100 kilos.

The slide in gold values also hit the cocoa market. The May London futures quotation slipped to £1,265 a tonne in the morning before ending the day at £1,277.50 a tonne.

Coffee prices followed the decline in other soft commodities. The May futures quotation ended the day 11 down at £1,642.50 a tonne after touching £1,638 a tonne early in the day.

## 'Modest' response to EEC surpluses

BY RICHARD MOONEY

EEC COMMISSION proposals for an average 4.4 per cent rise in guaranteed prices for farm products are described in a House of Lords report published today as a modest attempt to tackle the Community's farm surplus problems.

But the Lords Select Committee on the European Community said the proposals for rises were still too high for

cereals, milk, wine and sugar. It also urged the Commission to resist pressure for its proposals for production thresholds and price penalties to be waived down by the Council of Agriculture Ministers.

The committee examined the case for zero or very small price increases this year, in the light of the substantial rise in farm prices in 1982 and the recession—the UK Government

revealed yesterday that UK farmers' earnings rose 45 per cent last year. But it concluded that this would not be politically realistic.

It commended the price package for its simplicity, which it considers should help in ensuring restraint on prices and excess production.

\*The 1983-84 Farm Price Proposals, price £3.10.

## Snow damage may alter Spanish citrus industry fortunes

BY OUR OWN CORRESPONDENT

SPANIARDS gaped recently when for the first time in their lives they awoke to see thousands of citrus trees along the Mediterranean coast of Valencia blanketed in snow.

The damage associated with so novel a sight has not yet been properly assessed, but whatever the tally it will reverse the industry's fortunes in a season that has also been remarkable in another respect—massive increases in exports of satsumas and lemons, especially to Britain.

Narrowly escaping damage from the freak Mediterranean blizzard, the season for satsumas, on which Spain has lavished the bulk of its £300,000

advertising budget, closed with the Valencia weather at the other extreme—staging a mini-heavave.

It also ended with a record delivery to the UK of 55,800 tonnes of the soft citrus variety that has fast been gaining popularity in this country because, researchers say, of the ease with which it peels.

Spain's total citrus exports have so far exceeded those of the corresponding period of a year ago by 3 per cent, those to the UK have risen by 16 per cent, with satsumas 33 per cent above last season's quantity.

In percentage terms, lemons have performed even more

spectacularly, 65 per cent more having reached Britain in the past year than in the previous 12 months, though the base for the increase was relatively small at 2,900 tonnes.

More over, a substantial tonnage of navel and satsumas was already in storage before the cold struck, and much of the balance, still on the trees, is in what are normally the warmest parts of the region.

At all events, the Spanish exporters say they can guarantee that deliveries of high quality oranges will be maintained at close to the export levels predicted until the end of April.

Spain estimates total citrus exports for 1982-83 at 1,867,000 tonnes, compared with last season's 1,878,334 tonnes, the highest for some years. This weight of fruit, combined with the fact that farm prices have been so low, has given rise to anxiety as to whether export margins will be adequate.

There is also a possibility that the export quota as estimated might have to be revised up for the second half of the season, as the season remains favourable to production.

While Spain's satsumas and lemons have boomed here, the 32,424 tonnes of navel oranges delivered to the end of January represent a 12 per cent drop

from last season's figure, maintaining a trend that has persisted for some years.

The situation does not necessarily reflect on the national appetite. Spain has been trying to attract buyers elsewhere as competition here suffers with the growth of supplies from Greece, Cyprus and Egypt.

Even the success of the satsumas in enlarging its market share is qualified by concern that prices could suffer from lack of information enabling supplies to be reloaded more closely to demand. With the achievement of volume, exporters are concentrating on the all-important question of price.

prices advanced markedly in continuation of the recent price advances which represent a major cyclical bottom. Sugar, however, after a high on commission house covering of an overall position, Soybean prices were broadly flat on late profit-taking while maize was mixed with the best support in old crop months. Further developments in prices of most commodity markets represented a continuation of yesterday's price action with a major bearing on the psychological climate. Reported by our Commodities Staff.

## PRICE CHANGES

In tonnes unless stated otherwise

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## BRITISH COMMODITY MARKETS

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## BASE METALS

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### Authorized Units—continued

## FINANCIAL FUTURES

## Renewed buying

points firmer near the day's peak at 39.49. September was 30 points firmer on the day at 39.00. The trader said it was well above the indicated cash price, suggesting arbitrage trading against the Eurodollar contract. It closed 17 points higher at 69.62.

The weakness of the Swiss franc led to a special margin call for one day on holders of long positions. This was the second time that such a move has been made on the Swiss franc since the start of the trading and does not represent any change in the basic margin.

Eurodollar volume was also little changed, with trading remaining at the same level. It finished two points down at \$11.1 and June two points higher at 90.86.

March finished two points down at \$1.11, and June two points higher at 90.65.

**CHICAGO**

**U.S. TREASURY BONDS (CGT) 8%**  
**\$100,000 32nds of 100%**

	Latest	High	Low	Prev
March	76-27	77-05	76-18	76-23
June	76-08	76-18	75-08	75-13
Sept	75-13	75-34	75-08	75-10
Dec	74-21	74-08	74-23	74-23
March	74-21	74-28	74-13	74-28
June	74-13	74-16	74-05	74-08
Sept	74-05	74-05	73-30	73-27
Dec	73-30	73-31	73-21	73-20
March	72-24	72-34	72-17	72-20
June	73-18	73-19	73-12	73-08

**11 R. TREASURY BILLS (180D) 5%**

points of 100%				
	Latest	High	Low	Prev
Jan	82.17	82.23	82.14	—
Feb	82.17	82.21	82.10	—
6opt	81.28	81.91	81.77	—
Dec	81.54	81.56	81.43	—
Jan	81.19	81.20	81.05	—
June	80.35	80.77	80.77	—
Dec	80.20	80.22	80.20	—
<b>CERT. DEPO90T (1MM) \$1m points of 100%</b>				
	Latest	High	Low	Prev
Dec	80.50	80.55	80.49	80.49
Jan	81.48	81.48	81.48	81.48
June	81.10	81.22	81.15	81.10
Sept	80.88	80.86	80.75	80.78
<b>THREE-MONTH EURO/DOLLAR (1MM) \$1m points of 100%</b>				
	Latest	High	Low	Prev
March	80.57	80.77	80.77	80.53
June	80.61	80.63	80.53	80.58
Sept	80.33	80.33	80.23	80.27

Dec	90.01	90.02	89.95	89.99
STERLING (100M) \$s per £				
	Latest	High	Low	Prev
March	1.5126	1.5110	1.6110	1.5230
June	1.5125	1.5225	1.5005	1.5035
Sept	1.5156	1.6155	1.4890	1.4890
Dec	1.5070	1.5020	1.5020	1.4870
March	1.5070	1.5070	1.5070	1.4870
100% [CBT] 8% \$100,000 32nd of				
	Latest	High	Low	Prev
March	70-21	70-13	70-13	70-28
June	68-26	68-06	68-24	68-31
Dec	68-31	68-14	68-30	68-06
Bapt	68-31	68-24	68-30	68-06
Sept	68-31	68-09	68-30	68-06
March	72-20	72-09	72-20	72-19
June	72-20	72-09	72-20	72-19
Sept	67-10	67-18	67-20	67-08
Dec	66-31	67-06	66-25	66-31
March	---	---	---	66-24

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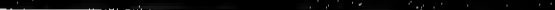
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the 1990s, the number of people in the United States who are 65 years of age or older has increased by 50% (U.S. Census Bureau, 1997). The number of people aged 65 and older is projected to increase to 20% of the total population by the year 2020 (U.S. Census Bureau, 1997). The number of people aged 65 and older is projected to increase to 20% of the total population by the year 2020 (U.S. Census Bureau, 1997). The number of people aged 65 and older is projected to increase to 20% of the total population by the year 2020 (U.S. Census Bureau, 1997).